

2014

21st Century Schools Bond Advisory Committee

First Annual Report

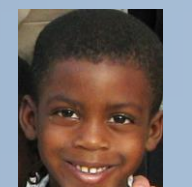
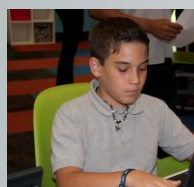
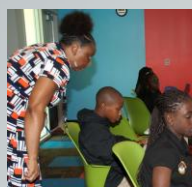


Table of Contents

	Page #
Letter from Chair Roberto Martinez	2
Bond Advisory Committee-Duties and Responsibilities	3
Bond Advisory Committee Membership	5
Executive Summary	8
GO Bond Program Update	12
Projects in Year 1	12
Projects in Year 2	16
Business Development and Community Outreach	18
Small/Micro Business Enterprise Certification Dashboard	18
Contractor Pre-Qualification Dashboard	19
Success Stories	19
Strategic Alliances and Partnerships	20
Community Outreach and Public Engagement	22
New Policies & Compliance Procedures	23
Disparity Study	23
Bond Financing Report	25
Stakeholder Involvement	27
Transparency and Accountability	27
Community Outreach	27
GO Bond Project Groundbreaking Events	29
Project Chronicling	32
Outreach Sub-Committee	33
Appendices	34
<ul style="list-style-type: none"> • Year 1 GO Bond Schools – Project Summary • Committee Presentations and Meeting Minutes (March 18, 2013 through March 18, 2014) • Press Releases, Newspaper Articles and Editorials on GO Bond Program 	



Miami-Dade County Public Schools

giving our students the world

Superintendent of Schools
Alberto M. Carvalho

Miami-Dade County School Board
Perla Tabares Hantman, Chair
Dr. Lawrence S. Feldman, Vice Chair
Dr. Dorothy Bendross-Mindingall
Susie V. Castillo
Carlos L. Curbelo
Dr. Wilbert "Tee" Holloway
Dr. Martin Karp
Dr. Marta Pérez
Raquel A. Regalado

September 29, 2014

The Honorable Chair and Members of The School Board of Miami-Dade County, Florida

On behalf of the 21st Century Schools Bond Advisory Committee, it is my responsibility and privilege to present you with the Committee's First Annual Report. This Report contains an overview of the Committee's activities from the date of its inaugural meeting held on March 18, 2013, through the ensuing one-year period ending on March 31, 2014. Throughout this inaugural year, the Committee faithfully discharged its duties and responsibilities as promised by the School Board of Miami-Dade County to the voters and residents of Miami-Dade County when it asked them to invest in their schools by approving the issuance of a \$1.2 billion General Obligation (GO) Bonds.

The Committee's extensive work, which is set forth in detail in the Report, has served an essential role in providing transparency and informing the public that the projects funded by the Bond Program are being delivered in a timely manner, are equitably distributed across the community, and that the investments made are supporting the local economy. To that end, the Committee reviewed, monitored, and made recommendations to the School Board and Superintendent and informed the public on the planning, progress, and implementation of the projects funded with the proceeds from the GO Bonds.

During this first year, sixty-eight Bond projects were launched, with all in design or entering construction as of March of this year. Much of what was projected to be rolled out during the first year of Bond implementation has in fact been achieved, including the retention by the School Board of numerous small and micro businesses in the areas of design and construction, in turn opening new doors of business opportunity to so many in our community not previously able to enter this market. The Committee anticipates a further meaningful expansion of these opportunities throughout the remainder of the Bond Program.

In total, approximately \$182 million was allocated in school facility renewal during the first year, with improvements that include new building systems, envelope protection, safety and security enhancements, playgrounds, and new classroom technology. These projects, once completed, will have a significant and meaningful impact on the quality of the physical environment for our students and on instructional delivery Districtwide.

We look forward to the year ahead and to our work together for the benefit of all the children.

Sincerely,

Roberto Martínez, Chair

RM:mja

cc: Mr. Alberto M. Carvalho

*School Board Administration Building • 1450 N.E. 2nd Ave. • Miami, FL 33132
305-995-1000 • www.dadeschools.net*

Bond Advisory Committee – Duties and Responsibilities

On May 8, 2013, the School Board approved Board Policy 9145 on final reading constituting the 21st Century Schools Bond Advisory Committee. The Policy established the purpose of the Committee and membership requirements reflective of Miami-Dade's diverse make-up. Following are relevant excerpts of the Policy.

Purpose:

The purpose of the 21st Century Bond Advisory Committee ("Committee") is to review, monitor, make recommendations to the School Board and Superintendent, and inform the public on the planning, progress, and implementation of the projects funded with proceeds from the 21st Century Schools Bond Program ("Bond Program") approved by voters on November 6, 2012. The Committee is formed to provide transparency and instill confidence in Miami-Dade County taxpayers that projects funded by the Bond Program are being delivered in a timely manner, are equitably distributed across the community and that the investments made are supporting the local economy.

Committee's Responsibilities:

1. Review and monitor the performance and program achievements of the Bond Program;
2. Advise the Superintendent and the Board of the progress of the Bond Program;
3. Assist in informing the community of the Bond Program progress and participate in District community outreach efforts;
4. Assist in the annual planning of activities related to Bond Program implementation; and
5. Make recommendations on the use of any surplus bond project funds or unspent project allocations.

The Committee's reviews and recommendations shall be reported on an annual basis to the Board, Superintendent and the community. The annual report shall assess the implementation of the Bond program to ensure that the Bond Program proceeds are being spent according to the published plan, that projects are being delivered in a timely manner and are equitably distributed, and that Bond Program proceeds are directed to the local economy.

Bond Advisory Committee – Duties and Responsibilities

Membership Qualifications:

1. Each voting member shall have an outstanding reputation for civic involvement, integrity, responsibility, and business or professional ability.
2. Members shall have no direct or indirect conflict of interest in a contract with the Board or a financial interest in any projects that are funded by the Bond Program. Members are also subject to the residency and conflict of interest provisions of Policy [9140](#) - Citizen's Advisory Committees. In addition, Board member appointments are subject to the multiple appointment restriction in Policy [9140](#).
3. Members should generally reflect the geographic, ethnic, racial and gender diversity of Miami-Dade County.

Conflict of Interest and Code of Ethics:

1. Members shall not have any direct or indirect conflict of interest in a contract with the Board or a financial interest in any of the projects funded under the Bond Program.
2. Prior to serving, members are required to certify in writing that they do not have any direct or indirect conflict of interest in a contract with the Board or any financial interest in any of the projects funded under the Bond Program.
3. If a conflict or financial interest arises after appointment, the member shall disclose the conflict or financial interest and immediately resign or shall be removed from the Committee.

Bond Advisory Committee Membership

Voting Members:

Mr. Roberto Martinez, Committee Chair

Appointed by Mr. Alberto M. Carvalho, Superintendent of Schools

Ms. Cindy Lerner, Committee Vice-Chair

Appointed by Dr. Lawrence Feldman, School Board Member, District 9

Ms. Carol Graham Wyllie

Appointed by Ms. Perla Tabares Hantman, School Board Chair, District 4

Mr. Alan Rubin

Appointed by Dr. Martin Karp, School Board Vice-Chair, District 3

Mr. Cecil T. Daniels

Appointed by Dr. Wilbert "Tee" Holloway, School Board Member, District 1

Mr. T. Willard Fair

Appointed by Dr. Dorothy Bendross-Mindingall, School Board Member, District 2

Mr. Francois Illas

Appointed by Ms. Susie V. Castillo, School Board Member, District 5

Mr. Raul G. Valdes-Fauli

Appointed by Ms. Raquel Regalado, School Board Member, District 6

Mr. Marcos Daniel Jimenez

Appointed by Mr. Carlos L. Curbello, School Board Member, District 7

Mr. Thomas V. Eagan

Appointed by Dr. Marta Pérez, School Board Member, District 8

Mr. Jack Lowell

Appointed by Mr. Alberto M. Carvalho

Mr. Anthony Dawsey

Appointed by the National Action Network - Bishop Victor T. Curry

Mr. Juan Del Busto

Appointed by the Business Advisory Council - Mr. Adolfo Henriques

Bond Advisory Committee Membership

Voting Members (Cont'd.):

Dr. Jaap Donath

Appointed by the Beacon Council

Dr. Sean Foreman

Appointed by the Greater Miami Chamber of Commerce

Mr. Samuel Lee Gilmore Jr.

Appointed by the NAACP - Dr. Bradford Brown

Mr. Luis Gonzalez

Appointed by the Miami-Dade Leagues of Cities - Mr. Richard Kuper

Ms. Gepsie Metellus

Appointed by the Sant La Haitian Neighborhood Center

Reverend Guillermo Revuelta

Appointed by the Spanish American League Against Discrimination (SALAD)

Mr. Jeffrey Shapiro

Appointed by the M-DCPS Audit and Budget Advisory Committee

Mr. Paul Wallace

Appointed by the South Florida Regional Planning Council

Ms. Sharon Watson

Appointed by the Dade County Council PTA

Appointment by the Foundation for New Education Initiatives - Pending

Ex-Officio Non-Voting Members:

Senator Rene Garcia

Representative Erik Fresen

Appointed by Miami-Dade Delegation Chair, Mr. Eduardo Gonzalez

Mr. Christopher Fisk

Representing Student Government Association

Bond Advisory Committee Membership

Ex-Officio Non-Voting Members (Cont'd.):

Dr. Richard Hinds

Representing Office of Financial Services, M-DCPS

Mr. Christopher Mazzella (Through April 2013)

Representing Miami-Dade County Inspector General's Office

Mr. Jose Montes de Oca

Representing Office of Management & Compliance Audits, M-DCPS

Mr. Jaime G. Torrens

Representing Office of School Facilities, M-DCPS

Dr. Daniel Tosado (Through October 2013)

Representing Office of the Superintendent, M-DCPS

Ms. Milagros Fornell (Since November 2013)

Representing Office of the Superintendent, M-DCPS

Executive Summary

Years 1 and 2 of the GO Bond program include close to 150 projects with a collective value of over \$300M, all requiring design and construction services. A year and four months after the passage by the voters of the GOB referendum, the District has successfully completed a number of milestones that were critical to quickly ramping up the program, as detailed below.

- ✓ Established the Office of Economic Opportunity to formulate and implement programs aimed at maximizing reinvestment of GOB dollars in the local economy and opening up new opportunities for small and micro local business enterprises through targeted programs;
- ✓ Adopted new policies and procedures to ensure equitable participation in GO Bond projects by local small and micro businesses, including constitution of a Small Business Enterprise (SBE) Advisory Committee and a SBE Goals-Setting Committee;
- ✓ Commissioned a Disparity Study by MGT of America, Inc., the results of which will serve as the foundation for the formulation of Minority and Women Business Enterprise participation in GO Bond projects;
- ✓ Successfully issued certifications to more than 420 small businesses, opening new doors of economic opportunity to these entities;
- ✓ Successfully pre-qualified more than 200 small construction firms paving the way for their participation in the GO Bond implementation;
- ✓ For 66 Year 1 GO Bond projects with values between \$1M and \$2M, added 13 new local architectural firms to the roster:
 - of these, 8 are certified as Small Business/Micro Business Enterprise (MBE/SBE) firms and 9 firms also are certified as Minority/Women-Owned Business Enterprise (M/WBE) firms

- ✓ For the same 66 Year 1 projects, added 6 new local contractors to the roster, 5 of whom are M/WBE certified;
- ✓ Completed kick-offs for all 66 projects at the school sites with the assigned architects and contractors;
- ✓ Started design and pre-construction activities on all 66 projects, which are slated to be in construction by summer/fall of 2014;
- ✓ Retained Parsons Brinckerhoff, an internationally recognized firm, to provide GO Bond program services. This will maintain maximum personnel flexibility and long-term cost effectiveness;
- ✓ Hired local architectural firm and contractor for the \$35M replacement of Miami Norland Senior High School. This project is in design and construction is slated to start in the fall of 2014. To maximize local economic benefit, this project has local business and local labor participation requirements that include:
 - a 20% SBE participation goal
 - a 28% M/WBE participation goal
 - a 20% local workforce utilization goal
- ✓ Hired a local architectural firm, both SBE and M/WBE certified, and a contractor for the \$22M 6-12 grade addition to M.A.S.T. on Virginia Key and for the M.A.S.T. renovations. The project is in construction with a projected completion of summer 2015. To maximize local economic benefit, this project has local business and local labor participation requirements that include:
 - a 15% SBE participation goal
 - a 24% M/WBE participation goal
 - a 10% local workforce utilization goal
- ✓ Issued solicitations for architects and contractors to deliver 13 Year 2 projects with values over \$2M. The first assignments are expected in July with the balance staggered through calendar yearend. These projects will be in construction in quarter 2 of 2015.

- ✓ Assigned architects and contractors to 9 Year 2 GO Bond projects with values between \$1M and \$2M with design completion expected by calendar yearend and in construction after the first of the year;
- ✓ Hired 11 SBE certified local architectural firms for 47 Year 2 GO Bond projects with values between \$200K and \$1M;
- ✓ Hired 9 SBE certified contractors for those 47 Bond projects;
- ✓ Hired 4 MBE certified local architectural firms for 8 Year 2 GO Bond projects with values below \$200K;
- ✓ Hired 7 MBE certified local contractors for those 8 Bond projects;
- ✓ Assigned the combined 55 SBE/MBE projects to architect and contractor teams with design planned to start in the fall of 2014 and construction during the second quarter of 2015;
- ✓ Secured \$300M in financing by issuing bonds at extremely competitive rates, thereby keeping the commitment to minimize impact on local taxpayers;
- ✓ Accelerated instructional technology installation for schools consisting of classroom interactive boards and related infrastructure improvements, a project that is scheduled to be completed by school opening 2014;
- ✓ Launched a GO Bond public Dashboard to provide updated information on projects, including budget and schedule. The Dashboard also links projects in Years 1 and 2 with each school's webpage;
- ✓ Implemented a public outreach program aimed at keeping parents, students and community members informed of the progress of the GO Bond's implementation. This included:
 - 'Dialogue by Design' community conversations across the District geared towards parents, students and community representatives;
 - Ceremonial groundbreakings at selected Year 1 schools;

- Targeted Town Hall meetings;
- Numerous special presentations to local governments;
- Interviews with English, Spanish and Creole speaking radio/television stations;
- Interviews with local newspapers;
- Editorials on the status of the GO Bond implementation, such as the November 2013 Miami Herald Editorial penned by the Superintendent and the Committee's Chair;
- Press Releases;
- Workshops and presentations to key local entities such as chambers of commerce, business groups and building trade associations.

GO Bond Program Update Projects in Year 1

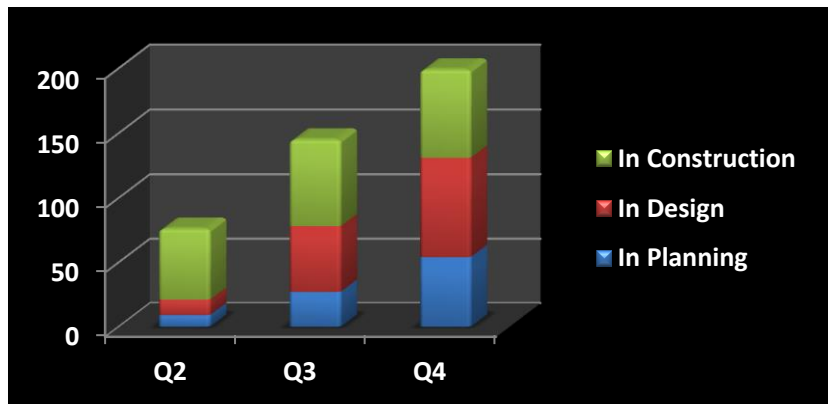
As noted previously, Year 1 of the GOB program consisted of 68 projects, with all but two projects having construction values ranging between \$1 million and \$2 million. The two large projects consisted of the major replacement of Miami Norland Senior High School and the new 6-12 grade facility at and renovations to the M.A.S.T. facility on



Virginia Key. The basis for including these two projects in Year 1 was as follows: 1) the replacement of Miami Norland Senior had been a recognized, yet unfunded priority for

a number of years and there was always a commitment to fund that project as soon as funding became available; and 2) the addition at MAST was co-funded by the Village of Key Biscayne and was already a committed project under an Interlocal Agreement between the Board and the Village, prior to passage of the GOB referendum in November of 2012. In total, the collective value of projects launched Year 1 was approximately \$182 million.

Year 1 projects were well into design as of March of this year, and since then construction has started at roughly 30 sites. During the summer months the balance of Year 1 projects will transition into construction with completion timelines



ranging from first to second quarter of 2015 for the majority. The number of active

projects will increase significantly through calendar yearend, as Year 2 projects enter design and Year 3 projects are scoped. In fact, at calendar yearend, approximately 200 projects funded in Years 1, 2 and 3 of the GO Bond will be on deck, with roughly a third in construction, a third in design and the balance in scoping.

It should be noted that when Year 1 GOB projects were launched, the District was still in the process of developing policies and procedures for Small and Micro Business Enterprise (SBE and MBE) firms; and despite the absence of a formal program at that time, it is noteworthy that many of the firms working on Year 1 projects are District certified as SBE and/or M/WBE.

The formulation of recommended SBE and MBE policies and procedures was conducted under the auspices of the Small Business Enterprise Advisory Committee and that body of work, which has been refined over time with the last revisions approved by the Board in June of this year, has served to in turn inform the development of new procedures to select SBE and MBE architects and contractors. In keeping with its commitment to open up new business opportunities to these sheltered market firms, smaller projects with construction values under \$1M were scheduled for Year 2 of the GOB program and specifically set aside for these firms.

A summary listing of Year 1 and Year 2 GO Bond projects follows.

GO Bond Year 1 Project Listing (As of First Quarter, 2014)

Year 1 GO Bond Schools				
Region	School	Project Budget	Status	Expenditures
Central	Agenoria S. Paschal/Olinda Elementary	\$ 1,743,384	Design	\$ 55,761.41
South	Arthur & Polly Mays Conservatory of the Arts	\$ 2,224,490	Design	\$ 24,603.69
South	Ashe/Doolin K-8 Center	\$ 2,297,825	Design	\$ 58,780.22
Central	Auburndale Elementary	\$ 2,441,947	Design	\$ 31,781.73
South	Avocado Elementary	\$ 1,323,346	Design	\$ 52,280.94
North	Biscayne Elementary	\$ 2,472,795	Design	\$ 88,064.67
South	Campbell Drive K-8	\$ 1,528,390	Design	\$ 65,421.19
South	Caribbean Elementary	\$ 1,662,230	Design	\$ 31,593.28
ETO	Citrus Grove Middle	\$ 1,554,993	Design	\$ 92,554.52
South	Colonial Drive Elementary	\$ 2,001,862	Design	\$ 31,366.61
Central	Coral Park Elementary	\$ 2,082,540	Design	\$ 44,646.41
South	Dorothy M. Wallace Cope Center	\$ 1,132,582	Design	\$ 17,175.11
South	Dr. Edward L. Whigham Elementary	\$ 1,936,827	Design	\$ 24,433.34
South	Dr. Henry E. Perrine Academy of the Arts	\$ 1,563,275	Design	\$ 30,637.84
North	Dr. Michael M. Krop Senior High	\$ 1,335,935	Design	\$ 44,193.85
ETO	Dr. Robert B. Ingram Elementary	\$ 1,875,232	Design	\$ 50,709.03
Central	Edison Park K-8	\$ 1,298,243	Design	\$ 24,632.51
adult/voc	English Center	\$ 1,508,959	Scoping	\$ 10,801.21
Central	Fairlawn Elementary	\$ 1,362,240	Design	\$ 36,048.68
South	Felix Varela Senior High	\$ 1,742,212	Design	\$ 34,778.39
Central	Flagami Elementary	\$ 1,853,892	Design	\$ 27,433.52
South	Frank C. Martin K-8	\$ 2,469,872	Design	\$ 42,980.14
North	Fulford Elementary	\$ 2,452,748	Design	\$ 50,041.71
North	Gertrude K. Edelman/Sabal Palm Elementary	\$ 2,531,666	Design	\$ 131,869.83
South	Gulfstream Elementary	\$ 1,632,723	Design	\$ 45,706.27
South	Hammocks Middle	\$ 2,667,526	Design	\$ 39,263.52
Central	Henry E.S. Reeves Elementary	\$ 1,891,891	Design	\$ 33,915.51
Central	Hialeah Elementary	\$ 2,420,346	Design	\$ 32,488.65
North	Highland Oaks Middle	\$ 1,242,388	Design	\$ 38,339.08
South	Howard Drive Elementary	\$ 2,342,242	Design	\$ 32,509.96
North	Jan Mann Opportunity School	\$ 2,025,947	Design	\$ 45,736.30
ETO	Kelsey L. Pharr Elementary	\$ 1,851,307	Design	\$ 41,451.33
Central	Key Biscayne K-8 (2 Phases)	\$ 4,382,732	Construction (PH. 1)	\$ 549,888.61
Central	Kinloch Park Elementary	\$ 2,538,314	Design	\$ 33,379.42
South	Laura Saunders Elementary	\$ 1,612,995	Design	\$ 65,283.45
ETO	Liberty City Elementary	\$ 2,655,804	Design	\$ 69,614.64
Central	Lorah Park Elementary	\$ 1,636,466	Design	\$ 41,350.00
Central	Ludlam Elementary	\$ 2,584,511	Design	\$ 77,494.99
South	MAST @ Homestead Senior High	\$ 2,000,414	Design	\$ 30,016.47
Central	MAST 6-12 Addition/fields	\$ 20,000,000	Design/Construction	\$ 2,916,620.00
Central	MAST Renovations	\$ 3,803,751	Design/Construction	\$ 27,346.80
Central	Miami Coral Park Senior High	\$ 2,523,674	Design	\$ 17,493.31
South	Miami Heights Elementary	\$ 1,681,132	Design	\$ 41,196.24
North	Miami Lakes Educational Center	\$ 2,492,822	Design	\$ 34,482.22
ETO	Miami Norland Senior High	\$ 35,000,000	Design	\$ 353,407.97
ETO	Morningside K-8 Academy	\$ 2,149,162	Design	\$ 48,759.80
North	North Beach Elementary	\$ 1,882,973	Design	\$ 45,352.03
North	Palm Lakes Elementary	\$ 1,431,002	Design	\$ 35,560.36
Central	Ponde de Leon Middle	\$ 1,595,039	Design	\$ 34,173.39
South	Redland Elementary	\$ 1,282,815	Design	\$ 28,576.08

GO Bond Year 1 Project Listing (As of First Quarter, 2014)

Year 1 GO Bond Schools				
Region	School	Project Budget	Status	Expenditures
North	Robert Renick Educational Center	\$ 2,638,948	Design	\$ 16,149.40
North	Ruth K. Broad/Bay Harbor K-8 Center	\$ 1,039,009	Design	\$ 215,636.86
South	Ruth Owens Kruse Educational Center	\$ 1,495,103	Design	\$ 40,362.44
Central	Shadowlawn Elementary	\$ 1,163,327	Design	\$ 16,549.29
Central	Shenandoah Elementary	\$ 1,735,633	Design	\$ 35,514.30
South	Snapper Creek Elementary	\$ 2,244,261	Design	\$ 41,333.76
Central	South Hialeah Elementary	\$ 1,056,771	Design	\$ 30,593.92
South	South Miami Heights Elementary	\$ 2,171,947	Design	\$ 30,786.15
Central	Southside Elementary	\$ 2,019,916	Design	\$ 54,905.87
Central	Van E. Blanton	\$ 2,615,122	Design	\$ 26,766.19
South	Village Green Elementary	\$ 2,375,371	Design	\$ 33,658.57
South	Vineland K-8 Center	\$ 1,600,991	Design	\$ 31,674.18
North	Virginia A. Boone/Highland Oaks Elementary	\$ 2,219,766	Design	\$ 96,678.21
North	W.J. Bryan Elementary	\$ 1,401,819	Design	\$ 22,343.07
South	Whispering Pines Elementary	\$ 1,774,767	Design	\$ 33,828.39
South	William A. Chapman Elementary	\$ 1,150,487	Design	\$ 34,617.11
Central	William H. Turner Technical Arts Senior High	\$ 2,507,819	Design	\$ 56,054.43
South	Winston Park K-8 Center	\$ 1,545,992	Design	\$ 21,083.33

GO Bond Year 2 Project Listing

Year 2 GO Bond Schools				
Region	School	Project Budget	Status	Expenditures
Central	Ada Merritt K-8 Center	\$ 199,456	Scoping	\$ 8,954.53
South	Bent Tree Elementary	\$ 988,356	Scoping	\$ 11,894.76
North	Bob Graham Education Center	\$ 596,155	Scoping	\$ 8,235.24
North	Bunche Park Elementary	\$ 8,221,079	A/E Selection	\$ 61,694.89
South	Calusa Elementary	\$ 1,446,883	Scoping	\$ 20,612.20
ETO	Campbell Drive Middle	\$ 961,214	Scoping	\$ 5,407.64
Central	Carrie P. Meek/Westview K-8 Center	\$ 1,981,084	Design	\$ 757.73
Central	COPE Center North	\$ 1,071,080	Scoping	\$ 5,420.70
Central	Coral Gables Preparatory Academy	\$ 2,525,338	Design	\$ 25,733.44
Central	Coral Gables Preparatory Academy (@ Merrick)	\$ 399,531	Scoping	\$ -
South	Coral Reef Senior High	\$ 1,331,419	Scoping	\$ 2,566.75
South	Cutler Bay Academy of Advance Studies-Cutler Ridge Campus *	\$ 12,631,148	A/E Selection	\$ 375.00
South	Dante B. Fascell Elementary	\$ 651,997	Scoping	\$ 6,896.97
North	David Lawrence Jr. K-8 Center	\$ 92,215	Scoping	\$ 92.50
Other	Doral Middle	\$ 272,429	Scoping	\$ 6,868.62
Central	E.W.F. Stirrup Elementary	\$ 1,293,945	Scoping	\$ 20,926.00
Central	Eneida Massas Hartner Elementary	\$ 1,884,105	Design	\$ 13,424.95
ETO	Ethel F. Beckford/Richmond Elementary	\$ 1,305,793	Scoping	\$ 16,407.18
Central	Eugenia B. Thomas K-8 Center	\$ 324,651	Scoping	\$ 9,275.59
ETO	Frederick Douglass Elementary	\$ 7,932,698	A/E Selection	\$ 56,563.67
South	G. Holmes Braddock Senior High	\$ 484,375	Scoping	\$ 4,763.45
Alt/Special Centers	George T. Baker Aviation Center	\$ 656,762	Scoping	\$ 10,414.70
Central	George Washington Carver Elementary	\$ 944,015	Scoping	\$ 14,063.07
South	Gloria Floyd Elementary	\$ 2,825,595	Design	\$ 20,706.74
South	Herbert A. Ammons Middle	\$ 1,317,194	Scoping	\$ 154.02
North	Hialeah Senior High *	\$ 14,648,275	A/E Selection	\$ 2,405.55
ETO	Holmes Elementary	\$ 275,919	Scoping	\$ 26,855.49
North	Hubert O. Sibley K-8 Center	\$ 622,775	Scoping	\$ 3,849.84
South	Irving & Beatrice Peskoe K-8	\$ 1,178,852	Scoping	\$ 9,046.20
South	Joe Hall Elementary	\$ 283,862	Scoping	\$ 9,011.26
Central	John I. Smith K-8	\$ 509,723	Scoping	\$ 5,747.20
South	Jorge Mas Canosa Middle	\$ 12,130	Scoping	\$ 300.28
ETO	Jose de Diego Middle	\$ 556,316	Scoping	\$ 3,834.30
North	Jose Marti MAST 6-12 Academy	\$ 1,169,565	Scoping	\$ 635.74
South	Kendale Elementary	\$ 1,397,920	Scoping	\$ 10,336.51
Central	Kensington Park Elementary	\$ 965,733	Scoping	\$ 12,878.10
Central	Kinloch Park Middle *	\$ 7,700,415	A/E Selection	\$ 33,379.42
South	Lamar Louise Curry Middle	\$ 672,524	Scoping	\$ 3,856.42
South	Leewood K-8 Center	\$ 1,503,191	Scoping	\$ 11,128.04
ETO	Liberty City @ MLK, Jr. PLC	\$ 987,905	Scoping	\$ -
North	Linda Lentin K-8 Center	\$ 971,608	Scoping	\$ 12,186.44
North	Madie Ives Elementary *	\$ 11,641,500	A/E Selection	\$ 26,202.46
Central	Maya Angelou Elementary	\$ 978,227	Scoping	\$ 14,183.29
Central	Melrose Elementary *	\$ 7,014,981	A/E Selection	\$ 52,987.31
ETO	Miami Edison Middle	\$ 687,967	Scoping	\$ 4,667.41
ETO	Miami Jackson Senior High	\$ 291,107	Scoping	\$ 8,108.69
North	Miami Lakes K-8 Center	\$ 773,741	Scoping	\$ 10,758.86
ETO	Miami Northwestern Senior High *	\$ 7,855,341	A/E Selection	\$ -
ETO	Miami Southridge Senior High *	\$ 4,892,770	A/E Selection	\$ 477.00
Central	Miami Springs Elementary	\$ 1,546,857	Design	\$ 11,116.52
South	Miami Sunset Senior High *	\$ 5,857,471	A/E Selection	\$ 273.75
North	Myrtle Grove K-8 Center	\$ 2,697,096	Design	\$ 19,526.25

*Project advanced from outer year

GO Bond Year 2 Project Listing

Year 2 GO Bond Schools				
Region	School	Project Budget	Status	Expenditures
North	Natural Bridge Elementary	\$ 1,885,504	Design	\$ 13,462.05
North	Nautilus Middle	\$ 531,926	Scoping	\$ 5,907.72
North	Oak Grove Elementary *	\$ 3,581,849	A/E Selection	\$ 37,698.24
South	Oliver Hoover Elementary	\$ 1,705,024	Design	\$ 12,268.53
ETO	Orchard Villa Elementary	\$ 822,340	Scoping	\$ 11,719.17
South	Paul W. Bell Middle	\$ 406,339	Scoping	\$ 4,184.11
Central	Phyllis Ruth Miller Elementary	\$ 2,008,025	Design	\$ 14,373.29
Central	Riverside Elementary	\$ 747,547	Scoping	\$ 9,646.32
South	Roberta Russa Moton Elementary	\$ 339,904	Scoping	\$ 8,849.78
South	Royal Green Elementary	\$ 442,024	Scoping	\$ 8,212.81
South	Royal Palm Elementary	\$ 1,403,347	Scoping	\$ 10,077.88
Central	Santa Clara Elementary	\$ 1,401,775	Scoping	\$ 265.50
Central	Shenandoah Middle *	\$ 7,285,925	A/E Selection	\$ 1,491.19
Other	South Dade Educational Center	\$ 469,073	Scoping	\$ 3,917.40
South	South Dade Middle	\$ 188,811	Scoping	\$ 5,584.72
Central	South Miami K-8	\$ 1,439,212	Scoping	\$ 624.30
South	Southwood Middle	\$ 1,250,618	Scoping	\$ 407.52
Central	Sylvannia Heights Elementary	\$ 431,472	Scoping	\$ 3,880.54
Alt/Special Centers	Thena C. Crowder Early Childhood Center	\$ 488,171	Scoping	\$ 6,991.77
South	W.R. Thomas Middle	\$ 866,569	Scoping	\$ 3,133.81
South	Wesley Matthews Elementary	\$ 525,463	Scoping	\$ 7,702.16
South	West Homestead K-8 (addition/replacement)	\$ 6,500,000	A/E Selection	\$ -
South	West Homestead K-8 (renovations)	\$ 3,000,556	A/E Selection	\$ 545.94
South	William Lehman Elementary	\$ 1,129,903	Scoping	\$ 8,151.09
Central	Young Men's Preparatory Academy	\$ 398,681	Scoping	\$ 3,610.43
South	Zora Neale Hurston Elementary	\$ 1,122,489	Scoping	\$ 8,088.19

*Project advanced from outer year

Business Development and Community Outreach

The District placed a high priority on providing opportunities for small businesses and attracting new businesses into the District, specifically in connection with the implementation of the GO Bond program. Specifically, the Office of Economic Opportunity (OEO) provides business and economic opportunities for Miami-Dade County's small, micro and M/WBE firms. The OEO is staffed with highly credentialed individuals (see page 105 of the Appendices section for OEO staff professional profiles).

The OEO focused on four primary areas:

1. Small/Micro Business Enterprise Certification
2. Contractor Pre-Qualification
3. Business Development & Community Outreach; and
4. Completion of a Disparity Study for the District.

During the reporting period, the following was achieved:

Small/Micro Business Enterprise Certification Dashboard

447	TOTAL NUMBER OF SMALL BUSINESS CERTIFICATION FILES RECEIVED SINCE INCEPTION
421	TOTAL NUMBER OF SMALL BUSINESS CERTIFICATIONS
93.8%	CERTIFICATION RATE

SMALL BUSINESS CERTIFICATION BREAKDOWN	
32	African-American Female
96	African-American Male
4	Asian-American Male
3	Hispanic-American 50/50 Ownership
75	Hispanic-American Female
143	Hispanic-American Male
36	Non-Minority
5	Service-Disabled Veteran
27	White Female
421	TOTAL

Note: The OEO began certification of firms in April 2013.

Contractor Pre-Qualification Dashboard

203	TOTAL NUMBER OF PREQUALIFIED FIRMS
91	NUMBER OF PREQUALIFIED SBE FIRMS
102	NUMBER OF PREQUALIFIED M/WBE FIRMS

Success Stories for Certified Small Business Enterprises

On March 12, 2014, the School Board commissioned a sheltered market opportunity for Architectural and Engineering Project Consultants with potential projects up to \$1 million for only M-DCPS certified firms. Here are the highlights:

Of the firms that were selected:

- 2 out of 11 are White Female owned (18%)
- 3 out of 11 are Hispanic-American Female owned (27%)
- 3 out of 11 are Hispanic-American Male owned (27%)
- 2 out of 11 are African-American Male owned (18%)
- 1 out of 11 is Non-Minority owned (9%)

Overall 10 out of 11 commissioned firms were certified MWBEs (91%)

On March 12, 2014, the School Board commissioned a sheltered market opportunity for Construction Managers-at-Risk Firms with potential projects up to \$1 million for only M-DCPS certified firms. Here are the highlights:

Of the firms that were selected:

- 2 out of 9 are White Female owned (22.2%)
- 5 out of 9 are Hispanic-American Male owned (55.6%)
- 1 out of 9 is Hispanic-American Female owned (11.1%)
- 1 out of 9 is African-American Male owned (11.1%)

Overall 9 out of 9 firms are certified MWBEs (100%)

Success Stories for Certified Micro Business Enterprises

On April 9, 2014, the School Board commissioned a sheltered market opportunity for Architectural and Engineering Project Consultants with potential projects up to \$200,000 for only M-DCPS certified firms. Here are the highlights:

Of the firms that were selected:

3 out of 4 are Hispanic-American Male owned (75%)

1 out of 4 is Non-Minority owned (25%)

Overall 3 out of 4 firms are certified MWBEs (75%)

On April 9, 2014, the School Board commissioned a sheltered market opportunity for Construction Managers-at-Risk Firms with potential projects up to \$200,000 for only M-DCPS certified firms. Here are the highlights:

Of the firms that were selected:

1 out of 8 is Hispanic-American Male owned (12.5%)

2 out of 8 are Hispanic-American owned (25%)

2 out of 8 are African-American Female owned (25%)

3 out of 8 are African-American Male owned (37.5%)

Overall 8 out of 8 firms are certified MWBEs (100%)

Strategic Alliances and Partnerships

The OEO has formed several partnerships and alliances with community organizations and civic groups promoting opportunities for local small businesses. Recently, the OEO formed interlocal agreements with the SBA, Miami-Dade County and Miami-Dade College to streamline certification and reduce barriers for local business owners. Further, the District's Procurement Management Services Office has issued a step by step guide on how to do business with Miami-Dade County Public Schools (see pages 106-119 in the Appendices section).

M-DCPS sends on-going communication to these entities supporting our efforts to promote local contracting opportunities. These organizations include:

- Allied Minority Contractors Association
- American Institute of Architects
- Associated Builders and Contractors (ABC)
- Association of General Contractors
- Association of Women Architects and Engineers
- Aventura Marketing Council
- Broward College
- Broward County Minority Builders Coalition
- Broward County Public Schools M/WBE Office
- Builders Association of South Florida

- Business Assistance Center
- Chamber South
- City of Homestead
- Clergy for Change
- Conference of Minority Transportation Officials
- Coral Gables Chamber of Commerce
- Contractors Resource Center
- Construction Small Business Enterprise
- Doral Business Council
- Greater Miami Chamber of Commerce
- Haitian American Chamber of Commerce
- Hialeah Chamber of Commerce
- Homestead/Florida City Chamber of Commerce
- Key Biscayne Chamber of Commerce
- Latin Builders Association
- Latin Chamber of Commerce
- Miami Dade Chamber of Commerce
- Miami Dade College
- Miami Dade Black Affairs Advisory Board
- Miami Dade Economic Advocacy Trust
- Miami Dade Gay and Lesbian Chamber of Commerce
- Miami Lakes Chamber of Commerce
- Minority Business Development Agency Center
- Minority Chamber of Commerce
- NAACP (National Association of Advancement for Colored People)
- National Action Network
- National Association of Black Women in Construction
- National Association of Women in Construction
- Opa-Locka Chamber of Commerce
- Southern Florida Minority Supplier Diversity Council
- S group (National Association of Minority Contractors)
- South Florida Hispanic Chamber of Commerce
- Spanish American League Against Discrimination
- The Real Black Business and Contractors Association
- The Beacon Council
- Underground Contractors of South Florida
- Urban League
- Women Chamber of Commerce

Community Outreach and Public Engagement

- Miami-Dade Chamber of Commerce: Construction Industry Group Meeting
- Doral Business Council Monthly Meeting
- Miami Dade County –Minority Affairs Division (Aviation) Monthly Meeting
- South Florida Minority Supplier Development Council-Construction Industry Group Meeting
- Hialeah Chamber of Commerce-Monthly Business Luncheon: September 18, 2013
- Biscayne Landing Development Business Jobs & Training Forum: September 20, 2013
- NAACP Economic Development Opportunities & Educational Series: September 25, 2013
- Miami-Dade Chamber of Commerce (Women’s Business Council) : September 26, 2013
- Radio Interview (La Poderosa): October 16, 2013
- Opa-Locka Business Chamber of Commerce: October 17, 2013
- Miami Dade County Black Advisory Board Symposium : October 17, 2013
- Radio Interview (WSRF 1580AM): October 18, 2013
- MEDWeek 2013 “31st Annual Matchmaker Conference”: October 18, 2013
- Office of Economic Opportunity “Coffee With the Community”: October 22, 2013
- Newspaper Interview (Miami Times): October 24, 2013
- Radio Interview (Radyo Lekol 91.3): October 28, 2013
- NAACP Economic Development Opportunities & Educational Series (Part II): October 30, 2013
- Power Panel Business Forum by Broward College: October 31, 2013
- Minority Chamber of Commerce Monthly Meeting: October 31, 2013
- Newspaper Interview (Diario Las Americas) “El Bono – Un Ano Mas Tarde”: November 1, 2013
- Newspaper Interview (Miami Herald) : November 1, 2013
- Taping of Haiti Journal, program produced by Haitian American Professionals Coalition (HAPC) – interview with Farah Larrieux: November 7, 2013
- NAACP Economic Development Opportunities & Educational Series (Part III): November 13, 2013
- Spanish American League Against Discrimination (SALAD): November 15, 2013
- NAWIC (National Association of Women in Construction) General Meeting: November 20, 2013
- Kaufman Lynn Construction Outreach Workshop: December 5, 2013

- Miami Beach Chamber of Commerce: February 7, 2014
- Pirtle Local Hiring Outreach Seminar: February 11, 2014
- Subcontractors Outreach Event w/ Turner Construction: March 4, 2014
- Outreach Event w/ City of Homestead: March 7, 2014

New Policies & Compliance Procedures

The OEO has been progressive in rolling out new initiatives aimed at increasing the level of participation by Small, Micro and M/WBE firms. Under the leadership of the Superintendent, the OEO revised School Board Policy 6320.02 and created a new SBE Procedures Manual, approved by the School Board in May 2014.

The new SBE Procedures Manual contains language on compliance, monitoring and utilization of Small, Micro and M/WBE firms. The OEO has also created compliance forms posted online. These forms monitor and track expenditure data on subcontractors/subconsultants by vendors doing business with M-DCPS and ensure contract compliance and allow all vendors an opportunity to provide detailed and information on all outreach efforts utilized to attain participation of local, micro, small and/or minority-owned businesses. The OEO also created a vendor complaint and vendor feedback process for businesses to share suggestions, ideas or complaints to the district. Recently, OEO staff has joined the American Contract Compliance Association in an effort to obtain training and review best practices related to contract Compliance and MWBE/SBE programming.

The District is in the process of procuring a compliance tool to automate several of the paper intensive processes. The tool will provide real-time data, reporting, workforce compliance and tracking of subcontractor data.

Disparity Study

As part of its commitment to be as inclusive as possible in its interaction and dealings with all sectors of the community, and as pre-cursor for the development of any programs or policies dealing with Minority and Women Business Enterprise (M/WBE) firms, the School Board commissioned a Disparity Study in early 2013. The purpose of the Study, as it related to GO Bond work, was to conduct a market area and utilization analysis, to determine availability of M/WBE to perform professional

consulting and contractor related activities in connection with educational facilities construction projects, and to then analyze whether a disparity existed during the period covered by the Study in the utilization of M/WBE firms in the construction of those projects.

The preliminary results of the Study were discussed both at the Committee's December 10, 2013 meeting, as well as at a special Committee meeting held on February 11, 2014 at which time the details of the Draft Study were further discussed and vetted in an open forum. To ensure full accountability and another added layer of protection, the Superintendent asked both the Chief Auditor and an outside Economist to examine and validate all information produced by MGT of America. The results of these two independent reviews will be released in the next several weeks.

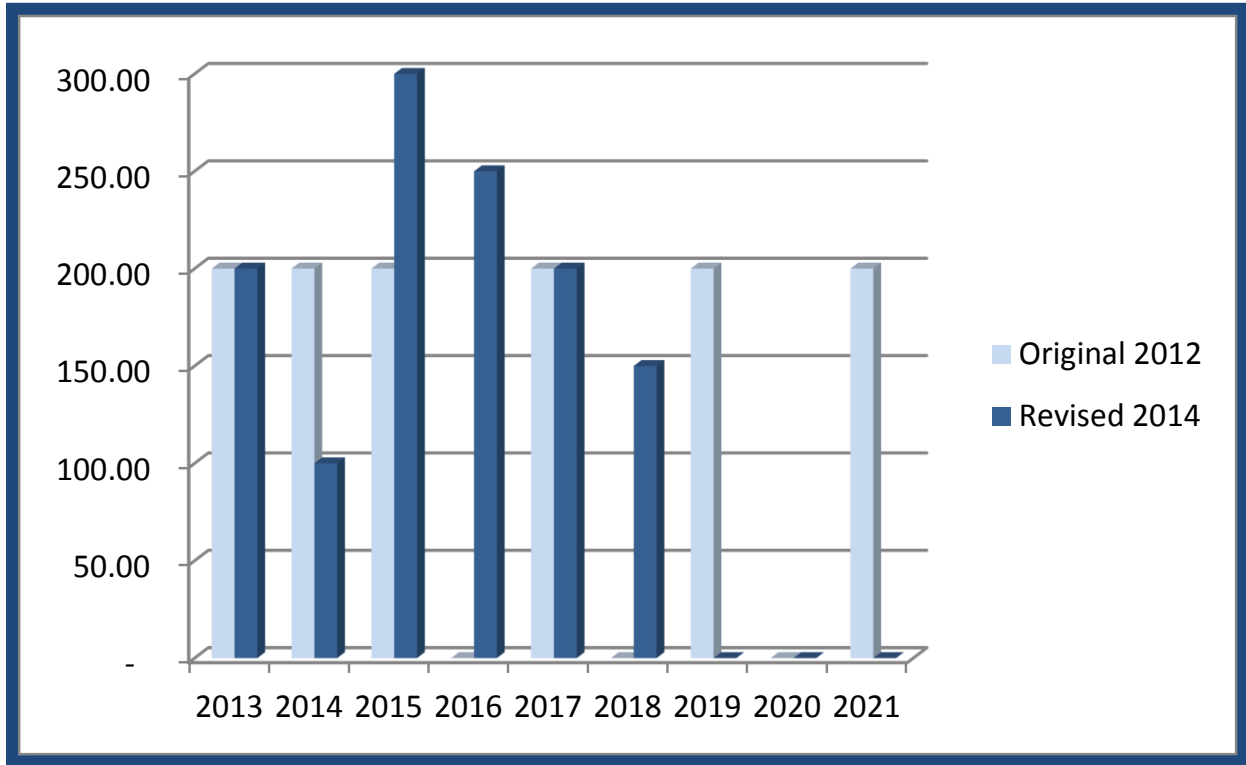
Bond Financing Report

Through a prudent financial strategy, the School Board approved the issuance of up to \$300M in bonds to fund projected capital expenditures for the first two years of GO Bond projects at competitive, favorable rates. The first Bond issue was sold in July of 2013 and the second tranche in January of 2014. As of the end of the reporting period, the GO Bond program position and future outlook, as it relates to additional future financing was as follows:

- ✓ **Initial expenditure schedules anticipated annual issuances of approximately \$200M through 2015, then every other year until 2021 (see below).**

Anticipated Bond Issuance Schedule (<i>\$ millions</i>)		
Year	<u>Original 2012</u>	<u>Revised 2014</u>
2013	200.00	200.00
2014	200.00	100.00
2015	200.00	300.00
2016	-	250.00
2017	200.00	200.00
2018	-	150.00
2019	200.00	-
2020	-	-
2021	200.00	-
Total	\$ 1,200.00	\$ 1,200.00
Average		
Annual	\$ 133.33	\$ 200.00

- ✓ **Updated expenditure schedule anticipates no additional issuance in 2014, then an accelerated annual issuance schedule through 2018, as reflected in the following bond issuance schedule comparison.**



The relevance of this strategy to the taxpayers is that by closely tying expenditures to projected cash flow needs, the District is able to maintain the tax burden reasonable and in keeping with original projections and promises made pre GO Bond passage by the voters. The August 2012 estimated max millage was .347 or \$35/year for \$100,000 taxable value; as reported at the Committee’s March 18, 2014 meeting, the current estimated max millage is .295, or \$30/year for \$100,000 taxable value.

As of the end of March, GO Bond expenditures totaled approximately \$23.9M. Of that, approximately \$15.5M was expended for technology improvements at schools and related backbone infrastructure. The balance (approximately \$8.4M) included project expenditures, specifically design and other professional services, construction (labor and materials) and program management services, as well as approximately \$1.2M related to the cost of issuing the first \$300M in bonds.

Stakeholder Involvement

Transparency and Accountability:

In addition to the business outreach activities undertaken by the District through the Office of Economic Opportunity and the Office of School Facilities, a number of other broader-based initiatives were rolled out during the reporting period that are worthy of note. Among them the development and deployment in September of 2013 of the District's GO Bond project specific Dashboard. This tool, which captures in a single screenshot the essence of each project as to budget, schedule and scope, provides for both transparency and accountability and serves as a direct interface with the general public. Further, to ensure parents and students are able to easily access the information, each project's dashboard was linked to the respective school's webpage. A Gallery feature was also included in the Dashboard which allows for event and other photos related to the project to be posted and made accessible to the general public.

Over the life of the GO Bond program's rollout, which has been compressed from the initial 7 years to an aggressive 5-year period, the Dashboard will also capture information on the level of Small and Micro Business Enterprise participation in the various projects, as well as any applicable M/WBE participation. It is anticipated that the Dashboard will be expanded in the short-term to either incorporate specific information on local labor participation for each project or incorporate a link to a separate website where the data will be made available.

Community Outreach:

In addition to the online tool, over the last year, the District reached out to parents, students and the community at large through different outlets and formats. As part of its public outreach efforts, the District held a series of 'Dialogue by Design' community conversations across the District. Their purpose was to: 1) provide an update on the proposed GOB project implementation rollout, including financial tools and opportunities for acceleration; 2) inform the public of actions taken since passage of the GOB to establish the processes, programs and protocols needed to carry out the promises made to the voters



(transparency, economic development and maximum private sector participation); and 3) advance the District’s vision of the classroom of tomorrow both from a facilities and technology perspective. The locations and dates of the ‘Dialogue by Design’ conversations were as follows:

- ✓ **Tuesday, April 30, 2013**
Hialeah Miami-Lakes Senior High School
- ✓ **Wednesday, May 1, 2014**
Felix Varela Senior High School
- ✓ **Monday, May 6, 2013**
Alonso and Tracy Mourning Senior High School
- ✓ **Tuesday, May 7, 2013**
Miami Sunset Senior
- ✓ **Thursday, May 9, 2013**
Palmetto Middle School
- ✓ **Monday, May 13, 2013**
Coral Gables Senior High School
- ✓ **Monday, May 20, 2013**
Miami Carol City Senior High School
- ✓ **Wednesday, May 29, 2013**
South Hialeah Elementary School
- ✓ **Thursday, May 30, 2013**
Miami Northwestern Senior High School

In addition, in the fall of 2013, ceremonial groundbreaking events were held at ten schools. These events provided a unique opportunity to connect with the parents, students and faculty at the schools as well as to interface with community leaders. The date and place of each of the events are listed below.

GO Bond Project Groundbreaking Events

- ✓ **Monday, October 28, 2013**
Palm Lakes Elementary School



- ✓ **Monday, October 28, 2013**
Kelsey L Pharr Elementary School



- ✓ **Wednesday, October 30, 2013**
Ludlam Elementary School



GO Bond Project Groundbreaking Events

- ✓ **Thursday, October 31, 2013**
Gertrude K. Edelman/Sabal Palm Elementary School



- ✓ **Friday, November 1, 2013**
Laura C. Saunders Elementary School



- ✓ **Monday, November 4, 2013**
South Hialeah Elementary School



GO Bond Project Groundbreaking Events

- ✓ **Thursday, November 14, 2013**
Village Green Elementary School



- ✓ **Tuesday, November 5, 2013**
South Miami Heights Elementary School



- ✓ **Thursday, November 7, 2013**
Dr. Robert B. Ingram Elementary School



GO Bond Project Groundbreaking Events

- ✓ **Wednesday, November 6, 2013**
Miami Noland Senior High School



Project Chronicling:

In May 2013 the District began the process of documenting site and facility conditions at each of the schools, through site and interior and exterior photos. These photos serve three main purposes: 1) they help document pre-existing conditions at the sites and within the schools that can assist project architects and contractors to pinpoint potentially problematic areas, address them in the plans and contract documents and consequently minimize project delays and cost increases; 2) they provide a meaningful way to chronicle progress at each site and in that way, preserve a slice of history; and 3) they create an up-to-date record of site and building conditions at the schools upon which future improvements can be based. The chronicling process is web-based and allows for easy interface between plan locations and actual 3-D views, pre, during and post construction. As projects progress, photos will be showcased in the Gallery feature of the Dashboard.

Outreach Sub-Committee:

The 21st Century Schools Bond Advisory Committee created a sub-committee to focus on public outreach activities. At its meeting of January 9, 2014 the sub-committee reviewed planned District activities related to the GO Bond program's implementation and discussed ways in which sub-committee members could amplify on-going or planned efforts by reaching out to the specific groups they represent. Over the coming weeks the sub-committee will work collaboratively with District staff to formulate a multi-faceted plan of action that builds on existing tools and is flexible enough to be presented in a number of formats and to a wide variety of audiences. This task is particularly critical given the intensification of GO bond project related construction activity starting this summer.

Appendices

- ✓ Year 1 GO Bond Projects – School by School Fact Sheet
- ✓ OEO Office Staff – Professional Profiles
- ✓ Office of Procurement Management Services – How to Do Business with M-DCPS
- ✓ 21st Century Schools Bond Advisory Committee Inaugural Meeting Presentation of March 18, 2013 and Meeting Minutes
- ✓ 21st Century Schools Bond Advisory Committee Meeting Presentation of June 11, 2013 and Meeting Minutes
- ✓ 21st Century Schools Bond Advisory Committee Meeting Presentation of September 10, 2013 and Meeting Minutes
- ✓ 21st Century Schools Bond Advisory Committee Meeting Presentation of December 10, 2013 and Meeting Minutes
- ✓ 21st Century Schools Bond Advisory Sub-Committee Meeting Presentation of January 9, 2014 and Meeting Minutes
- ✓ 21st Century Schools Bond Advisory Committee Special Meeting Presentation of February 11, 2014
- ✓ 21st Century Schools Bond Advisory Committee Meeting Presentation of March 18, 2014
- ✓ April 2013 Miami Herald article ‘High-tech classrooms of future showcased’
- ✓ November 2013 Miami Herald editorial ‘Schools Bonds: Promise made, promise kept’
- ✓ November 2013 Miami Herald article “Carvalho: \$1 billion bond initiative for Miami-Dade Schools is on schedule at one-year mark’
- ✓ November 2013 Miami Times articles: ‘For Norland High, promises finally kept’; ‘Norland Senior High celebrates groundbreaking’; ‘M-DCPS keeps its promise’
- ✓ November 2013 Press Release: ‘Promise kept: multi-phased project to replace Norland Senior begins’
- ✓ December 2013 Announcement: ‘SBE & M/WBE Pre-qualification Workshop’
- ✓ December 2013 Press Release: ‘M-DCPS to hold sub-contractor outreach seminar’
- ✓ Miami-Dade Chamber of Commerce Announcement: ‘Small Business Certification Workshop’
- ✓ January 2014 Aventura Marketing Council Announcement: ‘How to do business with Miami-Dade County Public Schools’

- ✓ January 2014 Press Release: 'M-DCPS to host Town Hall meeting to discuss bond project progress'
- ✓ January 2014 Announcement: 'Community meeting - Bond project progress'
- ✓ January 2014 Miami Herald article 'Work to start this summer on school bond projects'
- ✓ January 2014 Announcement: 'Coffee with the community: a conversation with the OEO director'
- ✓ March 2014 Announcement: 'Construction industry MWBE/SBE outreach meeting'
- ✓ March 2014 Announcement: 'How to do business with Miami-Dade County Public Schools'
- ✓ April 2014 Announcement: 'Coffee with the community: a conversation with the OEO director, Miami-Dade Expressway Authority and Miami-Dade County'
- ✓ April 2014 Announcement: 'BDI Construction: welcome to BDI Construction small business enterprise/micro business enterprise workshop for pre-qualifications and certifications for subcontractors and construction manager @ risk contractors'
- ✓ May 2014 Announcement: 'Miami-Dade Chamber of Commerce: Business 101-back to basics'
- ✓ May 2014 Announcement: 'Attention small businesses: come and learn how to do business with MCM and M-DCPS'
- ✓ May 2014 Announcement: 'Open for business: small business workshop'
- ✓ June 2014 Announcement: 'Job fair for MAST Academy @ Key Biscayne'



**AGENORIA S. PASCHAL/OLINDA
ELEMENTARY SCHOOL**
5536 NW 21ST AVENUE
MIAMI, FL 33142
**SCHOOL BOARD MEMBER DISTRICT 2
CENTRAL REGION**

Proposed Project Scope: replace windows and storefronts; replace air conditioning system; add elevator; upgrade PA system; upgrade security system; replace exterior doors in selected areas; upgrade emergency generator; install new playgrounds; install new classroom technology.

Architect: Wolfberg Alvarez & Partners, Inc.
M/WBE Certified

Contractor: Kaufman Lynn Construction, Inc.

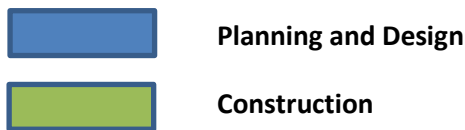
Delivery Method: CM@ Risk Miscellaneous

Project Budget: \$1,743,384

Program Manager: PARSONS BRINCKERHOFF, INC.

Status (as of March 2014): Design

Schedule									
2013		2014				2015			
Q3	Q4	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4





**ARTHUR & POLLY MAYS 6-12
CONSERVATORY OF THE ARTS**
11700 SW 216 STREET
MIAMI, FL 33170
**SCHOOL BOARD MEMBER DISTRICT 9
SOUTH REGION**

Proposed Project Scope: replace selective air conditioning system components; install new bus drop-off and repair walkway cover; renovate group restrooms and replace/repair plumbing; replace flooring and suspended ceiling where needed; replace roof where needed; replace doors where needed; replace stage lighting; replace windows in selected areas; renovate science lab; create spill-out eating area; upgrade electrical infrastructure in classrooms; add window/door at broadcast studio; repair emergency generator and install emergency signage; install new classroom technology.

Architect: Rizo Carreno & Partners, Inc.
Contractor: D. Stephenson Construction, Inc.
Delivery Method: CM @Risk Miscellaneous
Project Budget: \$2,224,490
Program Manager: PARSONS BRINCKERHOFF, INC.
Status (as of March 2014): Design

Schedule									
2013		2014				2015			
Q3	Q4	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4

 Planning and Design
 Construction



**BOWMAN ASHE/DOOLIN K-8
ACADEMY**
6601 SW 152 AVENUE
MIAMI, FL 33193
**SCHOOL BOARD MEMBER DISTRICT 8
SOUTH REGION**

Proposed Project Scope: replace air conditioning system components; install new roof in selected area; repair ceiling areas as needed; install new playgrounds; remove portables; install new classroom technology.

Architect: Architektnics, Inc.
Contractor: Coastal Construction Company
Delivery Method: CM @Risk Miscellaneous
Project Budget: \$2,297,825
Program Manager: PARSONS BRINCKERHOFF, INC.
Status (as of March 2014): Design

Schedule									
2013		2014				2015			
Q3	Q4	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4

- Planning and Design
- Construction



AUBURNDALE ELEMENTARY SCHOOL
 3255 SW 6TH STREET
 MIAMI, FL 33135
 SCHOOL BOARD MEMBER DISTRICT 6
 CENTRAL REGION

Proposed Project Scope: install new windows and air conditioning units in selected areas; upgrade air conditioning system as needed; replace doors and frames in selected areas; upgrade PA system; upgrade selective restroom components; upgrade domestic waterline; replace stage curtain; upgrade electrical service in selected areas; replace ceiling and flooring in selected areas; paint interior as needed; upgrade site (parking, lighting and drop-off); install new playground; remove portables; install new classroom technology.

Architect: CSA Central, Inc.
M/WBE Certified

Contractor: Grace & Naeem Uddin, Inc.

Delivery Method: CM @Risk Miscellaneous

Project Budget: \$2,441,947

Program Manager: PARSONS BRINCKERHOFF, INC.

Status (as of March 2014): Design

Schedule								
2013	2014				2015			
Q4	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4

Planning and Design

Construction



AVOCADO ELEMENTARY SCHOOL
 16969 SW 294TH STREET
 MIAMI, FL 33030
 SCHOOL BOARD MEMBER DISTRICT 9
 SOUTH REGION

Proposed Project Scope: replace air conditioning system; replace windows and doors where needed; upgrade PA system; upgrade fire alarm system; upgrade lighting; correct drainage deficiencies; paint exterior as needed; install new playground; remove portables; install new classroom technology.

Architect: Saltz Michelson Architects, Inc.
Contractor: Turner Construction Company
Delivery Method: CM @Risk Miscellaneous
Project Budget: \$1,323,346
Program Manager: PARSONS BRINCKERHOFF, INC.
Status (as of March 2014): Design

Schedule									
2013		2014				2015			
Q3	Q4	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4

Planning and Design
 Construction





BISCAYNE ELEMENTARY SCHOOL
 800 77TH STREET
 MIAMI BEACH, FL 33141
SCHOOL BOARD MEMBER DISTRICT 3
NORTH REGION

Proposed Project Scope: replace windows throughout school; install new air conditioning units and chiller unit; perform electrical upgrades; paint exterior and interior as needed; remove portables; install new classroom technology.

Architect: LIVS Associates
Contractor: MCM Corporation
Delivery Method: CM @Risk Miscellaneous
Project Budget: \$2,472,795
Program Manager: PARSONS BRINCKERHOFF, INC.
Status (as of March 2014): Design

Schedule									
2013		2014				2015			
Q3	Q4	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4

 Planning and Design
 Construction



CAMPBELL DRIVE K-8 CENTER
 15790 SW 307TH STREET
 MIAMI, FL 33033
SCHOOL BOARD MEMBER DISTRICT 9
SOUTH REGION

Proposed Project Scope: replace air conditioning system components; replace flooring; upgrade fire suppression system in kitchen; install new covered walkway in bus drop-off area; paint exterior as needed; install new classroom technology.

Architect: KVH Architects, P.A.
SBE/MBE and M/WBE Certified

Contractor: Turner Construction Company

Delivery Method: CM @Risk Miscellaneous

Project Budget: \$1,528,390

Program Manager: PARSONS BRINCKERHOFF, INC.

Status (as of March 2014): Design

Schedule									
2013		2014				2015			
Q3	Q4	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4

 Planning and Design

 Construction



CARIBBEAN ELEMENTARY SCHOOL

11990 SW 200 STREET



MIAMI, FL 33177

**SCHOOL BOARD MEMBER DISTRICT 7
EDUCATION TRANSFORMATION
OFFICE**

Proposed Project Scope: repair windows in selected areas; repair PA system; repair fire alarm system; replace flooring where needed; install security cameras; install lighting in covered walkway; replace playground equipment; repair the emergency generator; install new playground surface; remove portables; install new classroom technology.

Architect: Rizo Carreno & Partners, Inc.
Contractor: D. Stephenson Construction, Inc.
Delivery Method: CM @Risk Miscellaneous
Project Budget: \$1,662,230
Program Manager: PARSONS BRINCKERHOFF, INC.
Status (as of March 2014): Design

Schedule									
2013		2014				2015			
Q3	Q4	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4

 Planning and Design
 Construction



CITRUS GROVE MIDDLE SCHOOL
 2153 NW 3RD STREET
 MIAMI, FL 33125
SCHOOL BOARD MEMBER DISTRICT 6
EDUCATION TRANSFORMATION
OFFICE

Proposed Project Scope: repair roof; replace selective exterior doors and frames; replace flooring and suspended ceiling in selected areas; upgrade electrical infrastructure in the classrooms and the panel board; renovate the elevator; repair and paint interior and exterior where needed; replace kiln Vent; install new classroom technology.

Architect: CSA Central, Inc.
M/WBE Certified

Contractor: Grace & Naeem Uddin, Inc.

Delivery Method: CM @Risk Miscellaneous

Project Budget: \$1,554,993

Program Manager: PARSONS BRINCKERHOFF, INC.

Status (as of March 2014): Design

Schedule								
2013	2014				2015			
Q4	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4

Planning and Design

Construction




COLONIAL DRIVE ELEMENTARY SCHOOL
 10755 SW 160TH STREET
 MIAMI, FL 33157
SCHOOL BOARD MEMBER DISTRICT 9
SOUTH REGION

Proposed Project Scope: upgrade electrical infrastructure; replace domestic water line; install new ceilings and lighting in selected classrooms; renovate group restrooms; install covered walkway and P.E shelter and covered walkway; paint exterior as needed; remove portables; install new classroom technology.

Architect: SBLM Architects, P.C.
Contractor: Stobs Brothers Construction Company
Delivery Method: CM @Risk Miscellaneous
Project Budget: \$2,001,862
Program Manager: PARSONS BRINCKERHOFF, INC.
Status (as of March 2014): Design

Schedule									
2013		2014				2015			
Q3	Q4	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4

 Planning and Design
 Construction



CORAL PARK ELEMENTARY SCHOOL
 1225 SW 97TH AVENUE
 MIAMI, FL 33174
SCHOOL BOARD MEMBER DISTRICT 8
CENTRAL REGION

Proposed Project Scope: upgrade air conditioning system; install new fire alarm system; install security cameras; upgrade PA system; replace roof in selected areas; replace selective components of breezeways; renovate selective areas of the group restrooms; install infrastructure for CCTV system; upgrade electrical in classrooms to support technology; replace door hardware in selected areas; replace ceilings in selected areas; repair and paint selected exterior areas; upgrade paving and drainage in selected areas; repair play courts; install spill out eating area; install new playground surface; install new classroom technology.

Architect: Robert E. Chisholm, Inc.
SBE/MBE and M/WBE Certified

Contractor: Veitia Padron, Inc.

Delivery Method: CM @Risk Miscellaneous

Project Budget: \$2,082,540

Program Manager: PARSONS BRINCKERHOFF, INC.

Status (as of March 2014): Design

Schedule								
2013	2014				2015			
Q4	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4

Planning and Design

Construction




DOROTHY M. WALLACE COPE CENTER
 10225 SW 147TH TERRACE
 MIAMI, FL 33176
SCHOOL BOARD MEMBER DISTRICT 9
SOUTH REGION

Proposed Project Scope: replace selective air conditioning system components; replace selected windows and exterior doors; upgrade/repair security camera system; repair parking lot drainage; install bus drop off; install new classroom technology.

Architect: SBLM Architects, P.C.
Contractor: Stobs Brothers Construction Company
Delivery Method: CM @Risk Miscellaneous
Project Budget: \$1,132,582
Program Manager: PARSONS BRINCKERHOFF, INC.
Status (as of March 2014): Design

Schedule									
2013		2014				2015			
Q3	Q4	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4

 Planning and Design
 Construction





**DR. EDWARD L. WHIGHAM
ELEMENTARY SCHOOL**
21545 SW 87 AVENUE
CUTLER BAY, FL 33189
**SCHOOL BOARD MEMBER DISTRICT 9
SOUTH REGION**

Proposed Project Scope: replace windows in selected areas; replace/repair ceiling areas and flooring in selected areas; replace cabinetry where needed; upgrade electrical infrastructure in classrooms and for CCTV; install security cameras; waterproof and paint exterior; install new playground surface; remove portables; install new classroom technology.

Architect: ACAI Associates, Inc.
Contractor: Mexal Corporation
M/WBE Certified
Delivery Method: CM @Risk Miscellaneous
Project Budget: \$1,936,827
Program Manager: PARSONS BRINCKERHOFF, INC.
Status (as of March 2014): Design

Schedule									
2013		2014				2015			
Q3	Q4	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4

 Planning and Design
 Construction



DR. HENRY E. PERRINE ACADEMY OF THE ARTS



8851 SW 168TH STREET
PALMETTO BAY, FL 33157

**SCHOOL BOARD MEMBER DISTRICT 9
SOUTH REGION**

Proposed Project Scope: replace selective air conditioning system components; replace flooring where needed; upgrade group restrooms; upgrade PA system; install security cameras; install acoustical treatment at the Media Center area; upgrade site drainage and paving; install new classroom technology.

Architect: ACAI Associates, Inc.
Contractor: Mexal Corporation
M/WBE Certified
Delivery Method: CM @Risk Miscellaneous
Project Budget: \$1,563,275
Program Manager: PARSONS BRINCKERHOFF, INC.
Status (as of March 2014): Design

Schedule									
2013		2014				2015			
Q3	Q4	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4

 Planning and Design
 Construction



DR. MICHAEL M. KROP SENIOR HIGH SCHOOL
 1410 NE 215TH STREET
 MIAMI, FL 33179
 SCHOOL BOARD MEMBER DISTRICT 3
 NORTH REGION

Proposed Project Scope: replace air conditioning system; install security cameras; upgrade electrical infrastructure; install new classroom technology.

Architect: Rodriguez Architects, Inc.
SBE/MBE and M/WBE Certified

Contractor: T&G Constructors
M/WBE Certified

Delivery Method: CM @Risk Miscellaneous

Project Budget: \$1,335,935

Program Manager: PARSONS BRINCKERHOFF, INC.

Status (as of March 2014): Design

Schedule									
2013		2014				2015			
Q3	Q4	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4

Planning and Design

Construction





DR. ROBERT B. INGRAM ELEMENTARY SCHOOL
 600 AHMAD STREET
 OPA-LOCKA, FL 33054
SCHOOL BOARD MEMBER DISTRICT 1
EDUCATION TRANSFORMATION OFFICE

Proposed Project Scope: replace windows; repair selective air conditioning system components; renovate restrooms; replace flooring in media center; repave and restripe drop-off area; correct flooding deficiency; install drinking fountains; install new playground; remove portables; install new classroom technology.

Architect: M.C. Harry & Associates, Inc.
Contractor: Link Construction Group, Inc.
M/WBE Certified
Delivery Method: CM @Risk Miscellaneous
Project Budget: \$1,875,232
Program Manager: PARSONS BRINCKERHOFF, INC.
Status (as of March 2014): Design

Schedule									
2013		2014				2015			
Q3	Q4	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4

 Planning and Design
 Construction



EDISON PARK K-8 CENTER
 500 NW 67TH STREET
 MIAMI, FL 33150
SCHOOL BOARD MEMBER DISTRICT 2
CENTRAL REGION

Proposed Project Scope: replace air conditioning system; replace windows in the main building; upgrade the electrical system; install new lighting in the classrooms; install security cameras; upgrade sanitary sewer system; paint exterior and interior as needed; remove portables; install new classroom technology.

Architect: Wolfberg Alvarez, Inc.
M/WBE Certified

Contractor: Kaufman Lynn Construction, Inc.

Delivery Method: CM @Risk Miscellaneous


Project Budget: \$1,298,243

Program Manager: PARSONS BRINCKERHOFF, INC.

Status (as of March 2014): Design

Schedule									
2013		2014				2015			
Q3	Q4	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4

 Planning and Design

 Construction



ENGLISH CENTER
 3501 SW 28TH STREET
 MIAMI, FL 33133
SCHOOL BOARD MEMBER DISTRICT 6
ADULT/VOCATIONAL

Proposed Project Scope: replace windows in selected areas; upgrade electrical infrastructure; install new PA system; upgrade ceiling and lighting in selected areas; upgrade plumbing in restrooms; install additional security alarm; replace partitions in selected areas; correct site drainage; pave and restripe parking area; install new classroom technology.

Architect: CSA Central, Inc.
M/WBE Certified

Contractor: Grace & Naeem Uddin, Inc.


Delivery Method: CM @Risk Miscellaneous

Project Budget: \$1,508,959

Program Manager: PARSONS BRINCKERHOFF, INC.

Status (as of March 2014): Design

Schedule									
2013		2014				2015			
Q3	Q4	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4

 Planning and Design

 Construction



FAIRLAWN ELEMENTARY SCHOOL

444 SW 60TH AVENUE

MIAMI, FL 33144

SCHOOL BOARD MEMBER DISTRICT 8

CENTRAL REGION

Proposed Project Scope: replace windows in selected areas; upgrade selective components of air conditioning system; renovate group restrooms as needed; upgrade plumbing and sanitary sewer; upgrade domestic water infrastructure; upgrade electrical infrastructure; install new emergency lighting as needed; upgrade fire alarm; repair exterior and paint as needed; paint interior as needed; install new playground; install new classroom technology.

Architect: Robert E. Chisholm, Inc.
MBE/SBE and M/WBE Certified

Contractor: Veitia Padron, Inc.

Delivery Method: CM @Risk Miscellaneous

Project Budget: \$1,362,240

Program Manager: PARSONS BRINCKERHOFF, INC.

Status (as of March 2014): Design

Schedule								
2013	2014				2015			
Q4	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4

Planning and Design

Construction



FELIX VARELA SENIOR HIGH SCHOOL
 15255 SW 96 STREET
 MIAMI, FL 33196
 SCHOOL BOARD MEMBER DISTRICT 7
 SOUTH REGION

Proposed Project Scope: replace selective air conditioning system components; replace lighting in selected areas; install additional security cameras; replace auditorium seating as needed; replace flooring as needed; correct drainage deficiencies; repair and paint interior; install new classroom technology.

Architect: Architektnics, Inc.
Contractor: Coastal Construction Company
Delivery Method: CM @Risk Miscellaneous
Project Budget: \$1,742,212
Program Manager: PARSONS BRINCKERHOFF, INC.
Status (as of March 2014): Design

Schedule									
2013		2014				2015			
Q3	Q4	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4

Planning and Design
 Construction





FLAGAMI ELEMENTARY SCHOOL
 920 SW 76TH AVENUE
 MIAMI, FL 33144
SCHOOL BOARD MEMBER DISTRICT 8
CENTRAL REGION

Proposed Project Scope: replace window units; upgrade plumbing; upgrade domestic water service; upgrade restrooms in selected areas; install new elevator; upgrade heating system for the kitchen; paint exterior in selected areas; install new playground surface; install new classroom technology.

Architect: URS Corporation Southern
Contractor: Veitia Padron, Inc.
Delivery Method: CM @Risk Miscellaneous
Project Budget: \$1,853,892
Program Manager: PARSONS BRINCKERHOFF, INC.
Status (as of March 2014): Design

Schedule									
2013		2014				2015			
Q3	Q4	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4

 Planning and Design
 Construction





FRANK C. MARTIN K-8 CENTER
 14250 BOGGS DRIVE
 MIAMI, FL 33176
SCHOOL BOARD MEMBER DISTRICT 9
SOUTH REGION

Proposed Project Scope: replace selective windows and air conditioning units; upgrade electrical infrastructure in classrooms; replace ceiling and lighting where needed; renovate group restrooms; replace domestic water line; paint exterior as needed; install new playground; install new classroom technology.

Architect: SBLM Architects, P.C.
Contractor: Stobs Brothers Construction Company
Delivery Method: CM @Risk Miscellaneous
Project Budget: \$2,469,872
Program Manager: PARSONS BRINCKERHOFF, INC.
Status (as of March 2014): Design

Schedule									
2013		2014				2015			
Q3	Q4	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4

 Planning and Design
 Construction



FULFORD ELEMENTARY SCHOOL

16140 NE 18TH AVENUE

NORTH MIAMI BEACH, FL 33162

SCHOOL BOARD MEMBER DISTRICT 3

NORTH REGION

Proposed Project Scope: replace windows; upgrade HVAC system throughout; replace PE shelter roofing; renovate group restrooms to include ADA compliance; upgrade electrical panels; replace flooring in Music Room; replace CCTV infrastructure and security cameras; Install new covered walkway install new classroom technology.

Architect: Stantec Consulting Services, Inc.
Contractor: Kalex Construction & Development, Inc.
Delivery Method: CM @Risk Miscellaneous
Project Budget: \$2,452,748
Program Manager: PARSONS BRINCKERHOFF, INC.
Status (as of March 2014): Design

Schedule									
2013		2014				2015			
Q3	Q4	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4

 Planning and Design
 Construction



**GERTRUDE K. EDELMAN/SABAL PALM
ELEMENTARY SCHOOL**

17101 NE 7 AVENUE

MIAMI, FL 33162

**SCHOOL BOARD MEMBER DISTRICT 3
NORTH REGION**

Proposed Project Scope: replace windows; upgrade air conditioning; replace fire alarm; upgrade security camera system; replace flooring in selected areas; install new playground surface area; paint exterior and interior in selected areas; install new playground; install new classroom technology.

Architect: Rodriguez Architects, Inc.
SBE/MBE and M/WBE Certified

Contractor: T&G Constructors
M/WBE Certified


Delivery Method: CM @Risk Miscellaneous


Project Budget: \$2,531,666

Program Manager: PARSONS BRINCKERHOFF, INC.

Status (as of March 2014): Design

Schedule									
2013		2014				2015			
Q3	Q4	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4

 Planning and Design

 Construction



GULFSTREAM ELEMENTARY SCHOOL
 20900 SW 97TH AVENUE
 CUTLER BAY, FL 33189
SCHOOL BOARD MEMBER DISTRICT 9
SOUTH REGION

Proposed Project Scope: replace selective air conditioning system components; repair roof in selected areas; install new fire alarm; upgrade restrooms and plumbing infrastructure; upgrade electrical infrastructure; replace exterior doors as needed; install lighting in covered walkways; replace/repair emergency generator; install new classroom technology.

Architect: ACAI Associates, Inc.
Contractor: Mexal Corporation
M/WBE Certified
Delivery Method: CM @Risk Miscellaneous
Project Budget: \$1,632,723
Program Manager: PARSONS BRINCKERHOFF, INC.
Status (as of March 2014): Design

Schedule									
2013		2014				2015			
Q3	Q4	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4

Planning and Design
 Construction



HAMMOCKS MIDDLE SCHOOL
 9889 HAMMOCKS BOULEVARD
 MIAMI, FL 33196
SCHOOL BOARD MEMBER DISTRICT 7
SOUTH REGION

Proposed Project Scope: refurbish air conditioning system; replace selected windows; upgrade emergency and exterior security lighting; replace ceiling where needed; repair and paint exterior and interior; remove portables; install new classroom technology.

Architect: Architektnics, Inc.
Contractor: Coastal Construction Company
Delivery Method: CM @Risk Miscellaneous
Project Budget: \$2,667,526
Program Manager: PARSONS BRINCKERHOFF, INC.
Status (as of March 2014): Design

Schedule									
2013		2014				2015			
Q3	Q4	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4

Planning and Design
 Construction



HENRY E.S. REEVES ELEMENTARY SCHOOL

2005 NW 111TH STREET
MIAMI, FL 33167

**SCHOOL BOARD MEMBER DISTRICT 2
CENTRAL REGION**

Proposed Project Scope: upgrade air conditioning system; replace surety cameras where needed; upgrade PA system; replace PE surface area; paint exterior; install new playground and surface; install new classroom technology.

Architect: Alleguez Architects, Inc.
SBE/MBE and M/WBE Certified

Contractor: HA Contracting Corp.


Delivery Method: CM @Risk Miscellaneous


Project Budget: \$1,891,891

Program Manager: PARSONS BRINCKERHOFF, INC.

Status (as of March 2014): Design

Schedule									
2013		2014				2015			
Q3	Q4	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4

 Planning and Design

 Construction



HIALEAH ELEMENTARY SCHOOL
 550 EAST 8TH STREET
 HIALEAH, FL 33010
SCHOOL BOARD MEMBER DISTRICT 5
CENTRAL REGION

Proposed Project Scope: replace windows; replace air conditioning system; replace ceiling and lighting; install new security cameras; replace serving line in cafeteria; paint exterior as needed; remove portables; install new classroom technology.

Architect: Silva Architects, LLC
SBE/MBE and M/WBE Certified

Contractor: GEC Associates, Inc.

Delivery Method: CM @Risk Miscellaneous


Project Budget: \$2,420,346

Program Manager: PARSONS BRINCKERHOFF, INC.

Status (as of March 2014): Design

Schedule									
2013		2014				2015			
Q3	Q4	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4

 Planning and Design

 Construction



HIGHLAND OAKS MIDDLE SCHOOL
 2375 NE 203RD STREET
 MIAMI, FL 33180
SCHOOL BOARD MEMBER DISTRICT 3
NORTH REGION

Proposed Project Scope: replace/upgrade air conditioning system; replace ceiling lighting in selective, including stage; install security cameras where needed; upgrade plumbing in selective restrooms; replace exterior doors where needed; remove all portables; install new classroom technology.

Architect: Rodriguez Architects, Inc.
SBE/MBE and M/WBE Certified

Contractor: T&G Constructors
M/WBE Certified

Delivery Method: CM @Risk Miscellaneous

Project Budget: \$1,242,388

Program Manager: PARSONS BRINCKERHOFF, INC.

Status (as of March 2014): Design

Schedule									
2013		2014				2015			
Q3	Q4	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4

Planning and Design

Construction



HOWARD DRIVE ELEMENTARY SCHOOL

7750 SW 136TH STREET
PALMETTO BAY, FL 33156

**SCHOOL BOARD MEMBER DISTRICT 9
SOUTH REGION**

Proposed Project Scope: install new windows and air conditioning units in classrooms and cafeteria; renovate restrooms including ADA compliance; upgrade drainage; install new lighting in covered walkways; paint exterior as needed; install new playground surface; install new classroom technology.

Architect: SBLM Architects, P.C.
Contractor: Stobs Brothers Construction Company
Delivery Method: CM @Risk Miscellaneous
Project Budget: \$2,342,242
Program Manager: PARSONS BRINCKERHOFF, INC.
Status (as of March 2014): Design

Schedule									
2013		2014				2015			
Q3	Q4	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4

- Planning and Design
- Construction



JAN MANN OPPORTUNITY SCHOOL
 16101 NW 44TH COURT
 MIAMI GARDENS, FL 33054
SCHOOL BOARD MEMBER DISTRICT 1
NORTH REGION

Proposed Project Scope: replace entire roof; replace flooring at selected locations; replace selected components of air conditioning system; upgrade electrical infrastructure in classrooms to support technology; upgrade fire alarm system components as needed; replace drinking fountains; install new classroom technology.

Architect: M.C. Harry & Associates, Inc.
Contractor: Link Construction Group, Inc.
M/WBE Certified
Delivery Method: CM @Risk Miscellaneous
Project Budget: \$2,025,947
Program Manager: PARSONS BRINCKERHOFF, INC.
Status (as of March 2014): Design

Schedule									
2013		2014				2015			
Q3	Q4	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4

Planning and Design

Construction



KELSEY L. PHARR ELEMENTARY SCHOOL
 2000 NW 46TH STREET
 MIAMI, FL 33142
SCHOOL BOARD MEMBER DISTRICT 2
EDUCATION TRANSFORMATION OFFICE

Proposed Project Scope: replace air conditioning system; replace exterior doors; resurface and install standards in basketball courts; paint exterior and interior as needed; improve parking lot drainage; install new playground; install new classroom technology.

Architect: Silva Architects, Inc.
SBE/MBE and M/WBE Certified

Contractor: GEC Associates, Inc.

Delivery Method: CM @Risk Miscellaneous

Project Budget: \$1,851,307

Program Manager: PARSONS BRINCKERHOFF, INC.

Status (as of March 2014): Design

Schedule									
2013		2014				2015			
Q3	Q4	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4

Planning and Design

Construction



KEY BISCAIYNE K-8 CENTER
 150 WEST MCINTYRE STREET
 KEY BISCAIYNE, FL 33149
SCHOOL BOARD MEMBER DISTRICT 6
CENTRAL REGION

Proposed Project Scope: this is phase 1 of a two-phase renovation project; this phase includes complete exterior and interior classroom renovations in Building 2 and new classroom technology.

Architect: Laura M. Perez & Associates, Inc.
SBE/MBE and M/WBE Certified

Contractor: Thornton Construction Co., Inc.
M/WBE Certified

Delivery Method: CM @Risk Miscellaneous

Project Budget: \$2,360,677

Program Manager: PARSONS BRINCKERHOFF, INC.

Status (as of March 2014): Design

Schedule								
2013	2014				2015			
Q4	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4

Planning and Design

Construction



KEY BISCAIYNE K-8 CENTER

150 WEST MCINTYRE STREET

KEY BISCAIYNE, FL 33149

**SCHOOL BOARD MEMBER DISTRICT 6
CENTRAL REGION**

Proposed Project Scope: this is phase 2 of a two-phase renovation project which will focus on Building #1. This project is not yet scoped but will include complete exterior and interior renovations, as well as new classroom technology.

Architect:	Laura M. Perez & Associates, Inc. <i>SBE/MBE and M/WBE Certified</i>
Contractor:	Thornton Construction Co., Inc. <i>M/WBE Certified</i>
Delivery Method:	CM @Risk Miscellaneous
Project Budget:	\$2,021,024
Program Manager:	PARSONS BRINCKERHOFF, INC.
Status (as of March 2014):	Design

Note: This Phase will start once Phase 1 is completed.



KINLOCH PARK ELEMENTARY SCHOOL
 4275 NW 1 STREET
 MIAMI, FL 33126
 SCHOOL BOARD MEMBER DISTRICT 5
 CENTRAL REGION

Proposed Project Scope: repair windows in selected areas; replace restroom infrastructure including ADA compliance as needed; install security system; upgrade CCTV infrastructure; upgrade flooring and lighting in selected areas; paint exterior and interior as needed; install new classroom technology.

Architect: URS Corporation Southern
Contractor: Veitia Padron, Inc.
Delivery Method: CM @Risk Miscellaneous
Project Budget: \$2,538,315
Program Manager: PARSONS BRINCKERHOFF, INC.
Status (as of March 2014): Design

Schedule									
2013		2014				2015			
Q3	Q4	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4

Planning and Design
 Construction



LAURA C. SAUNDERS ELEMENTARY SCHOOL
 505 SW 8 STREET
 HOMESTEAD, FL 33030
SCHOOL BOARD MEMBER DISTRICT 9 SOUTH REGION

Proposed Project Scope: upgrade air conditioning system; replace fire alarm; install new classroom technology.

Architect: KVH Architects, P.A.
SBE/MBE and M/WBE Certified

Contractor: Turner Construction Company

Delivery Method: CM @Risk Miscellaneous

Project Budget: \$1,612,995

Program Manager: PARSONS BRINCKERHOFF, INC.

Status (as of March 2014): Design

Schedule									
2013		2014				2015			
Q3	Q4	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4

Planning and Design

Construction



LIBERTY CITY ELEMENTARY SCHOOL
 1855 NW 71ST STREET
 MIAMI, FL 33147
SCHOOL BOARD MEMBER DISTRICT 2
EDUCATION TRANSFORMATION
OFFICE

Proposed Project Scope: replace windows and air conditioning units in classrooms; replace air conditioning system components in selected areas of the campus; install security camera system; replace exterior doors where needed; upgrade PA system to serve PE shelter area; widen covered walkway metal roof; replace drinking fountains; repair or replace fencing as needed; paint exterior and interior where needed; install new playground; remove portables; install new classroom technology.

Architect: Wolfberg Alvarez & Partners, Inc.
M/WBE Certified

Contractor: Kaufman Lynn Construction, Inc.

Delivery Method: CM @Risk Miscellaneous

Project Budget: \$2,655,804

Program Manager: PARSONS BRINCKERHOFF, INC.

Status (as of March 2014): Design

Schedule									
2013		2014				2015			
Q3	Q4	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4

Planning and Design

Construction



LORAH PARK ELEMENTARY SCHOOL
 5160 NW 31 AVENUE
 MIAMI, FL 33142
SCHOOL BOARD MEMBER DISTRICT 2
CENTRAL REGION

Proposed Project Scope: replace air conditioning system components; upgrade electrical infrastructure; replace ceiling, lighting and flooring in selected areas; upgrade security system; upgrade fire alarm system; upgrade PA system; upgrade casework in classrooms as needed; renovate restrooms as needed; install bus drop-off and covered walkway; install new playground surface; install new classroom technology.

Architect: Silva Architects, LLC
SBE/MBE and M/WBE Certified

Contractor: GEC Associates, Inc.

Delivery Method: CM @Risk Miscellaneous

Project Budget: \$1,636,466

Program Manager: PARSONS BRINCKERHOFF, INC.

Status (as of March 2014): Design

Schedule									
2013		2014				2015			
Q3	Q4	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4

- Planning and Design
- Construction



LUDLAM ELEMENTARY SCHOOL

6639 SW 74TH STREET

SOUTH MIAMI, FL 33143

SCHOOL BOARD MEMBER DISTRICT 6

CENTRAL REGION

Proposed Project Scope: replace windows; install new air conditioning units; install new electrical distribution panel; renovate group restrooms; paint exterior as needed; install new playground; install new classroom technology.

Architect: ProCon Engineering, Inc.
SBE/MBE and M/WBE Certified

Contractor: BDI Construction Company
M/WBE Certified


Delivery Method: CM @Risk Miscellaneous


Project Budget: \$2,584,512

Program Manager: PARSONS BRINCKERHOFF, INC.

Status (as of March 2014): Design

Schedule									
2013		2014				2015			
Q3	Q4	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4

 Planning and Design

 Construction



M.A.S.T. @ HOMESTEAD

1220 NW 1ST AVENUE

HOMESTEAD, FL 33030

SCHOOL BOARD MEMBER DISTRICT 9

SOUTH REGION

Proposed Project Scope: build out and renovate third floor of facility to house science and collaborative spaces.

Architect: KVH Architects, Inc.
SBE/MBE and M/WBE Certified

Contractor: Turner Construction Company

Delivery Method: CM @Risk Miscellaneous

Project Budget: \$2,000,414

Program Manager: PARSONS BRINCKERHOFF, INC.

Status (as of March 2014): Design

Schedule									
2013		2014				2015			
Q3	Q4	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4

Planning and Design

Construction



M.A.S.T. –NEW 6-12 GRADE FACILITY
 3979 RICKENBACKER CAUSEWAY
 MIAMI, FL 33149
SCHOOL BOARD MEMBER DISTRICT 6
CENTRAL REGION

Proposed Project Scope: construction of new approximate 1,100 student station facility to house grades 6 through 12.

Architect: Silva Architects, Inc.
SBE/MBE and M/WBE Certified

Contractor: Pirtle Construction Company

Delivery Method: CM @Risk

Project Budget: \$18,000,000*

Program Manager: PARSONS BRINCKERHOFF, INC.

Status (as of March 2014): Design

*Note: Phase 1 of M.A.S.T. fields was completed as a separate project and is not included in the above allocation.

Schedule										
2013			2014				2015			
Q2	Q3	Q4	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4

Planning and Design

Construction



M.A.S.T.
 3979 RICKENBACKER CAUSEWAY
 MIAMI, FL 33149
SCHOOL BOARD MEMBER DISTRICT 6
CENTRAL REGION

Proposed Project Scope: provide partially covered spill out dining area; expand kitchen and serving area; renovate and remodel interior dining area; remodel science labs and science demo classrooms; remodel computer lab and clinic; remodel resource room; upgrade PA and fire alarm systems.

Architect: Silva Architects, Inc.
SBE/MBE and M/WBE Certified

Contractor: Pirtle Construction Company

Delivery Method: CM @Risk

Project Budget: \$3,803,751

Program Manager: PARSONS BRINCKERHOFF, INC.

Status (as of March 2014): Design

Schedule										
2013			2014				2015			
Q2	Q3	Q4	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4

Planning and Design

Construction



MIAMI CORAL PARK SENIOR HIGH SCHOOL

8865 SW 16TH STREET
MIAMI, FL 33165

**SCHOOL BOARD MEMBER DISTRICT 8
CENTRAL REGION**

Proposed Project Scope: replace major air conditioning system components; paint exterior as needed; remove portables; install new classroom technology.

Architect: URS Corporation Southern
Contractor: Veitia Padron, Inc.
Delivery Method: CM @Risk Miscellaneous
Project Budget: \$2,523,674
Program Manager: PARSONS BRINCKERHOFF, INC.
Status (as of March 2014): Design

Schedule									
2013		2014				2015			
Q3	Q4	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4

- Planning and Design
- Construction



MIAMI HEIGHTS ELEMENTARY SCHOOL
 17661 SW 117TH AVENUE
 MIAMI, FL 33177
 SCHOOL BOARD MEMBER DISTRICT 7
 SOUTH REGION

Proposed Project Scope: replace windows and doors in selected areas; replace selective components of air conditioning system; upgrade electrical infrastructure in classrooms; replace domestic water line; upgrade plumbing in classroom restrooms and retrofit to ADA compliance; replace flooring where needed; repair emergency generator; install new playground; remove portables; install new classroom technology.

Architect: Rizo Carreno, Inc.
Contractor: D. Stephenson Construction, Inc.
Delivery Method: CM @Risk Miscellaneous
Project Budget: \$1,681,131
Program Manager: PARSONS BRINCKERHOFF, INC.
Status (as of March 2014): Design

Schedule									
2013		2014				2015			
Q3	Q4	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4

Planning and Design
 Construction




MIAMI LAKES EDUCATIONAL CENTER
 5780 NW 158 STREET
 MIAMI LAKES, FL 33014
SCHOOL BOARD MEMBER DISTRICT 4
NORTH REGION

Proposed Project Scope: repair exterior stucco in buildings 5 and 6 and paint both buildings; install new covered walkway at the bus drop-off area; replace flooring in auditorium and various other selected areas; upgrade the fire alarm and security systems; install new classroom technology.

Architect: M.C. Harry & Associates, Inc.
Contractor: Link Construction Group, Inc.
M/WBE Certified
Delivery Method: CM @Risk Miscellaneous
Project Budget: \$2,492,821
Program Manager: PARSONS BRINCKERHOFF, INC.
Status (as of March 2014): Design

Schedule									
2013		2014				2015			
Q3	Q4	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4

 Planning and Design
 Construction



MIAMI NORLAND SENIOR HIGH SCHOOL

1050 NW 195TH STREET
MIAMI GARDENS, FL 33169

**SCHOOL BOARD MEMBER DISTRICT 1
EDUCATION TRANSFORMATION
OFFICE**

Proposed Project Scope: replace all original buildings with exception of the original gymnasium, (remodeled in 2006) with new auditorium, new media center, new cafeteria, new classrooms, art and music suites, on-site parking and drop-off areas; renovate '97 science wing and '06 gymnasium as needed; install new classroom technology.

Architect: Rizo Carreno & Partners, Inc.
Contractor: J.B. Pirtle Construction Company, Inc.
Delivery Method: CM @Risk
Project Budget: \$35,000,000
Program Manager: PARSONS BRINCKERHOFF, INC.
Status (as of March 2014): Design

Schedule													
2013			2014				2015				2016		
Q2	Q3	Q4	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4	Q1	Q2	Q3

 Planning and Design
 Construction



MORNINGSIDE K-8 ACADEMY
 6620 NE 5 AVENUE
 MIAMI, FL 33138
SCHOOL BOARD MEMBER DISTRICT 2
EDUCATION TRANSFORMATION
OFFICE

Proposed Project Scope: replace air conditioning; replace PA system; install security cameras; upgrade electrical infrastructure in the classrooms; install drinking fountains; correct site drainage deficiencies; install new covered walkway to PE shelter; upgrade emergency lighting; install new playground; remover portables; install new classroom technology.

Architect: LIVS Associates, Inc.
Contractor: MCM Corporation
Delivery Method: CM @Risk Miscellaneous
Project Budget: \$2,149,162
Program Manager: PARSONS BRINCKERHOFF, INC.
Status (as of March 2014): Design

Schedule									
2013		2014				2015			
Q3	Q4	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4

 Planning and Design
 Construction



NORTH BEACH ELEMENTARY SCHOOL
 4100 PRAIRIE AVENUE
 MIAMI BEACH, FL 33140
SCHOOL BOARD MEMBER DISTRICT 3
NORTH REGION

Proposed Project Scope: upgrade air conditioning system throughout school; replace windows in selected areas; upgrade electrical service in the classrooms and upgrade lighting; install security cameras; correct drainage deficiencies; install new drinking fountains at various locations; install playground surface; install new classroom technology.

Architect: LIVS Associates
Contractor: MCM Corporation
Delivery Method: CM @Risk Miscellaneous
Project Budget: \$1,882,973
Program Manager: PARSONS BRINCKERHOFF, INC.
Status (as of March 2014): Design

Schedule									
2013		2014				2015			
Q3	Q4	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4

 Planning and Design
 Construction




PALM LAKES ELEMENTARY SCHOOL
 7450 WEST 16TH AVENUE
 HIALEAH, FL 33014
SCHOOL BOARD MEMBER DISTRICT 4
NORTH REGION

Proposed Project Scope: replace air conditioning units in selected areas; install new covered walkway; resurface and restripe parking area and play court; install security cameras at selected locations; replace moveable partitions at various locations; upgrade electrical service to support technology; install new flooring at various locations throughout school; install new classroom technology.

Architect: Stantec Consulting Services, Inc.
Contractor: Kalex Construction & Development
Delivery Method: CM @Risk Miscellaneous
Project Budget: \$1,431,002
Program Manager: PARSONS BRINCKERHOFF, INC.
Status (as of March 2014): Design

Schedule									
2013		2014				2015			
Q3	Q4	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4

 Planning and Design
 Construction



PONCE DE LEON MIDDLE SCHOOL
 5801 AUGUSTO STREET
 CORAL GABLES, FL 33146
SCHOOL BOARD MEMBER DISTRICT 6
CENTRAL REGION

Proposed Project Scope: replace windows in selected areas; repair roofing; upgrade air conditioning system for the classroom spaces; upgrade electrical infrastructure; upgrade fire alarm system; paint exterior as needed; install new classroom technology.

Architect: ProCon Engineering, Inc.
SBE/MBE and M/WBE Certified

Contractor: BDI Construction Company
M/WBE Certified

Delivery Method: CM @Risk Miscellaneous

Project Budget: \$1,595,039

Program Manager: PARSONS BRINCKERHOFF, INC.

Status (as of March 2014): Design

Schedule									
2013		2014				2015			
Q3	Q4	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4

Planning and Design

Construction



REDLAND ELEMENTARY SCHOOL
 24501 SW 162 AVENUE
 MIAMI, FL 33031
SCHOOL BOARD MEMBER DISTRICT 9
SOUTH REGION

Proposed Project Scope: replace/upgrade selective air conditioning system components; replace flooring in selected areas; replace damaged doors as needed; correct drainage deficiency; replace security and canopy lighting; extend covered walkway; repair exterior surface and paint; paint interior as needed; install new classroom technology.

Architect: Alleguez Architecture, Inc.
SBE/MBE and M/WBE Certified

Contractor: Turner Construction Company

Delivery Method: CM @Risk Miscellaneous

Project Budget: \$1,282,815

Program Manager: PARSONS BRINCKERHOFF, INC.

Status (as of March 2014): Design

Schedule									
2013		2014				2015			
Q3	Q4	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4

 Planning and Design

 Construction



ROBERT RENICK EDUCATION CENTER
 2201 NW 207TH STREET
 MIAMI GARDENS, FL 33056
SCHOOL BOARD MEMBER DISTRICT 1
NORTH REGION

Proposed Project Scope: upgrade selected components of air conditioning system; upgrade PA system; install new exterior louvered doors and interior doors at selected locations; upgrade plumbing in restrooms; install covered walkway at bus drop-off area; install new classroom technology.

Architect: Stantec Consulting Services, Inc.
Contractor: Kalex Construction & Development
Delivery Method: CM @Risk Miscellaneous
Project Budget: \$2,638,948
Program Manager: PARSONS BRINCKERHOFF, INC.
Status (as of March 2014): Design

Schedule									
2013		2014				2015			
Q3	Q4	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4

 Planning and Design
 Construction



RUTH K. BROAD/BAY HARBOR K-8 CENTER


1155 93 STREET
BAY HARBOR ISLANDS, FL 33154

**SCHOOL BOARD MEMBER DISTRICT 3
NORTH REGION**

Proposed Project Scope: install new playgrounds; replace existing HVAC systems including new EMS system; install new security camera system; install new emergency exit signage; install additional storm drainage system; install new classroom technology.

Architect: Stantec Consulting Services, Inc.
Contractor: Kalex Construction & Development, Inc.
Delivery Method: CM @Risk Miscellaneous
Project Budget: \$1,039,009
Program Manager: PARSONS BRINCKERHOFF, INC.
Status (as of March 2014): Design

Schedule									
2013		2014				2015			
Q3	Q4	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4

 Planning and Design
 Construction



RUTH OWENS KRUSE EDUCATIONAL CENTER

11001 SW 76TH STREET
MIAMI, FL 33173

**SCHOOL BOARD MEMBER DISTRICT 7
SOUTH REGION**

Proposed Project Scope: retrofit air conditioning system components; upgrade fire alarm system; install covered area for the bus drop-off; install new playground; paint exterior as needed; install new classroom technology.

Architect: M. Hajjar & Associates, Inc.
SBE/MBE Certified

Contractor: BDI Construction Company
M/WBE Certified

Delivery Method: CM @Risk Miscellaneous

Project Budget: \$1,495,103

Program Manager: PARSONS BRINCKERHOFF, INC.

Status (as of March 2014): Design

Schedule									
2013		2014				2015			
Q3	Q4	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4

Planning and Design

Construction





SHADOWLAWN ELEMENTARY SCHOOL
 149 NW 49TH STREET
 MIAMI, FL 33127
SCHOOL BOARD MEMBER DISTRICT 2
CENTRAL REGION

Proposed Project Scope: replace/upgrade air conditioning system; replace fire alarm; upgrade PA system; upgrade plumbing; install security cameras; upgrade electrical system; repair interior millwork and cabinetry as needed; remove portables; install new classroom technology.

Architect: LIVS Associates
Contractor: MCM Corporation
Delivery Method: CM @Risk Miscellaneous
Project Budget: \$1,163,327
Program Manager: PARSONS BRINCKERHOFF, INC.
Status (as of March 2014): Design

Schedule									
2013		2014				2015			
Q3	Q4	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4

 Planning and Design
 Construction



SHENANDOAH ELEMENTARY SCHOOL
 1023 SW 21ST AVENUE
 MIAMI, FL 33135
 SCHOOL BOARD MEMBER DISTRICT 6
 CENTRAL REGION

Proposed Project Scope: replace roof in selected buildings; repair damaged walkways; replace exterior doors as needed; replace handrails; replace ceiling areas and flooring as needed; upgrade security camera system; improve storm drainage; extend canopy to serve building #3; coat and restripe service area parking; upgrade serving line in the cafeteria; paint exterior; install new classroom technology.

Architect: Laura M. Perez & Associates, Inc.
SBE/MBE and M/WBE Certified

Contractor: Thornton Construction Co., Inc.
M/WBE Certified

Delivery Method: CM @Risk Miscellaneous

Project Budget: \$1,735,633

Program Manager: PARSONS BRINCKERHOFF, INC.

Status (as of March 2014): Design

Schedule									
2013		2014				2015			
Q3	Q4	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4

Planning and Design

Construction



SNAPPER CREEK ELEMENTARY SCHOOL
 10151 SW 64TH STREET
 MIAMI, FL 33173
SCHOOL BOARD MEMBER DISTRICT 6 SOUTH REGION

Proposed Project Scope: replace windows in classroom buildings; replace air conditioning units and system components as needed; renovate group restrooms; paint exterior as needed; install new playground surface; install new classroom technology.

Architect: M. Hajjar & Associates, Inc.
SBE/MBE Certified

Contractor: BDI Construction Company
M/WBE Certified

Delivery Method: CM @Risk Miscellaneous

Project Budget: \$2,244,261

Program Manager: PARSONS BRINCKERHOFF, INC.

Status (as of March 2014): Design

Schedule									
2013		2014				2015			
Q3	Q4	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4

- Planning and Design
- Construction



SOUTH HIALEAH ELEMENTARY SCHOOL

265 E 5 STREET
HIALEAH, FL 33010

**SCHOOL BOARD MEMBER DISTRICT 5
CENTRAL REGION**

Proposed Project Scope: replace roof in selected areas; replace air conditioning in buildings 2 and 4; replace plumbing fixtures in restrooms; upgrade electrical system; replace domestic water and sanitary sewer systems; install new covered walkway in selected area; install new playground surface; install new classroom technology

Architect: Silva Architects, Inc.
SBE/MBE and M/WBE Certified

Contractor: GEC Associates, Inc.


Delivery Method: CM @Risk Miscellaneous

Project Budget: \$1,056,771

Program Manager: PARSONS BRINCKERHOFF, INC.

Status (as of March 2014): Design

Schedule									
2013		2014				2015			
Q3	Q4	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4

 Planning and Design

 Construction



SOUTH MIAMI HEIGHTS ELEMENTARY SCHOOL



12231 SW 190TH TERRACE
MIAMI, FL 33177

**SCHOOL BOARD MEMBER DISTRICT 7
SOUTH REGION**

Proposed Project Scope: replace selective air conditioning system components; replace windows in selected areas; replace roof where needed; paint interior as needed; remove portables; install new classroom technology.

Architect: Rizo Carreno & Partners, Inc.
Contractor: D. Stephenson Construction, Inc.
Delivery Method: CM @Risk Miscellaneous
Project Budget: \$2,171,947
Program Manager: PARSONS BRINCKERHOFF, INC.
Status (as of March 2014): Design

Schedule									
2013		2014				2015			
Q3	Q4	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4

 Planning and Design
 Construction



SOUTHSIDE ELEMENTARY SCHOOL
 45 SW 13TH STREET
 MIAMI, FL 33130
SCHOOL BOARD MEMBER DISTRICT 3
CENTRAL REGION

Proposed Project Scope: renovate building 2 (historically significant) to include interior and exterior improvements of classrooms and group restrooms; install new playground surface; install new classroom technology.

Architect: Laura M. Perez & Associates, Inc.
SBE/MBE and M/WBE Certified

Contractor: Thornton Construction Co., Inc.
M/WBE Certified

Delivery Method: CM @Risk Miscellaneous

Project Budget: \$2,019,916

Program Manager: PARSONS BRINCKERHOFF, INC.

Status (as of March 2014): Design

Schedule								
2013	2014				2015			
Q4	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4

Planning and Design

Construction



VAN E. BLANTON ELEMENTARY SCHOOL

10327 NW 11TH AVENUE

MIAMI, FL 33150

**SCHOOL BOARD MEMBER DISTRICT 2
CENTRAL REGION**

Proposed Project Scope: replace air conditioning units in classrooms and upgrade air conditioning in selected areas; upgrade electrical service; upgrade fire alarm system; install new security alarm system; renovate classrooms in building 2; paint interior; install new playgrounds; remove portables; install new classroom technology.

Architect: Alleguez Architecture, Inc.
SBE/MBE and M/WBE Certified

Contractor: H.A. Contracting Corp.


Delivery Method: CM @Risk Miscellaneous


Project Budget: \$2,615,122

Program Manager: PARSONS BRINCKERHOFF, INC.

Status (as of March 2014): Design

Schedule									
2013		2014				2015			
Q3	Q4	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4

 Planning and Design

 Construction



VILLAGE GREEN ELEMENTARY SCHOOL

12265 SW 34TH STREET
MIAMI, FL 33175

**SCHOOL BOARD MEMBER DISTRICT 8
SOUTH REGION**

Proposed Project Scope: install new air conditioning system and controls; install new windows in selected areas; upgrade electrical system infrastructure; replace water line piping; install security cameras; install covered walkway for drop-off area; repair irrigation system; paint exterior and interior where needed; remove portables; install new classroom technology.

Architect: Saltz Michelson Architects, Inc.
Contractor: Coastal Construction Company
Delivery Method: CM @Risk Miscellaneous
Project Budget: \$2,375,371
Program Manager: PARSONS BRINCKERHOFF, INC.
Status (as of March 2014): Design

Schedule								
2013	2014				2015			
Q4	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4

Planning and Design
 Construction



VINELAND K-8 CENTER
 8455 SW 119TH STREET
 MIAMI, FL 33156
SCHOOL BOARD MEMBER DISTRICT 9
SOUTH REGION

Proposed Project Scope: replace windows in main classroom buildings; install new air conditioning units and system controls as needed; upgrade electrical infrastructure as needed; repair roof at Media Center; paint exterior and interior as needed; install new classroom technology.

Architect: M. Hajjar & Associates, Inc.
SBE/MBE Certified

Contractor: BDI Construction Company
M/WBE Certified

Delivery Method: CM @Risk Miscellaneous

Project Budget: \$1,600,991

Program Manager: PARSONS BRINCKERHOFF, INC.

Status (as of March 2014): Design

Schedule									
2013		2014				2015			
Q3	Q4	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4

Planning and Design

Construction



**VIRGINIA A. BOONE/HIGHLAND OAKS
ELEMENTARY SCHOOL**
20500 NE 24TH AVENUE
MIAMI, FL 33180
**SCHOOL BOARD MEMBER DISTRICT 3
NORTH REGION**

Proposed Project Scope: replace windows in selected areas; upgrade HVAC; replace covered walkways in selected areas; replace ceiling and lighting in selected areas; install security cameras; upgrade electrical service; install interior partition adjacent to cafeteria; paint exterior; install playground surface; install new classroom technology.

Architect: Rodriguez Architects, Inc.
SBE/MBE and M/WBE Certified

Contractor: T&G Constructors
M/WBE Certified


Delivery Method: CM @Risk Miscellaneous


Project Budget: \$2,219,766

Program Manager: PARSONS BRINCKERHOFF, INC.

Status (as of March 2014): Design

Schedule									
2013		2014				2015			
Q3	Q4	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4

 Planning and Design

 Construction




W.J. BRYAN ELEMENTARY SCHOOL
 1201 NE 125 STREET
 NORTH MIAMI, FL 33161
SCHOOL BOARD MEMBER DISTRICT 1
NORTH REGION

Proposed Project Scope: install covered canopy; replace existing fire alarm system; install air conditioning in kitchen area and install new flooring; replace air handling units and controls; install security alarm and security camera systems and replace PA system; upgrade electrical service; replace flooring in group restrooms; replace or repair exterior windows as needed; partially replace sanitary sewage system; install new playground surface; remove portables; install new classroom technology.

Architect: Stantec Consulting Services, Inc.
Contractor: Kalex Construction & Development, Inc.
Delivery Method: CM @Risk Miscellaneous
Project Budget: \$1,401,819
Program Manager: PARSONS BRINCKERHOFF, INC.
Status (as of March 2014): Design

Schedule									
2013		2014				2015			
Q3	Q4	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4

 Planning and Design
 Construction



WHISPERING PINES ELEMENTARY SCHOOL

18929 SW 89TH ROAD
CUTLER BAY, FL 33157

**SCHOOL BOARD MEMBER DISTRICT 9
SOUTH REGION**

Proposed Project Scope: replace selective air conditioning system components; upgrade interior lighting; upgrade fire protection system; replace sinks and plumbing as needed; paint selected exterior and interior areas; replace emergency generator; install new playground surface; install new classroom technology.

Architect: ACAI Associates, Inc.
Contractor: Mexal Corporation
M/WBE Certified
Delivery Method: CM @Risk Miscellaneous
Project Budget: \$1,774,767
Program Manager: PARSONS BRINCKERHOFF, INC.
Status (as of March 2014): Design

Schedule									
2013		2014				2015			
Q3	Q4	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4

Planning and Design

Construction




**DR. WILLIAM A. CHAPMAN
ELEMENTARY SCHOOL**
27190 SW 140TH AVENUE
MIAMI, FL 33032
**SCHOOL BOARD MEMBER DISTRICT 9
SOUTH REGION**

Proposed Project Scope: replace selective components of air conditioning system; replace flooring in selected areas; upgrade electrical infrastructure in the classrooms; upgrade security system; repair emergency generator; paint exterior as needed; upgrade site drainage; remove portables; install new classroom technology.

Architect: Rizo Carreno, Inc.
Contractor: D. Stephenson Construction, Inc.
Delivery Method: CM @Risk Miscellaneous
Project Budget: \$1,150,487
Program Manager: PARSONS BRINCKERHOFF, INC.
Status (as of March 2014): Design

Schedule									
2013		2014				2015			
Q3	Q4	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4

 Planning and Design
 Construction



**WILLIAM H. TURNER TECHNICAL ARTS
HIGH SCHOOL**

10151 NW 19TH AVENUE
MIAMI, FL 33147

**SCHOOL BOARD MEMBER DISTRICT 2
CENTRAL REGION**

Proposed Project Scope: replace roof; replace selective air conditioning system components; upgrade security system; upgrade PA system; replace flooring in selected areas; repair gymnasium flooring; replace exterior doors as needed; replace canopy in Agricultural Center area; install new classroom technology.

Architect: Wolfberg & Alvarez & Partners, Inc.
M/WBE Certified

Contractor: Kaufman Lynn Construction, Inc.

Delivery Method: CM @Risk Miscellaneous

Project Budget: \$2,507,819

Program Manager: PARSONS BRINCKERHOFF, INC.

Status (as of March 2014): Design

Schedule									
2013		2014				2015			
Q3	Q4	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4

Planning and Design

Construction



WINSTON PARK K-8 CENTER
 13200 SW 79TH STREET
 MIAMI, FL 33183
 SCHOOL BOARD MEMBER DISTRICT 7
 SOUTH REGION

Proposed Project Scope: replace/refurbish selective air conditioning system components; repair fire pump; upgrade emergency lighting; replace kiln; replace selected doors; replace ceilings and flooring where needed; repair canopy and backflow preventer; install new classroom technology.

Architect: Saltz Michelson Architects, Inc.
Contractor: Coastal Construction Company
Delivery Method: CM @Risk Miscellaneous
Project Budget: \$1,545,992
Program Manager: PARSONS BRINCKERHOFF, INC.
Status (as of March 2014): Design

Schedule								
2013	2014				2015			
Q4	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4

Planning and Design
 Construction

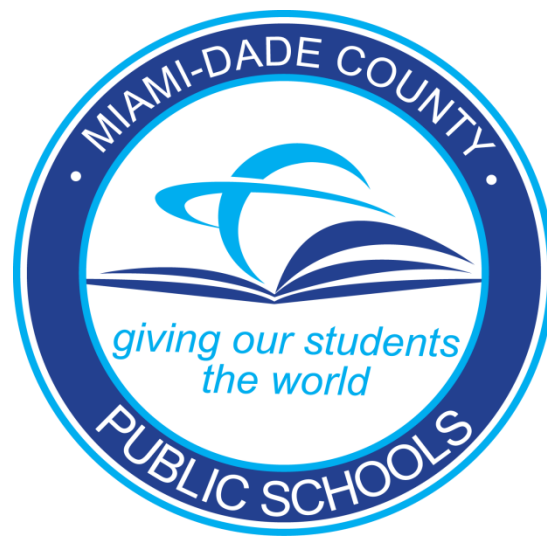
Office of Economic Opportunity – Professional Profiles

The OEO has one of the most experienced team of professionals of any similar sized program in the south Florida area and throughout the state. **Brian Williams**, served as the Assistant School Board Attorney for the Construction division of the School Board Attorney's Office along with serving as the Economic Development Officer since his appointment in March 2013. Brian is a member of the Urban Construction Craft Academy Board, 100 Black Men, Minority Fellow with the American Bar Association Construction Law Forum and member of the American Contract Compliance Association, where he is completing his national certification. Recently, Brian was nominated as the 2014 Advocate of the Year by the Southern Florida Minority Supplier Development Council.

Torey Alston, served as the Executive Director for the state's supplier diversity and M/WBE Program under former Governor Crist, serves as NAACP Florida State Conference Economic Development Chair and now serves as Executive Director for the OEO. Torey was appointed to the FAMU Board of Trustees by former Governor Crist and reappointed by Governor Scott. **Jaison Raju**, our Contractor Prequalification Specialist spent several years in economic development which included working for the South Florida Minority Supplier Development Council handling small business certification and business development consulting along with working for the Florida Department of Transportation designing a Mentor Protégé Program and community outreach efforts.

Michelle Hicks-Levy, Certification and Outreach Supervisor, has spent more than 3 years with M-DCPS handling this critical area. Michelle oversees Small, Micro and M/WBE certification along with coordinating all partnerships and technical assistance programs. **Denise Mincey-Mills**, serving as an in-house consultant, spent more than eight years managing the State of Ohio's supplier diversity program and served as Vice-President of Business Development with Turner Construction. Denise handles compliance monitoring and reporting for the OEO. Denise is also a county commission appointee to Miami-Dade County's Small Business Advisory Committee.

THE SCHOOL BOARD OF MIAMI-DADE COUNTY, FLORIDA



HOW TO DO BUSINESS WITH MIAMI-DADE COUNTY PUBLIC SCHOOLS

Procurement Management Services

1450 N. E. 2 Avenue, Suite 650

Miami, Florida 33132

Telephone (305) 995-1380

<http://procurement.dadeschools.net>

Office of Economic Opportunity

1450 N.E. 2 Avenue, Suite 428

Miami, Florida 33132

Telephone (305) 995-1307

<http://oeo.dadeschools.net>

The School Board of Miami-Dade County, Florida

Ms. Perla Tabares Hantman, Chair

Dr. Lawrence S. Feldman, Vice Chair

Dr. Dorothy Bendross-Mindingall

Ms. Susie V. Castillo

Mr. Carlos L. Curbelo

Dr. Wilbert “Tee” Holloway

Dr. Martin Karp

Dr. Marta Pérez

Ms. Raquel Regalado

Mr. Julian LaFaurie, Student Advisor

Mr. Alberto M. Carvalho
Superintendent of Schools

Melody Y. Thelwell, Chief Procurement Officer
Brian A. Williams, Economic Opportunity Development Officer

I N D E X

TABLE OF CONTENTS **SECTION****Doing Business With Miami-Dade County Public Schools**

Introduction	1
Purchasing Policy	2
Becoming a Vendor	3
Lobbyists	4
Competitive Bidding	5
Purchase Awards	6
Invoicing and Payment (Payment Process)	7
Small/Micro Business Enterprise Program (S/MBE)	8
Vendor/Contractor Compliance	9
Do's and Don'ts for Doing Business with Miami-Dade County Public Schools	10

**THANK YOU FOR YOUR INTEREST IN DOING BUSINESS WITH MIAMI-DADE COUNTY
PUBLIC SCHOOLS!**

The purpose of this document is to provide a synopsis of the process, policies and procedures of Procurement Management, of The School Board of Miami-Dade County, Florida, for the purchasing of commodities, goods and services.

There are many opportunities for vendors, contractors, and consultants to do business with Miami-Dade County Public Schools. As one of the largest businesses in Florida, the District purchases all types of supplies, materials, commodities, and services, as well as constructing and maintaining a large variety of facilities. The School Board is committed to promoting and developing business relationships with a wide variety of businesses and ensuring that minority and women-owned businesses, as well as eligible local businesses have the chance to compete for a fair share of these opportunities. These opportunities are advertised on the Procurement Management Services website, located at <http://procurement.dadeschools.net>.

Procurement Management Services believes in:

- Adhering to ethical purchasing policies and principles;
- Maintaining open and fair competition;
- Maintaining fair and clear purchase and bid specifications; and
- Providing premiere customer service.

All questions may **NOT** be answered in this brief summary, however, any additional question may be directed to Procurement Management Services, at (305) 995-1380.

SECTION 1 - INTRODUCTION

Procurement Management Services is administered by the Chief Procurement Officer, who is supported by a professional staff, consisting of supervisors, buyers and buyer support specialists. Vendors and other interested parties are invited to contact the office for information regarding specific category assignments and responsibilities, as well as any other matters pertaining to the procurement and contracting function. Vendors and citizens are invited to visit the office and the appropriate buyer between the hours of 8:00 AM to 4:30 PM, but are requested to call first to make an appointment.

Procurement Management is located at:

The School Board Administration Building
1450 Northeast Second Avenue, Suite 650
Miami, Florida 33132
(305) 995-1380

SECTION 2 - PURCHASING POLICY

Procurement Management, through The School Board of Miami-Dade County, Florida, Policy 6320, has been designated as the official purchasing agency of the Board. Procurement Management exercises control over the acquisition of commodities, goods, services, materials, development of bid specifications, selection of bidders and the awarding of contracts to vendors.

In order to achieve both quality control and the price advantages of volume purchasing, Procurement Management has been directed to:

1. Ensure that proper specifications are developed for goods and services as needed;
2. Utilize existing commercially available "standard brand" specifications; and
3. Invite vendors to bid on available procurements.

The School Board of Miami-Dade County, Florida, makes every effort to maintain a good working relationship with all vendors who supply material and services to the school system, and continuously seeks the advice and counsel of vendors concerning improvement of such relationships.

SECTION 3 – BECOMING A VENDOR

A prospective vendor, interested in doing business with the School Board, may obtain a vendor application and item category listing by visiting the Procurement website at <http://procurement.dadeschools.net>, or a prospective vendor may phone to request a hard copy of the application from the Procurement Management department.

After the application has been received by Procurement Management, the vendor's name is added to the vendors' list for the supplies, equipment and services for which the vendor has indicated an interest in on his/her application.

When supplies, equipment or services are scheduled for bid invitations, vendors who have demonstrated an interest in bidding on those items will receive an email. This list is continually reviewed and updated.

Furthermore, School Board Policy [6320.05](#), delineates the policy regarding Local-Vendor Preference. This policy gives local preference to businesses located in Miami-Dade County, Florida, when evaluating the lowest responsible, responsive bid or submittal for the purchase of goods and services, professional and construction-related services, in excess of \$50,000 dollars or the current formal bidding threshold set by statute. The preference does not apply to goods or services exempted by statute as reflected in

Policy [6320](#), or prohibited by Federal or State law, or other funding source restrictions. Local businesses are to:

- have a valid business license;
- have headquarters, manufacturing facility or locally-owned franchise located within Miami-Dade County boundaries; and
- reside in Miami-Dade County for at least twelve (12) months or street address for twenty-four (24) months, prior to bid proposal or proposal opening date.

In addition, School Board Policy [6334](#), delineates the policy regarding Prequalification of Contractors for Educational Facilities Construction. The policy requires school boards to prequalify contractors as eligible to bid on construction or capital improvement projects. The policy establishes procedures and criteria for prequalifying responsible contractors on school construction projects for the School Board.

Lastly, as a result of the Jessica Lunsford Act (HB 1877) during the 2005 legislative season, contractors and others, including architects, will be required to meet a Level 2 background screening requirement, which includes any individual or employees of any firm under contract with The School Board of Miami-Dade County, Florida. Additional information regarding the Jessica Lunsford Act or vendor information may be accessed on The Miami-Dade Schools Police Department website at <http://hb1877.dadeschools.net>.

Moreover, all contractors, vendors, etc. are required to sign in and show a valid photo identification card (Florida Identification Card or Drivers License preferred) to site administration upon arrival. In no event should vendors disturb teachers who are in the classrooms. Vendors selling products pursuant to labor contracts, such as insurance, annuities, etc., must have written authorization from the labor organization, verified by the Legislative and Labor Relations and Government Affairs, before access is authorized at schools and other Board work sites.

SECTION 4 - LOBBYISTS

School Board Policy [8150](#), delineates the policy regarding Lobbyists. Pursuant to this rule, lobbyists shall complete, annually, a Lobbyist Registration Form, and pay the annual registration fee.

Pursuant to this rule, every person required to register shall list all individuals who may make a presentation when the person appears as a representative for an individual or firm for an oral presentation before a site administrator, or instructional personnel, or certification, evaluation, selection, technical review or similar oral presentation committee. This listing shall include the Clerk's form, the list of presenters, and the indication of fee receipt, prior to the oral presentation. No person shall appear before any employee or committee on behalf of any individual or firm unless he or she has been listed as part of the firm's presentation team or unless he or she is registered with the Clerk's office and has paid all applicable fees.

The Board rule may be accessed at: <http://www.neola.com/miamidade-fl/>

SECTION 5 - COMPETITIVE BIDDING

The School Board requires that commodities sought after should be purchased at the lowest possible cost, consistent with an adequate standard of quality, usually through the competitive bidding process.

The competitive bidding process includes, but is not limited to, Request For Proposals (RFP), Invitations To Bid (ITB) and Invitations To Negotiate (ITN).

Generally, no security is required on the majority of Procurement bids issued by the Miami-Dade County School Board. If security is required, the special conditions contained in the solicitation invitation will indicate the type and amount of security required. Construction contracts will require a performance and/or payment bond equal to the award amount. The School Board, in lieu of the performance bond, will accept a cashier's check.

SECTION 6 - PURCHASE AWARDS

After the bids to be awarded are approved by the School Board, Procurement Management has authority to issue a purchase order or a contract. This creates a legal binding contract between the vendor and The School Board of Miami-Dade County, Florida.

All vendors must perform in accordance with the purchase order and/or contract, or the vendor may be liable to the Board for any damages caused by their breach. A bidder who fails to fulfill its obligations, in accordance with the bid, purchase order and/or contract, shall either pay bid damages or lose eligibility to transact business with the Board for a period of (14) fourteen months from the date the default provision is invoked by the Board.

SECTION 7 - INVOICING AND PAYMENT (PAYMENT PROCESS)

Payments for purchase orders will be made by the Accounts Payable department within 45 days, from the date of receipt of goods or services. Since payment cannot be made until delivery is confirmed, the vendors should obtain and retain proof of delivery in case it is needed to resolve a dispute. **No payments will be issued prior to receipt and acceptance of goods and services by authorized district representatives.**

In order to avoid payment delays, vendors must ensure that the following procedures are followed at all times:

1. Obtain a copy of the purchase order form prior to providing goods or services;
2. Always include the purchase order number on the face of the invoice;
3. Mail invoices for non-credit card purchases directly to Accounts Payable at the following address:

Miami-Dade County Public Schools

POB 01-2570

Miami, FL 33101

4. In order to expedite the payment process, all invoices should include as much billing detail as possible (e.g., invoice number, P.O. number, item description, unit price, quantity shipped, total price, etc.) and follow the same line item number sequence established by the purchase order; and
5. If an invoice in connection with a purchase order generated by the District is not paid within 45 days, please contact Accounts Payable at (305) 995-1619 for detailed information.

SECTION 8 - SMALL/MICRO BUSINESS ENTERPRISE PROGRAM (S/MBE)

School Board Policy [6320.02](#), delineates the policy regarding Small/Micro Business Enterprise Program. The policy provides expanded and equitable participation by small and micro businesses in School Board procurement of goods and services, construction, and professional services. Certification for participation to the SBE program may be accessed at <http://oeo.dadeschools.net/>. For further information, please contact the Office of Economic Opportunity at: (305) 995-1307.

S/MBE Program

The Small/Micro Business Enterprise (S/MBE) Program provides a race and gender-neutral process designed to encourage greater S/MBE availability, capacity development and contract participation in School Board contracts, to advance the School Board's compelling interest in ensuring that it is neither an active nor passive participant in private sector marketplace discrimination, and to promote equal opportunity for all segments of the contracting community to participate in School Board contracts.

Benefits of becoming an S/MBE

The Small/Micro Business Enterprise Program is established to provide expanded participation by small businesses in the School Board procurement process in bidding for school-site contracts. Certification benefits include:

- First-tier referrals to other departments
- Prominent listing of your business in an exclusive online directory of certified firms
- Sheltered market opportunities for only certified firms to compete for school district contracts
- Three-year certification period

Criteria for becoming an S/MBE

- The business is an independently owned and operated business that is not dominant in its field of operation and is performing a commercially useful function.
- The business has an actual place of business in Miami-Dade County for at least a year preceding the application.
- The business has been established for at least one year or the principals of the business have at least three years of relevant experience prior to forming or joining the business.
- The business has a local business tax receipt and all required professional licenses, contractor qualifier licenses, and/or Certificate of Competency.
- The owner of the business must have the required professional license(s) and contractor qualification license.
- The District's S/MBE requirements are applied to entities of size standards and gross revenue based on industry. Requirements for eligibility with the District and industry are:

Industry	Micro Business Enterprise	Small Business Enterprises
Construction & Specialty Trades	Less than \$1,000,000*	Tier 1 - Less than \$3,000,000* Tier 2 - Less than \$6,000,000*
Goods and Services	Less than \$1,000,000*	Tier 1 - Less than \$2,000,000* Tier 2 - Less than \$4,000,000*
Professional Services (A/E)	Less than \$500,000*	Tier 1 - Less than \$1,000,000* Tier 2 - Less than \$2,000,000*
Professional Services (non A/E)	Less than \$1,000,000*	Tier 1 - Less than \$2,000,000* Tier 2 - Less than \$4,000,000*

**Revenue averaged over a three-year period*

For more information on the Small/Micro Business Enterprise Program, please contact:

Miami-Dade County Public Schools

Office of Economic Opportunity

1450 N.E. 2 Avenue, Suite 428

Miami, Florida 33132

(305) 995-1307

Website: <http://oeo.dadeschools.net>

Email: oeo@dadeschools.net

SECTION 9 – VENDOR/CONTRACTOR COMPLIANCE

An awarded vendor/contractor shall ensure compliance to all terms and conditions of the bid/contract. Procurement staff, working with the District’s respective originating department(s), will periodically monitor vendor performance.

SECTION 10 – DO’S AND DON’TS FOR DOING BUSINESS WITH MIAMI-DADE COUNTY PUBLIC SCHOOLS

DO

1. Check Procurement’s website often to review current solicitations;
2. Register as a vendor with Miami-Dade County Public Schools;
3. Targeting your company’s commodity code(s), please contact the respective Procurement staff or buyer to become familiar with the services offered;
4. Make an appointment to call or meet with Procurement staff to discuss “How to Respond to ITBs or RFPs”; and
5. Review a current bid/solicitation opportunity, follow all instructions regarding a bid submittal and submit your company’s bid.

DON’T

1. Don’t be afraid to ask questions in order for your company to become a successful bidder partner with Miami-Dade County Public Schools.

Concerned about Miami-Dade County Public Schools Procurement process?

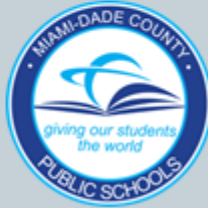
Please contact Ms. Melody Y. Thelwell, Chief Procurement Officer, at (305) 995-1434 or mthelwell@dadeschools.net.

21st Century Schools Bond Advisory Committee Inaugural Meeting Presentation
 March 18, 2013

**21st Century Schools
 Bond Advisory Committee**



Inaugural Meeting
 March 18, 2013



**21st Century Schools
 Bond Advisory Committee**



Agenda

Welcome	Mr. Alberto M. Carvalho Superintendent of Schools
Introductions	Mr. Alberto M. Carvalho
Status of General Obligation Bond Issuance	Ms. Silvia R. Rojas Treasurer
Overview of Bond Program	Mr. Jaime G. Torrens Chief Facilities Officer
Review of Committee Structure and Rules (Committee's Mission, Sunshine Law & Public Records, and Conflict of Interest)	Mr. Walter J. Harvey School Board Attorney
Discussion	Group
Election of Officers	Mr. Walter J. Harvey
Adjournment	

21st Century Schools Bond Advisory Committee Inaugural Meeting Presentation
March 18, 2013

Welcome and Introductions

1

Alberto M. Carvalho
Superintendent of Schools

Status of General Obligation Bond Issuance

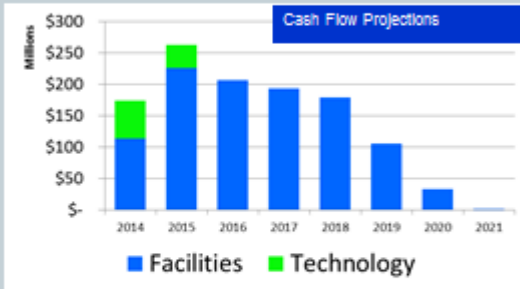
4

Silvia R. Rojas
Treasurer

21st Century Schools Bond Advisory Committee Inaugural Meeting Presentation
 March 18, 2013

GO Bond Financing Plans

5



Approved Project List Includes:

- Remodeling/Renovations
- Replacements (Full/Partial)
- New Capacity
- Instructional Technology Infrastructure

- Cash Flow Needs (F.S. 1013.76)
- Cost Benefit Analysis
 - Balance Interest Costs, Impact on Levy, & Cash Flow Needs
- Bond Validation, Certificate of No Appeal March 2013
- Treasury Advisory Committee April 2013 Review Financing Plan
- Initial GO Series Board Authorization May 2013

Overview of Bond Program

6

Jaime G. Torrens
 Chief Facilities Officer

21st Century Schools Bond Advisory Committee Inaugural Meeting Presentation
 March 18, 2013

Making the Case for Facilities' Funding

7

- The District is responsible for approximately 45 million square feet of space in over 400 school campuses and ancillary facilities, combined
- Though significant strides were made over recent years to build new capacity and replace obsolete facilities, on the whole, the majority of existing buildings are over 40 years old
- The District's focus on meeting the 2002 class size mandate required that funding priority be given to capacity amplification. Consequently, physical plant renewal has remained unaddressed
- The clear need for a reliable long-term funding solution was deemed critical to establishing parity among schools, irrespective of zip code, and to assuring equitable access by all students to 21st century technology and a quality educational environment

Overarching GOB Program Goals

8

- Touch every school through renovations and/or building replacements, technology enhancements and removal of portable classrooms
- Implement prototypical classroom renovation models, standardize type of equipment used to create efficiencies in design costs and reduce maintenance costs over time
- Imbed green building standards in renovation and replacement projects (LEED[®] for Schools)
- Right-size building replacements, including opportunities for consolidation or grade reconfiguration, e.g. consider viability of combining under-enrolled elementary and middle schools sharing the same campus into a single, new K-8 facility
- Pursue cost efficiencies in schools on shared campuses or clustered geographically, such as shared chiller plants and satellite kitchens
- Simplify District design criteria, specifications and facilities lists to reflect new paradigms in education which favor flexible, technology-friendly spaces

21st Century Schools Bond Advisory Committee Inaugural Meeting Presentation
March 18, 2013

Procurement Strategies and Timing

12

- Disparity study is expected to be completed this summer
- New policies and procedures are projected for completion by calendar year end 2013
- Applicable M/WBE participation goals will be established for larger projects
- Once new M/WBE procedures are in place, projects with estimated construction values of over \$2M will be advertised and individually commissioned by the Board.
- Larger projects are expected to start in year 3 (FY 14-15) and be issued in 'waves' to avoid flooding the market and inflating construction costs, unless opportunities arise that are favorable to the District from a cost-benefit perspective

Procurement Strategies and Timing

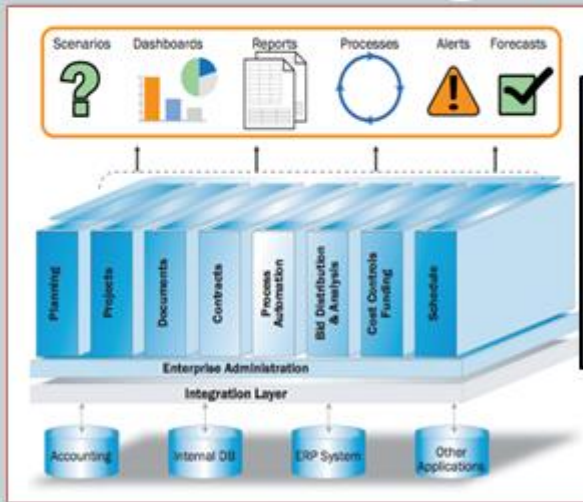
13

- Implementation of the GOB program will be facilitated through outside, private sector resources, specifically Program Management Services firms
- Proposals have been received and presentations by short-listed firms will begin on April 3rd
- Recommendations will be presented to the Board in May
- Program Managers selected through this process will supplement and work side by side with District personnel
- Resources will be procured as needed, to reflect the various stages of the GOB program rollout

March 18, 2013

Reporting and Accountability Tools

1

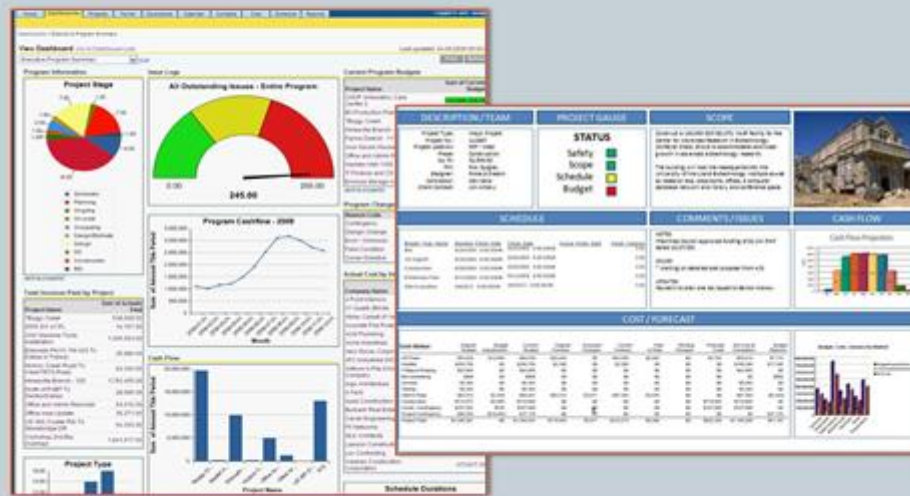


Project Reporting System

- Web-based for easy access
- Able to manage flow of technical information and document exchange from design through construction
- Accessible across mobile devices (smart phones, tablets, etc.)
- Compatible across platforms and with different data warehouses

Sample Dashboards Executive and Project Rollups

15



21st Century Schools Bond Advisory Committee Inaugural Meeting Presentation
March 18, 2013

Wrap-Up: Summary of Completed Tasks

16

- ✓ Office of Economic Opportunity (OEO) created and OEO Director appointed on February 13, 2013
- ✓ Small Business Enterprise (SBE) Board policy adopted
- ✓ Inaugural meeting of SBE Goal Setting Committee conducted March 14, 2013
- ✓ Negotiations with additional A/EPC and CM at-Risk firms completed for commissioning at April Board meeting:
 - ✓ up to 12 additional A/EPCs from the current 6
 - ✓ up to 6 additional CM at-Risk firms from the current 10
- ✓ Received and reviewed proposals from Program Management Services firms (PMs)

Wrap-Up: Next Steps

17

- Adopt School Board Policy regarding 21st Century Schools Bond Advisory Committee
- Issue work orders to A/EPC and CMs to start approx. 66 projects with construction value between \$1M-\$2M beginning in April
- Commission one or more PMs at May Board meeting
- Complete Disparity Study by summer of 2013
- Establish SBE procedures and pool of eligible businesses by fall of 2013
- By Year-end 2013:
 - Advertise for SBE Job Order Contractors (JOC)
 - Advertise for SBE CM at-Risk firms
 - Advertise for SBE design professionals
 - Launch projects under \$1M

21st Century Schools Bond Advisory Committee Inaugural Meeting Presentation
March 18, 2013

21st Century Schools
Bond Advisory Committee

18

Committee's Mission
Sunshine Law & Public Records
Conflict of Interest

Walter J. Harvey
School Board Attorney

Responsibilities of the Committee

19

- School Board Item A-2 Adopted October 10, 2012:
 - Superintendent's October 8, 2012 Memorandum;
 - Submission of Certification of No Conflict
- Review and Monitor performance of Bond program;
- Advise Superintendent & Board of Progress of the Program;
- Assist with Community Outreach Efforts;
- Assist with Annual Planning of Bond Program Activities;
- Issue Recommendations on Usage of Surplus Funds;
- Submission of Annual Report to the Board

21st Century Schools Bond Advisory Committee Inaugural Meeting Presentation
March 18, 2013

Proceedings of the Committee

20

- Elect Chair & Vice Chair (2 year terms);
- Meet a minimum of four (4) times per year;
- Requires a majority of voting members for a quorum;
- Conduct meetings in accordance with Robert's Rules of Order;
- Members must be free of any direct or indirect Conflicts of Interest*;
- Members may not be absent from more than 3 meetings or no more than half of the meetings held annually

Committee Members are Subject to:

21

- **Sunshine Law**
 - Florida Statutes, 286.0011
- **Public Records Law**
 - Florida Statutes, Chapter 119
- **State and School Board Conflict of Interest Rules**
 - Florida Statutes, Chapter 112
 - School Board Policy 9140

21st Century Schools Bond Advisory Committee Inaugural Meeting Presentation
March 18, 2013

22

SUNSHINE LAW

The Sunshine Law Chapter 286, Florida Statutes

23

Basic Principles

- All meetings between two or more members where official action is taken must be publicly noticed and open to the public.
- “Official action” includes any vote, resolution, rule, formal action or discussion. Organizational meetings, briefing sessions, workshops, informal meetings and all other committee meetings, no matter what they are called, are subject to the Sunshine Law.
- Notice to the public must be reasonable and published, distributed or prominently displayed.

21st Century Schools Bond Advisory Committee Inaugural Meeting Presentation
March 18, 2013

The Sunshine Law
Chapter 286, Florida Statutes

24

- Votes must be recorded or counted for each member present at a meeting. Voting can be by roll call, voice vote (“ayes” or “nays”), and written ballot as long as the ballots are made available to the public. Secret votes are not permitted. Members can abstain from voting only because of declared legal conflict of interest.
- Written minutes of the meeting must be taken even if the meeting is recorded. Both the written minutes and the audio or video tape (if recorded) must be made available for public inspection.

The Sunshine Law
Chapter 286, Florida Statutes

25

- Meetings must be held in a location and facility that is reasonably accessible to the public and does not discriminate based on gender, gender identity, age, race, color, national or ethnic origin, religion, political beliefs, marital status, sexual orientation, social and family background, linguistic preference, disability or economic status.
- No two or more members may meet to discuss any matter on which foreseeable action will be taken by the committee without meeting the requirements of the Sunshine Law.
- Even at publicly noticed community meetings and regular committee meetings, members may not have private discussions about any matter that may come before the committee.

21st Century Schools Bond Advisory Committee Inaugural Meeting Presentation
March 18, 2013

The Sunshine Law Chapter 286, Florida Statutes

26

- The Sunshine Law applies not just to in-person meetings but to telephone conversations, e-mail and social media communications. Members may not use staff to relay communications to other members about matters that may come before the committee.
- Members should refrain from having any conversations about committee actions or issues that may come before the committee with any other member outside regularly scheduled meetings.

Potential Criminal Sanctions for Violation:

The consequences of a Sunshine Law violation may include criminal penalties against the violators and may cause the committee action to be set aside.

27

PUBLIC RECORDS LAW

21st Century Schools Bond Advisory Committee Inaugural Meeting Presentation
March 18, 2013

Public Records Law
Chapter 119, Florida Statutes

28

A public record is:

“All documents, papers, letters, maps, books, tapes, photographs, films, sound recordings, data processing software, or other material, regardless of the physical form, characteristics, or means of transmission, made or received pursuant to law or ordinance in a connection with the transaction of official business by any agency.”

s.119.011 (1), F.S. (emphasis added)

Applies to electronic communications (e.g., e-mails; online communications).

Public Records Law
Chapter 119, Florida Statutes

29

- Any documents produced by or for the committee and any documents received by the committee or individual committee members are open to public inspection under the Public Records Law. Nonfinal drafts of committee business, if circulated for review, comment or information, are public records.
- Except for your Social Security Number, any information you provide to District staff, such as your work or personal e-mail address, becomes public record subject to disclosure upon request.
- All electronic communications, including e-mail, text and social media messages, are public records which must be available for public inspection and retained if used to perpetuate, communicate or formalize knowledge in connection with the business of the board.
- Handwritten notes by individual members regarding official business of the committee and used at a meeting in discussing the member's position on an issue could be deemed public records.

21st Century Schools Bond Advisory Committee Inaugural Meeting Presentation
March 18, 2013

Public Records Law
Chapter 119, Florida Statutes

30

- However, handwritten notes are probably not public records if they are intended only to jog the committee member's memory and/or are precursors to a future document.
- Student records containing a student's personally identifiable information, e.g., name, address, social security number, student I.D. number, etc., are strictly confidential and are not public records.

Potential Sanctions for Violation:

Violators of the Public Records Law may be subject to civil penalties. Knowing or willful violations may lead to suspension and removal or impeachment and, in addition, a misdemeanor conviction of the first degree.

31

ETHICS
AND
CONFLICT OF
INTEREST

21st Century Schools Bond Advisory Committee Inaugural Meeting Presentation
March 18, 2013

**Code of Ethics & Conflict of Interest Law
Chapter 112; School Board Policy 9140**

32

Advisory Committee members are public officers and are prohibited from:

- soliciting or accepting anything of value, such as a gift, loan, reward, promise of future employment, favor or service, that is based on an understanding that their vote, official action, or judgment would be influenced by such gift;
- accepting compensation, knowing or having reason to know that it was given to influence a vote or action;
- using an official position to secure a special privilege, benefit or exemption for themselves or others;
- using information gained that is not available to the general public for personal gain or benefit of another.

**Code of Ethics & Conflict of Interest Law
Chapter 112; School Board Policy 9140**

33

Higher Standard

Appointees shall not have any conflict of interest, direct or indirect, in a contract with School Board or any financial interest in any of the projects to be funded under the Bond Program. If such a conflict should arise after a member is appointed, he/she is required to self-disclose such conflict or financial interest and immediately resign from the Committee.

Prior to serving on the Committee, all members must submit an executed certification indicating that they do not have an existing conflict of interest or any financial interest in any of the projects funded under the Bond Program.

21st Century Schools Bond Advisory Committee Inaugural Meeting Presentation
March 18, 2013

Code of Ethics & Conflict of Interest Law
Chapter 112; School Board Policy 9140

34

Gifts

Members are prohibited from soliciting or accepting gifts intended to influence a committee decision.

Representing others before the School Board or the Committee

Members are restricted from representing others before the School Board or the advisory committee while on the committee.

Advisory Committee Criteria for School Board Appointees – Policy 9140

35

- **Unless waived by 2/3 vote of School Board:**
- **Must be permanent Miami-Dade County resident**
 - **Shall not have filed a lawsuit or policy challenge against School Board**
 - **Shall not serve on committee that regulates or monitors appointee's livelihood**
- **If member qualifies as a candidate for elective office, he/she must resign**
- **Multiple appointments by same Board member prohibited**
- **Lobbyists prohibited**

21st Century Schools Bond Advisory Committee Inaugural Meeting Presentation
March 18, 2013

Code of Ethics & Conflict of Interest Law
Chapter 112; School Board Policy 9140

36

If you have a concern or are uncertain about a potential conflict of interest, you may seek an opinion from the School Board Attorney or the Florida Commission on Ethics. The Commission can be reached at the following address:

Florida Commission on Ethics
3600 Maclay Blvd., South, Suite 201
Tallahassee, FL 32312
Phone: 850-488-7864
Fax: 850-488-3077
www.ethics.state.fl.us

37

Discussion

21st Century Schools Bond Advisory Committee Inaugural Meeting Presentation
March 18, 2013

38

Election of Officers

39

Adjournment

21st Century Schools Bond Advisory Committee – Minutes of Inaugural March 18, 2013 Meeting

*REVISED 21ST CENTURY SCHOOLS BOND ADVISORY COMMITTEE INAUGURAL MEETING MINUTES - MARCH 18, 2013

The 21st Century Schools Bond Advisory Committee (Committee) met on March 18, 2013 in Conference Room 916 of the School Board Administration Building. Mr. Carvalho called the meeting to order at 2:30 p.m.

Committee Members

Ms. Sharon Watson
Mr. Luis Gonzalez
Mr. Paul Wallace
Mr. Samuel Lee Gilmore, Jr.
Mr. Anthony Dawsey
Reverend Guillermo Revuelta
Dr. Jaap Donath
Mr. Christopher Fisk
Mr. Jack Lowell
Mr. T. Willard Fair

Mr. Roberto Martinez
Ms. Carol Graham Wyllie (via phone)
Mr. Alan Rubin
Mr. François Illas
Mr. Marcos Jimenez
Ms. Cindy Lerner
Mr. Cecil T. Daniels
Mr. Raul G. Valdes Fauli
*Mr. Sean Foreman
Ms. Susan Marie Kairalla
(Alternate to Mr. Thomas Eagan)

Ex-Officio

Non-Voting Members

Mr. Jose Montes de Oca
Mr. Jaime G. Torrens
Dr. Richard H. Hinds
Dr. Daniel Tosado
Mr. Christopher Mazzella

Miami-Dade County Public School Attendees

Dr. Wilbert "Tee" Holloway, School Board Member
Dr. Marta Pérez, School Board Member
Mr. Alberto M. Carvalho
Mr. Walter J. Harvey
Mr. Luis M. Garcia
Ms. Tabitha Fazzino
Ms. Ana Rijo-Conde
Mr. Nicolas Betancourt
Ms. Silvia Rojas

Ms. Isora Castro
Mr. Blake Juste
Ms. Viviana A. Jordan
Mr. Christopher Miles
Ms. Erzebet Munsie
Ms. Raquel Alexander
Mr. Brian Williams
Ms. Marisol Marin
Mr. Tom Knigge
Ms. Vivian Villaamil
Ms. Patra Liu

Other Attendees

Mr. Roland Sanchez-Medina, Jr.
Ms. Lisa King
Mr. Joseph Sanches
Mr. Jim Murley

Recording Secretary

Ms. Annette Jones

21st Century Schools Bond Advisory Committee – Minutes of Inaugural March 18, 2013 Meeting

The welcome and introductions were made by Mr. Alberto M. Carvalho, Superintendent of Schools. Mr. Carvalho thanked Committee members for their participation and proceeded to outline key focus areas as follows:

- Ensure all proceeds derived through the Bond Referendum are used according to the published plan.
- Ensure projects are delivered in a timely manner.
- Ensure that the Committee and the community are apprised in advance should circumstances arise in the future that may require changes to the Bond Implementation Program.
- Ensure equitable and fair distribution of resources to optimize impact of the Bond Referendum across all corners of the community, as to investment, projects, and economic and job opportunities.
- Ensure to the extent possible that investments made support the local economy, in keeping with recent Board Policy on local vendor preference.
- Workforce opportunities for community members.
- Responsibility of the District to provide a quality education and quality facilities.
- Competitive bidding process.

Ms. Silvia Rojas, Treasurer, provided a comprehensive update on the District's financial plan and forecast. Ms. Rojas stated that as the GO Bond financing plan is finalized, the guiding principle of minimizing taxpayer burden will continue to be an overarching goal of the District. The preliminary financing plan was constructed using prudent and conservative financing assumptions. Part of the appeal of the GO program is that the District can take advantage of the low interest rate environment as well as the sunset of the 1988 GO Bond to provide a smooth transition, minimizing taxpayer impact. Determining the actual issue size and structure will be dependent upon market conditions, the timing of the construction schedule, and the cash flow needs. The GO Bond provides flexibility to fund projects based on cash flow needs. Florida Statute 1013.76 provides for an accounting of multi-year capital improvement contracts. It is estimated that in FY 2015 the needs will max out at \$263M and then taper off. Staff is preparing a Cost Benefit Analysis that balances interest costs, impact on levy, and cash flow needs. Part of the analysis will take into consideration interest rate risks and negative arbitrage for proceeds waiting to be spent. The Board has entered into a judicial validation process and the final judgment has been filed with the Clerk. Staff is awaiting Bond Validation and the Certificate of No Appeal. The Treasury Advisory Committee will review the final financing plan prior to recommending the plan to the Board at the May 2013 School Board meeting in which the Board will authorize the initial GO Series. The sale of the Bond is anticipated in June 2013 and the closing in July 2013.

Mr. Torrens presented an Overview of the Bond Program as follows:

- The District is responsible for approximately 45 million square feet of space in over 400 school campuses and ancillary facilities, combined. Over the last decade the District was able to build and open approximately 105,000 new and replacement student stations.
- Though significant strides were made over recent years to build new capacity and replace obsolete facilities, on the whole, the majority of existing buildings are over 40 years old.

21st Century Schools Bond Advisory Committee – Minutes of Inaugural March 18, 2013 Meeting

- The District's focus on meeting the 2002 class size mandate required that funding priority be given to capacity amplification. Consequently, physical plant renewal remained largely unaddressed.
- The clear need for a reliable long-term funding solution was deemed critical to establishing parity among schools, irrespective of zip code, and assuring equitable access by all students to 21st Century technology and a quality educational environment.
- The goal of the GOB is to touch every school through renovations and/or building replacements, technology enhancements and removal of portable classrooms where appropriate.
- To optimize use of revenues and project implementation, prototypical classroom renovation models will be used to the extent possible, as well as standardized equipment to reduce maintenance costs over time.
- Additionally, the District will imbed green building standards in renovation and replacement projects (LEED® for Schools) and right-size replacements, including opportunities for consolidation.
- Lastly, the District will pursue cost efficiencies such as shared chiller plants and satellite kitchens where projects are proximate or clustered geographically, and simplify District design criteria, specifications and facilities lists to reflect new educational paradigms. The focus of the program is to bring equity to students in all geographic areas to have access to the latest technology.

Mr. Carvalho added that right-sizing building replacements will require community conversations. Currently the District carries square footage for which there may not be a foreseeable need. Staff will be assessing space utilization and explore options including select demolition and possible consolidation.

Mr. Torrens continued his presentation as follows:

- Projects are almost equally split between those under \$2M and over \$2M in estimated construction value (approximately 144 projects and 166 projects, respectively).
- Recently-built schools will receive technology refreshers in the later years.
- Projects with estimated construction values between \$1M and \$2M can begin in Year 1 (FY 12-13) and the District will be expanding procurement capacity for design professional and construction management (CM) at-risk firms:
 - Eligible A/EPC firms being expanded from 6 to approximately 17
 - Eligible CM firms being expanded from 10 to approximately 16

Mr. Torrens stated that funding may be augmented by collaborations with municipal partners as well as with developers to ensure schools receive the maximum benefit from the investment.

Mr. Brian Williams, Director, Office of Economic Opportunity (OEO), then provided an overview of the Small/Micro Business Enterprise Program (SBE) as follows:

21st Century Schools Bond Advisory Committee – Minutes of Inaugural March 18, 2013 Meeting

- The Small/Micro Business Enterprise Program is established to provide expanded and equitable participation by small and micro businesses in School Board procurement of goods and services, construction, and professional services.
- The purpose of the program in light of Bond monies being spent is to implement a program that is legally defensible and race/gender neutral.
- It will also allow for more aggressive participation goal setting in terms of awarding contracts to those types of enterprises to set aside or hold a sheltered market in terms of allowing those projects to only go to small business enterprises, whereas in the past the open solicitation process was open to everyone.
- The goal is to keep programs and projects local as well as help benefit some of the smaller micro business enterprises and help to raise their gross revenue throughout the years.
- Projects under \$1M are being held until procedures are developed to set aside portions of those contracts to the program. The pool of eligible SBE firms is currently being established.
- OEO Staff are in the process of rolling certification applications which have been combined with the current M/WBE certification application to make it easier for vendors to apply. The OEO is also collaborating with Miami-Dade County and Miami-Dade College in terms of looking at possibilities for an Interlocal Agreement to allow the District to fastrack the SBE certification process and allow entities that are already registered with those municipalities to participate in the District's program.
- Job Order Contracts, which are maintenance contracts, are currently being held for eligibility for SBE firms, although these projects don't run under the Bond.
- MGT of America, Inc., a national company, was hired to conduct a disparity study. The intent at the completion of the study is to determine whether disparity is found within the District and whether a legally defensible M/WBE program can be brought back to the District. Should the study show disparity, an M/WBE program will be reestablished.
- The policy for the SBE program is being finalized and an advisory committee has been formed for the SBE program.

In conclusion, Mr. Williams stated that the OEO will continue to certify MWBE and SBE firms. The current status of the program will not be completed until the disparity study is finalized in order to implement a program that will address those needs.

Mr. Torrens stated that a commitment was made to the community to incentivize small and minority companies to participate and be an active part of the GOB Program in carrying out the projects. A Program Management Support Services firm is being selected that will supplement and work alongside District personnel. He indicated he would be working with the Treasurer concerning interest rates to ensure prudent decisions are made relative to project implementation, keeping in mind that this is a long-term program. The District is committed to completing projects over the next 6-7 years. Implementation of the GOB program will be facilitated through outside, private sector resources, and specifically the Program Management Support Services firm. Proposals have been received and presentations by short-listed firms are scheduled to begin on April 3, 2013. Recommendations will then be presented to the Board in May 2013. Program Managers selected through this process will supplement and work side by side with District personnel. Resources will be procured as needed, to reflect the various stages of the GOB program rollout and provide specialist and technical support needed by the District. The District will not hire large numbers of in-house staff, but will be using private sector participation to ensure that the District hires to the needs and for a specified duration so as not create a liability to the District in the long-term.

21st Century Schools Bond Advisory Committee – Minutes of Inaugural March 18, 2013 Meeting

Mr. Carvalho stated that the District will honor the promise made that 100% of the investment would be realized in the community through private sector engagement. The process will be managed through a third party management company that will work together with District leadership.

Mr. Torrens stated that in order to ensure transparency and accountability it is important to have a data management systems in place that allows for different types of information to be combined and processed and presented in ways that are transparent and clear to different constituencies within the community. The Committee will have certain needs for information. Staff will ensure those requirements are met by having the data available in a transparent manner and readily accessible through web-based applications that include technical, financial, and other information related to projects. Access to the information via dashboards will be made available to the Board, the Committee, the community, Principals, Region Superintendents and municipalities.

School Board Attorney, Mr. Walter Harvey, outlined the responsibilities and proceedings of the Committee as follows:

Responsibilities of the Committee

- Completion and submission of Certification of No Conflict.
- Review and monitor of Bond program performance.
- Advise Superintendent and the Board of progress of the Program.
- Assist with community outreach efforts.
- Assist with annual planning of Bond Program activities.
- Issue recommendations on allocation of surplus funds.
- Submission of Annual Report to the Board.

Proceedings of the Committee:

- Elect Chair and Vice Chair (2 year terms).
- Meet a minimum of four (4) times per year.
- Require a majority of voting members for a quorum.
- Conduct meetings in accordance with Robert's Rules of Order.
- Members must be free of any direct or indirect Conflicts of Interest.
- Members may not be absent from more than 3 meetings or no more than half of the meetings held annually.

Mr. Harvey informed Committee members that they are subject to the Sunshine Law and the Public Records Act, as well as State and School Board Conflict of Interest Rules. Mr. Harvey advised Committee members that if they had a concern or were uncertain about a potential conflict of interest, they should seek an opinion from the School Board Attorney or the Florida Commission on Ethics. Mr. Harvey then proceeded to outline the basic principles and possible sanctions relative to the Sunshine Law, the Public Records Law, Code of Ethics, and Conflict of Interest as follows:

21st Century Schools Bond Advisory Committee – Minutes of Inaugural March 18, 2013 Meeting

The Sunshine Law – Chapter 286, Florida Statutes

Basic Principles

- All meetings between two or more members where official action is taken must be publicly noticed and open to the public.
- "Official action" includes any vote, resolution, rule, formal action or discussion. Organizational meetings, briefing sessions, workshops, informal meetings and all other committee meetings, no matter what they are called, are subject to the Sunshine Law.
- Notice to the public must be reasonable and published, distributed or prominently displayed.
- Votes must be recorded or counted for each member present at a meeting. Voting can be by roll call, voice vote and written ballot as long as the ballots are made available to the public. Secret votes are not permitted. Members can abstain from voting only because of declared legal conflict of interest.
- Written minutes of the meeting must be taken even if the meeting is recorded. Both the written minutes and the audio or video tape (if recorded) must be made available for public inspection.
- Meetings must be held in a location and facility that is reasonably accessible to the public and does not discriminate based on gender, gender identity, age, race, color, national or ethnic origin, religion, political beliefs, marital status, sexual orientation, social and family background, linguistic preference, disability or economic status.
- No two or more members may meet to discuss any matter on which foreseeable action will be taken by the committee without meeting the requirements of the Sunshine Law.
- Even at publicly noticed community meetings and regular committee meetings, members may not have private discussions about any matter that may come before the committee.
- The Sunshine Law applies not just to in-person meetings but to telephone conversations, e-mail and social media communications. Members may not use staff to relay communications to other members about matters that may come before the committee.
- Members should refrain from having any conversations about committee actions or issues that may come before the committee with any other member outside regularly scheduled meetings.

Potential Criminal Sanctions for Violation

The consequences of a Sunshine Law violation may include criminal penalties against the violators and may cause the committee action to be set aside.

Public Records Law – Chapter 119, Florida Statutes

- Any documents produced by or for the committee and any documents received by the committee or individual committee members are open to public inspection under the Public Records Law. Non final drafts of committee business, if circulated for review, comment or information, are public records.
- Except for Social Security Number, any information provided to District staff, such as work or personal e-mail address, becomes public record subject to disclosure upon request.
- All electronic communications, including e-mail, text and social media messages, are public records which must be available for public inspection and retained if used to perpetuate, communicate or formalize knowledge in connection with the business of the board.

21st Century Schools Bond Advisory Committee – Minutes of Inaugural March 18, 2013 Meeting

- Handwritten notes by individual members regarding official business of the committee and used at a meeting in discussing the member's position on an issue could be deemed public records.
- However, handwritten notes are probably not public records if they are intended only to jog the committee member's memory and/or are precursors to a future document.
- Student records containing a student's personally identifiable information, e.g., name, address, social security number, student I.D. number, etc., are strictly confidential and are not public records.

Potential Sanctions for Violation

Violations of the Public Records Law may be subject to civil penalties. Knowing or willful violations may lead to suspension and removal or impeachment and, in addition, a misdemeanor conviction of the first degree.

Code of Ethics and Conflict of Interest Law – Chapter 112; School Board Policy 9140

Higher Standard

- Appointees shall not have any conflict of interest, direct or indirect, in a contract with School Board or any financial interest in any of the projects to be funded under the Bond Program. If such a conflict should arise after a member is appointed, he/she is required to self-disclose such conflict or financial interest and immediately resign from the Committee.
- Prior to serving on the Committee, all members must submit an executed certification indicating that they do not have an existing conflict of interest or any financial interest in any of the projects funded under the Bond Program.
- Members are prohibited from soliciting or accepting gifts intended to influence a committee decision.
- Members are restricted from representing others before the School Board or the advisory committee while on the committee.

Unless waived by 2/3 vote by the School Board

- Must be permanent Miami-Dade County resident.
- Shall not have filed a lawsuit or policy challenge against School Board.
- Shall not serve on committee that regulates or monitors appointee's livelihood.
- If member qualifies as a candidate for elective office, he/she must resign
- Multiple appointments by same Board member prohibited

Lobbyists are prohibited from sitting on the committee.

Election of Officers

Mr. Harvey opened the floor for the election of officers. Mr. Lowell nominated Mr. Roberto Martinez for Chair. Ms. Kairalla nominated Ms. Cindy Lerner for Chair. As there were no further nominations, Mr. Harvey closed the nominations.

21st Century Schools Bond Advisory Committee – Minutes of Inaugural March 18, 2013 Meeting

Mr. Harvey proceeded to poll committee members, instructing them that the candidate who received a majority vote would be declared the winner. Prior to the vote, Ms. Lerner withdrew her name from the nomination as Chair. Mr. Harvey then asked whether there were other nominees for the position of Chair, at which time there were none and the nominations were closed. Mr. Martinez was nominated Chair of the Committee, at which time he accepted. Mr. Harvey then requested nominations for Vice Chair, at which time Ms. Kairalla nominated Ms. Cindy Lerner. Mr. Harvey asked whether there were any other nominations, and there being none the nominations were closed and Ms. Lerner was declared the winner; Ms. Lerner accepted the nomination.

Discussions

Mr. Martinez requested the name of the principal staff member assigned to the Committee. Mr. Carvalho stated that Mr. Jaime Torrens and Dr. Dan Tosado were assigned as liaisons to the Committee, adding that questions relative to procedural needs should be directed to Dr. Tosado and construction related questions to Mr. Torrens.

Mr. Martinez then opened the floor for questions and/or comments from the Committee.

Mr. Sanchez Medina asked how projects would be funded, specifically those projects under \$1M. Mr. Torrens stated that no proceeds will be expended until the Bonds are actually sold and that projects under \$1M would be allocated for SBE firms.

Mr. Rubin stated that after reviewing the cash flow projections, the 2012-13 Work Plan indicated over \$1B in expected revenue from the 1.5 mil and asked whether those funds would be used in addition to the Bond issuance. Mr. Torrens stated that Bond proceeds would be identified separately and that the major reason for the Bond was that there were no other funds available for capital improvements. Dr. Hinds added that revenue from the \$1.5 mil is overwhelmingly being used for debt service on COPS, tax exempt lease purchase and other transactions. The remainder is used to finance maintenance transfers and most of the Maintenance program is derived from this funding source. Mr. Rubin then asked whether this revenue is meant to be used for new construction and Dr. Hinds noted the capital outlay levy can be used for construction, maintenance, to acquire buses and for property insurance, adding that presently half of the property insurance is financed from the capital outlay millage.

Mr. Rubin commented that he felt \$100M GOB for technology of the \$1.2B on technology is a relatively small amount and asked whether the \$100M would come from the new schools' allocation or from the renovation portion. Mr. Carvalho stated that when a new school is built, technology comes in with Furniture, Fixtures and Equipment (FF&E) and dollars are earmarked specifically for that purpose outside of the \$100M. The \$100M investment for technology through the Bond is part of a larger number through different sources such as E-Rate, which is the federal matching program that helps to provide the backbone for wireless Internet access and additional technology allocations from the State of Florida.

Mr. Martinez asked whether a schedule of projects and timelines was available. Mr. Torrens stated that the information was made available on the District website also at <http://bondsforschools.dadeschools.net>. He also stated that a Collaboration portal would be created for Committee members to provide an easy means to access information. Mr. Carvalho stated that the information was available by school name and timeline sequencing.

21st Century Schools Bond Advisory Committee – Minutes of Inaugural March 18, 2013 Meeting

Mr. Sanchez-Medina asked whether the approval of vendors, underwriters, and contract companies is a function of the committee. Mr. Carvalho stated that it is not.

Mr. Martinez asked whether Mr. Carvalho could suggest a national model of best practices for the type of work the Committee is undertaking. Mr. Carvalho stated that the District had researched other districts that passed Bond Referenda and engaged in conversations about what was successful. Those conversations will help to inform some of the District's activities.

Mr. Valdes requested an approximate date as to when the actual issuance of the Bond would occur and stated that rates would be going up soon and thus staff should be prepared when this happens. Dr. Hinds explained that issuance of the Bond will require judicious decisions to avoid negative arbitrage. The Treasury Advisory Committee (TAC) is in the process of reviewing the details of the first Bond. The TAC was considering a drawdown schedule as well as the possibility of a rate lock. It is anticipated that the first issuance will occur sometime early this summer.

Mr. Valdes-Fauli asked whether staff was aware of hedging strategies. Dr. Hinds stated that the District engaged a national financial advisory firm, which is used by most of the large districts in Florida to provide assistance and counsel. Mr. Carvalho stated that because some committee members had a greater level of expertise on the dynamics of Bond implementation than others, he would ensure the results of the TAC, as it pertains to Committee's role, would be provided as well.

Mr. Gilmore asked whether debt refinancing would be a consideration. Dr. Hinds stated that the District is in the process of refinancing approximately \$250M to achieve more favorable interest rates adding that debt financing is constantly being examined by the TAC, staff, and the District's financial advisor.

Mr. Rubin requested confirmation that the closing and opening of schools would not fall under the auspices of the Committee. Mr. Carvalho stated that the District would be very cautious as it tackles that issue and welcomes the opportunity to have conversation in as many committees, communities, and as many settings as possible.

Mr. Martinez asked for clarification on the number of meetings to be convened during the year. Mr. Carvalho stated that his staff would provide recommendations in order to reach consensus.

Mr. Wallace asked whether the Committee would be provided with action items from the Superintendent and the Board or whether they would create their own agenda. Mr. Martinez stated that he would meet with the Superintendent and come up with a game plan to bring back to the rest of the committee. Mr. Martinez reminded members that the Committee is advisory and not a policy making or oversight body.

Mr. Carvalho stated that he would be recommending to the Chair a format for the agenda which would include action and discussion items.

Mr. Gilmore asked whether the committee could meet more frequently, as he is required to provide monthly updates to his appointing entity. Mr. Gilmore asked whether a Committee could be formed to review equitable distribution of projects.

Mr. Fair commented that posting on the website including updates would be a part of that report.

21st Century Schools Bond Advisory Committee – Minutes of Inaugural March 18, 2013 Meeting

Mr. Martinez stated that he would meet with Mr. Carvalho and bring back information and ideas and share these with the Committee at a subsequent meeting.

Mr. Rubin asked whether members would be permitted to vote on matters via telephone and also whether email voting would be allowed. Mr. Martinez stated that he preferred all meetings be held at the School Board Administration Building and that call-ins would be permitted but not email voting.

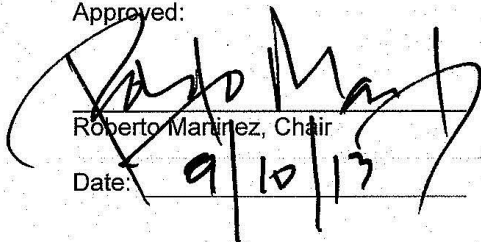
Ms. Kairalla stated that in the keeping with the Sunshine Law, committee alternates are permitted to meet with their representatives, as they are considered one vote. Mr. Harvey affirmed such.

Mr. Torrens provided the email address established for the Committee. Mr. Harvey stated that requests via the email system is the preferred method of communication and underscored the necessity for Committee member to not send emails to each other but directly to staff so the requests can be routed accordingly.

Mr. Martinez expressed that being a member of the committee is an important undertaking and desires the Committee to be an example to the rest of the nation.

There being no further business to discuss, Mr. Martinez adjourned the meeting at 3:57 p.m.

Approved:

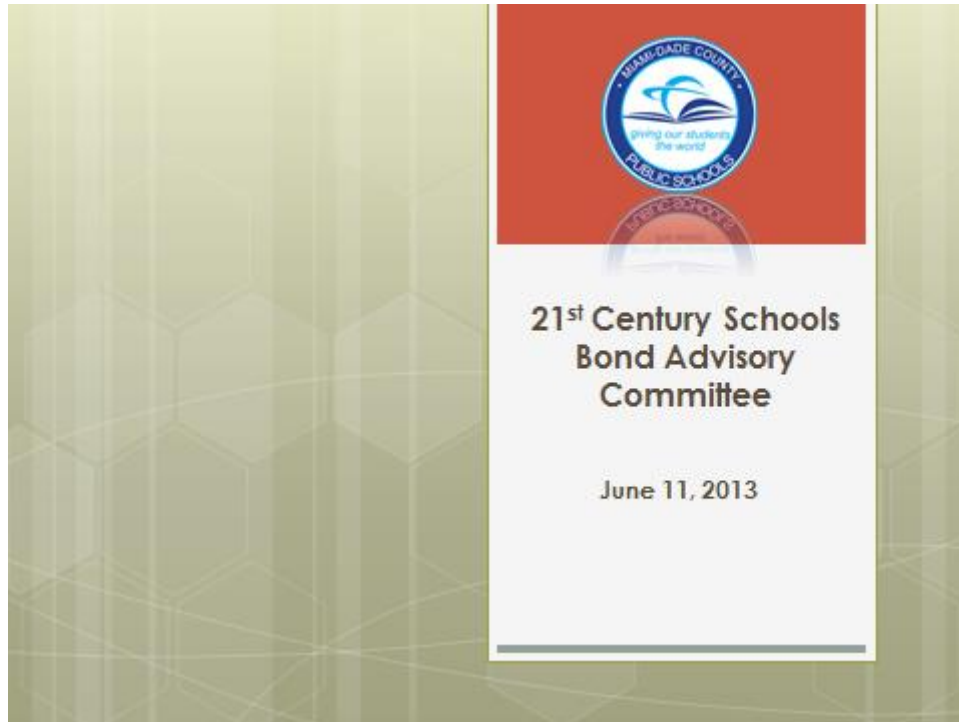


Roberto Martinez, Chair

Date:

9/10/13


21st Century Schools Bond Advisory Committee Meeting Presentation of June 11, 2013



**21st Century Schools
Bond Advisory Committee**

Agenda

- I. Call to Order
- II. Roll Call
- III. Welcome
- IV. Approval of Minutes: March 18, 2013
- V. Introduction
- VI. GOB Program Update:
 - A. Office of School Facilities
 - B. Office of Financial Services
 - C. Office of Economic Opportunity
- VII. Action Items:
 - A. Meeting calendar for FY 2013-2014
 - B. GOB Community Outreach Sub-Committee
 - C. Project Delivery Method - Considerations and Decision Matrix
 - D. Proposed Acceleration of Year 3 (FY 2014-15) Projects to FY 2013-14
 - E. Proposed Technology Infrastructure Upgrade under General Obligation Bond
- VIII. Informational Items:
 - A. Implementation of Year 1 Projects
 - B. Introduction of Program Management Support Services (PMSS) Rm
- IX. Old Business: None
- X. Discussion
- XI. Adjournment



2

21st Century Schools Bond Advisory Committee Meeting Presentation of June 11, 2013



21st Century Schools
Bond Advisory Committee

Office of School Facilities - Overview

- Starting on April 30, 2013 and continuing through the month of May the District held nine Community meetings (*Dialogue by Design*) on the GOB rollout;
- The Board appropriated approximately \$170 million at the May 8, 2013 meeting to launch the 68 Year 1 GOB projects (Agenda Item E-15 may be viewed at: [May 8, 2013 - Agenda Item E-15](#));
- A Program Management Support Services firm was commissioned by the Board at the May 8, 2013 meeting (Agenda Item F-21 may be viewed at: [May 8, 2013 - Agenda Item F-21](#));
- A kick-off meeting between District staff and PB is scheduled for June 11, 2013;
- Commissioning of design professionals for the other two year 1 GOB funded projects, i.e. Miami Norland Senior partial replacement and new 6th through 12th grade facility at MAST on Virginia Key, are scheduled for Board approval at the June 19, 2013 meeting;
- Work orders for 66 projects with construction values between \$1 million and \$2 million are expected to be issued to design professionals and construction managers before June 30th

4


21st Century Schools Bond Advisory Committee Meeting Presentation of June 11, 2013

21st Century Schools
Bond Advisory Committee

Office of Financial Services - Overview

- o **Agenda Item E-25 seeking authorization to issue the first GO Bond Series in June/July of this year in an amount of up to \$205 million with a potential second issuance in January of 2014 for an additional amount of up to \$103 million based on favorable terms and conditions, was approved by the Board at the May 8, 2013 meeting. Full Board Item and Treasure Advisory Committee's recommendations can be accessed via link below:**

[May 8, 2013 - Agenda Item E-25](#)



5

21st Century Schools
Bond Advisory Committee

Office of Economic Opportunity - Overview

- o **The Office of Economic Development continues to conduct community outreach events. Below is a list of events held since the Advisory Committee's meeting of March 18th, as well as future planned events:**
 - > LABA (Latin American Business Association)- Monthly Meetings - MARCH 20 and APRIL 17, 2013
 - > Miami-Dade Aviation Department's Minority Affairs Division Community Outreach Meeting - APRIL 5, 2013
 - > The Miami-Dade CityDNA Application - APRIL 11, 2013
 - > The Miami-Dade Chamber of Commerce (Accessing Your Financial Potential) - APRIL 17, 2013
 - > Society for Marketing Professional Services, Small Business are the Backbone of America, APRIL 17, 2013
 - > Miami Bayside Foundation, Minority Business Roundtable, APRIL 17, 2013
 - > Society of American Military Engineers - APRIL 24, 2013
 - > Miami-Dade County Associated Builders and Contractors - MAY 1, 2013
 - > Miami-Dade Chamber of Commerce - MAY 16, 2013
 - > The Blue Book - MAY 16, 2013
 - > MDX: 10th Annual Small, Local & Minority Enterprise Conference - MAY 16, 2013
 - > Florida's Turnpike Enterprise Minority Enterprise Contractor Event - MAY 31, 2013
 - > CSBE Association Monthly Meeting - JUNE 6, 2013
 - o Haitian American Chamber of Commerce (Monthly Meeting) - JUNE 13, 2013
 - o Commissioner Barbara Jordan "How to do Business" - JUNE 13, 2013
 - o MDC-Dept. of Regulatory & Economic Resources (Monthly Meeting) - JUNE 14, 2013
 - o Minority Affairs Division - Miami Dade County - AUGUST 2, 2013



6

21st Century Schools Bond Advisory Committee Meeting Presentation of June 11, 2013

21st Century Schools
Bond Advisory Committee

Office of Economic Opportunity - Overview



7

21st Century Schools
Bond Advisory Committee

Office of Economic Opportunity - Overview

Disparity Study Update

Key Dates:

- **April 2013**
 - Commenced Data Collection
 - Began Anecdotal
- **May 2013**
 - Completed data collection
- **June 2013**
 - Preliminary Utilization Analysis
 - Preliminary Availability Analysis
 - Preliminary Disparity Analysis
- **July 2013**
 - Completion of Phase 1
 - Provide Final Report on Phase 1 of the study



8

21st Century Schools Bond Advisory Committee Meeting Presentation of June 11, 2013



21st Century Schools
Bond Advisory Committee

Meeting Calendar for FY 2013-2014

- o Recommended Meeting Frequency :
Quarterly
- o Recommended Meeting Dates:
 - o September 10, 2013
 - o December 10, 2013
 - o March 18, 2014
 - o June 10, 2014

Action Requested: Approve meeting frequency and dates as proposed or with changes

10

21st Century Schools Bond Advisory Committee Meeting Presentation of June 11, 2013

21st Century Schools
Bond Advisory Committee

GOB Community Outreach Sub-Committee




- Over the last month, the District held nine (9) community dialogue meetings across the county at the venues listed below:
 - Hialeah-Miami Lakes Senior
 - Felix Varela Senior
 - Alonzo and Tracy Mourning Senior
 - Miami Sunset Senior
 - Palmetto Middle
 - Coral Gables Senior
 - Miami Carol City Senior
 - South Hialeah Elementary
 - Miami Northwestern Senior




11

21st Century Schools
Bond Advisory Committee

GOB Community Outreach Sub-Committee



- The purpose of 'Dialogue by Design' meetings was three-fold:
 - > To provide an update on the proposed GOB project implementation rollout, including financial tools and opportunities for acceleration;
 - > To inform the public of actions taken since passage of the GOB to establish processes, programs and protocols needed to carry out the promises made to the voters (transparency, economic development and maximum private sector participation); and
 - > To advance the District's vision of the classroom of tomorrow both from a facilities and technology perspective



12


21st Century Schools Bond Advisory Committee Meeting Presentation of June 11, 2013

21st Century Schools
Bond Advisory Committee

GOB Community Outreach Sub-Committee

- The community dialogue meetings, both well attended and well received, will need to continue on a periodic and consistent basis as the rollout proceeds
- As a supplement, and in keeping with one of the 21st Century Schools Bond Advisory Committee's responsibilities (i.e. "... assist in informing the community of the Bond Program progress and participate in District community outreach efforts..."), it is recommended that the Committee give consideration to the creation of a sub-committee that will work with District staff to develop such a plan

Action Requested: Approve creation of a community outreach sub-committee and make appointments from within membership




13

21st Century Schools
Bond Advisory Committee

Project Delivery Method Considerations

- Part of the project implementation process is an early determination of the design and construction method(s) to be used to deliver a particular project or groups of projects.
- While project implementation can occur in one of several ways, most projects are delivered in one of three basic ways: 1) Design/Bid/Build (a/k/a Hard or Conventional Bid), 2) Design/Build, or 3) Construction Management at Risk.
- The selection of the best delivery method is driven by a number of factors and considerations:
 - Factor 1: Complexity and Innovation
 - Factor 2: Delivery Schedule
 - Factor 3: Level of Design
 - Factor 4: Risk
 - Factor 5: Agency Factors
 - Factor 6: Market Factors
 - Factor 7: Third Party Coordination



14


21st Century Schools Bond Advisory Committee Meeting Presentation of June 11, 2013

21st Century Schools
Bond Advisory Committee

Project Delivery Method Considerations

Common Factors Driving Selection of Project Delivery Method

- > **Factor 1: Project Complexity**
 - Single new project on clean, ready to build site v. for example a building replacement project on occupied campus or building renovation project with high probability of 'unknown conditions'
- > **Factor 2: Delivery Schedule**
 - Project lends itself to linear schedule v. for example need to accelerate certain portions of project or have concurrent phases
- > **Factor 3: Level of Design**
 - Project solution is fairly straight-forward v. for example a project which needs to be assessed for different design solutions and/or have greater design customization
- > **Factor 4: Risk**
 - Project has low risk level (existing conditions are well known and defined) v. for example a project where unknown conditions require ample opportunities for mitigation and decision-making flexibility




15

21st Century Schools
Bond Advisory Committee

Project Delivery Method Considerations

Common Factors Driving Selection of Project Delivery Method

- > **Factor 5: Agency Resource Commitment**
 - Agency commits adequate in-house resources at all levels and thus higher agency (internalized) risk, v. lower level of in-house resource commitment and greater externalization of risk
- > **Factor 6: Market Factors**
 - Competitive v. limited supply of labor and/or materials
 - Project lends itself to 'best' upfront price v. qualifications based decision
- > **Factor 7: Third Party Coordination**
 - Large number of outside agencies/stakeholders with whom to coordinate project details, including level of required external approvals



16

21st Century Schools Bond Advisory Committee Meeting Presentation of June 11, 2013

**21st Century Schools
Bond Advisory Committee**

Project Delivery Method Considerations – At-a-Glance Summary

DESIGN-BID-BUILD (HARD BID)	
Pros	Cons
<ul style="list-style-type: none"> □ Predictable schedule with defined milestones □ Best with linear schedules and low complexity projects such as new buildings on clean sites □ Shorter procurement process to get contractor on board □ Time to communicate/discuss design with stakeholders 	<ul style="list-style-type: none"> □ Linear process can lead to longer duration projects □ No interaction between designer and contractor □ Errors in design or unknown conditions arising after bidding result in change orders and schedule delays □ Low bid selection may not translate into best qualified □ Higher risk to owner
DESIGN-BUILD (D/B)	
Pros	Cons
<ul style="list-style-type: none"> □ Can accelerate schedule through parallel design-build process □ Project schedule risk externalized to D/B team □ Contractor has input into design and schedule, thus less risk to owner □ Designer and builder become one entity (less opportunities for finger-pointing) □ Reliability in resource loading and scheduling by D/B team 	<ul style="list-style-type: none"> □ Procurement is time intensive since before D/B can be commissioned, agency must commission Design Criteria Professional and complete Design Criteria Package □ Unknown conditions during design may impact schedule and cost, thus higher risk to owner □ Acceptance of quality program and D/B solution can be lengthy and complex □ Requires agency's expeditious reviews
CONSTRUCTION MANAGER AT RISK (CMR)	
Pros	Cons
<ul style="list-style-type: none"> □ Ability to phase construction □ More efficient procurement of long-lead items □ Early identification and resolution of design and construction issues □ Consistent team involvement minimizes owner's risk as do constructability reviews and Value Engineering 	<ul style="list-style-type: none"> □ GMP negotiations can be difficult and lengthy □ Strong owner management is required to control schedule □ Contingency adjustments need close oversight by owner

17

**21st Century Schools
Bond Advisory Committee**

Project Delivery Method - Decision Matrix

CONSTRUCTION DELIVERY METHOD DETERMINATION - REPRESENTATIVE SAMPLING							
PROJECT SAMPLING	PROJECT COMPLEXITY	CLEAN & CLEAR SITE	PHASING REQUIRED	POTENTIALLY HIGH LEVEL OF UNKNOWN CONDITIONS	COMPETITIVE MARKET	PROTOTYPE REPEAT	RECOMMENDED DELIVERY METHOD
	New (1 pt.) Renovations (2 pts.) Replace & Renovate (3 pts.)	Yes (1 pt.) No (2 pts.)	No (1 pt.) Yes (2 pts.)	No (1 pt.) Yes (2 pts.)	Yes (1 pt.) No (2 pts.)	Yes (1 pt.) No (2 pts.)	6-7 pts. Conventional Bid or Design/Build (D/B) 10-13 pts. CM at-Risk (CMR)
Miami Norland Sr	3	2	2	2	1	2	12 = CMR
6-12 Grade @ MAST & Renov.	3	2	2	2	1	2	12 = CMR
Charter Elem in Doral	1	1	1	1	1	2	7 = Bid
American Senior	2	2	2	2	1	2	11 = CMR

Action Requested: Endorse Delivery Method Decision Matrix for application to GOB projects

18

21st Century Schools Bond Advisory Committee Meeting Presentation of June 11, 2013

21st Century Schools
Bond Advisory Committee

Proposed Acceleration of Year 3 Projects (FY 2014-15) to FY 2013-14

- At its meeting of May 8, 2013 the Board approved Agenda Item E-25, as follows:

APPROVE RESOLUTION 13-062 AUTHORIZING ISSUANCE OF UP TO \$205,000,000 GENERAL OBLIGATION BONDS SERIES 2013 & APPROVE RESOLUTION 13-066 AUTHORIZING ISSUANCE OF UP TO \$103,000,000 FORWARD DELIVERY PRIVATE PLACEMENT GENERAL OBLIGATION BONDS SERIES 2014A WITH CITIBANK, NA

- This action will enable the District to not only issue the first Bond Series in July of this year in an amount of up to \$205M but also forward settle a second issuance in January of 2014 at the same locked-in rate as the first Series plus 22 basis points (interest rate risk reduction strategy) in an amount of up to \$103M
- A third issuance is planned for June/July of 2014 currently projected to be \$100M. The actual amount may be increased based on updated cash flow projections & market conditions.
- This then presents a unique opportunity to accelerate and start design on 56 projects previously scheduled for FY 2014-15 in FY 2013-14

19

21st Century Schools
Bond Advisory Committee

Proposed Acceleration of Year 3 Projects (FY 2014-15) to FY 2013-14

FY 2014-15 Projects Eligible for Acceleration to FY 2013-14

School Name	R=Renovate; RR=Renovate & Replace*	School Name	R=Renovate; RR=Renovate & Replace*
American Senior High	R	Carol Terrace Elementary School	RR
Arcata Lake Elementary School	R	Cutter Ridge Middle School	RR
Ben Sheppard Elementary School	R	Design & Architecture Senior High	R
Benjamin Franklin K-8 Center	RR	Devon Aire K-8 Center	R
Biscayne Gardens Elementary School	RR	Dr. Carlos J Rinley Elementary School	R
Charles E. Hadley Elementary School	R	Ethel Koger Beckham Elementary School	R
Christina M. Eve Elementary School	R	Graftigny Elementary School	RR
Coconut Grove Elementary School	R	Greenglade Elementary School	R
Comstock Elementary School	RR	Henry H. Riser Middle School	R
Coral Gables Senior High	R	Henry M. Ragler Elementary School	RR

*Replacements subject to Castaldi and FDOE approval

20

21st Century Schools Bond Advisory Committee Meeting Presentation of
June 11, 2013


**21st Century Schools
Bond Advisory Committee**

**Proposed Acceleration of Year 3
Projects (FY 2014-15) to FY 2013-14**

FY 2014-15 Projects Eligible for Acceleration to FY 2013-14

School Name	R=Renovate; RR=Renovate & Replace*	School Name	R=Renovate; RR=Renovate & Replace*
Hialeah Senior High	R	Lillie C. Evans K-8 Center	RR
Hialeah-Miami Lakes Senior High	R	M.A. Milam K-8 Center	RR
Hibiscus Elementary School	RR	Max M. Walters Elementary School	RR
Jack D. Gordon Elementary School	R	Meadowlane Elementary School	RR
Jesse J. McCrary, Jr. Elementary School	R	Malrose Elementary School	RR
John A. Ferguson Senior High	R	Miami Beach Senior High	R
John G. Dupuis Elementary School	R	Miami Northwestern Senior High	R
K-12 Annex Completion	NEW	Miami Springs Middle School	RR
Kenwood K-8 Center	R	Neva King Cooper Educational Center	R
Lakeview Elementary School	RR	Narland Elementary School	RR

*Replacements subject to Castaldi and FDOE approval



21

**21st Century Schools
Bond Advisory Committee**


**Proposed Acceleration of Year 3
Projects (FY 2014-15) to FY 2013-14**

FY 2014-15 Projects Eligible for Acceleration to FY 2013-14

School Name	R=Renovate; RR=Renovate & Replace*	School Name	R=Renovate; RR=Renovate & Replace*
Oak Grove Elementary School	RR	Shenandoah Middle School	R
Ojus Elementary School	R	Silver Bluff Elementary School	R
Olympia Heights Elementary School	R	Southwest Miami Senior High	RR
Palmetto Elementary School	RR	Springview Elementary School	RR
Parkview Elementary School	RR	Sunset Park Elementary School	R
Robert Morgan Educational Center	R	Toussaint L'Ouverture Elementary School	R
Rockway Elementary School	RR	Twin Lakes Elementary School	RR
Scott Lake Elementary School	RR	West Miami Middle School	RR

*Replacements subject to Castaldi and FDOE approval

Action Requested: Endorse Proposed Acceleration of Year 3
Projects from FY 2014-15 to FY 2013-14





22

21st Century Schools Bond Advisory Committee Meeting Presentation of June 11, 2013

21st Century Schools
Bond Advisory Committee

Proposed Technology Infrastructure Upgrade Under GOB

- E-rate and GOB have accelerated establishment of wireless networks in M-DCPS about 5 fold.
- District will have campus-wide wireless access at every site by March of 2014.
- GOB has greatly accelerated deployment of presentation systems (projection, sound and interactive technologies) as well. About 1/3 of classrooms are completed as of now; the GOB will enable remaining classrooms to be completed by January of 2015.
- The wireless and presentation technologies will provide the necessary foundation for the district's transition to digital learning.

23

21st Century Schools
Bond Advisory Committee

Proposed Technology Infrastructure Upgrade Under GOB

- > What do we mean by digital learning? Students able to use technology to access information and content. We want them to use technology to:
 - > communicate and to collaborate with others;
 - > document and demonstrate their learning;
 - > create products such as movies, websites, publications, and presentations.
- > We want to provide students with great digital content and what is great digital content? Content developed for the medium that takes advantages of the power of technology.






21st Century Schools Bond Advisory Committee Meeting Presentation of
June 11, 2013

21st Century Schools
Bond Advisory Committee

Proposed Technology Infrastructure Upgrade Under GOB

- > We seek to provide technology that:
 - > is adaptive based on cognitive levels and interests,
 - > provides immediate feedback,
 - > engages students through use of audio, video, gaming, and social networking features.
- > New Common Core State Standards require that students use technology to learn.
- > PARCC (Common Core) assessments will be technology based and assess 21st Century skills including information, communication, and technology literacy.





25


21st Century Schools
Bond Advisory Committee

Proposed Technology Infrastructure Upgrade Under GOB

- o With the new infrastructure all students will have access to and be able to use technology




- o While the bond will not fund the purchase of student technologies, at the June 19, 2013 School Board Meeting, the District will be seeking permission to purchase a large number of student devices for next school year.



26


21st Century Schools Bond Advisory Committee Meeting Presentation of June 11, 2013

21st Century Schools
Bond Advisory Committee

Proposed Technology Infrastructure Upgrade Under GOB

- We will use the district-purchased devices to supplement student-owned devices.
- In general, we want to move towards more flexible learning environments like those in our iPrep academies where students work collaboratively on projects and real world applications, and independently on personalized learning paths.
- Opening fall of 2013, iPrep Math classrooms will expand the use of technology in 49 middle schools for both content delivery and personalization of student learning.
- State statute requires districts to transition to digital materials beginning in 2015-2016. All of these efforts will position the District to make a successful transition.

Action Requested: Endorse Proposed Technology Infrastructure Upgrade



27

21st Century Schools
Bond Advisory Committee



Informational Items

MIAMI-DADE COUNTY
PUBLIC SCHOOLS


28

21st Century Schools Bond Advisory Committee Meeting Presentation of June 11, 2013

21st Century Schools
Bond Advisory Committee

Implementation of Year 1 Projects

- At its meeting of May 8, 2013 the School Board approved appropriations for the GOB year 1 projects in the amount of approximately \$170M
- 66 of the 68 projects have a construction value between \$1M and \$2M and as previously reported to the Advisory Committee at its inaugural meeting, these projects will be delivered using a cadre of Board commissioned AEPC firms and CM at Risk Contractors (anticipated at 16 and 17, respectively)




29

21st Century Schools
Bond Advisory Committee

Implementation of Year 1 Projects

- To maximize opportunities and promote equitable distribution of work among the firms, projects have been reviewed for geographic proximity and grouped accordingly in series of approximately 4 projects per group
- This will allow each AEPC firm to be paired with a CM at Risk Miscellaneous firm and each firm to be issued work orders for the projects in their group
- Firms will be selected for the projects based on an entirely random process




30

21st Century Schools Bond Advisory Committee Meeting Presentation of June 11, 2013

21st Century Schools
Bond Advisory Committee

Introduction of Program Management Support Services (PMSS) Firm

- At its meeting of May 8, 2013 the School Board approved the commissioning of Parsons Brinkerhoff, Inc. (PB) to provide Program Management Support Services (PMSS) to the District in connection with the implementation of the \$1.2B GOB
- PB is expected to start its assignment by mid-June, 2013



31

21st Century Schools
Bond Advisory Committee



32

21st Century Schools Bond Advisory Committee – Minutes of June 11, 2013 Meeting

21ST CENTURY SCHOOLS BOND ADVISORY COMMITTEE INAUGURAL MEETING MINUTES – JUNE 11, 2013

The 21st Century Schools Bond Advisory Committee (Committee) met on June 11, 2013 in Conference Room 916 of the School Board Administration Building. Mr. Martinez called the meeting to order at 3:05 p.m.

Committee Members

Mr. Roberto Martinez
Ms. Cindy Lerner
Ms. Sharon Watson
Mr. Paul Wallace
Mr. Jeffrey Shapiro
Dr. Sean Foreman
Mr. Samuel Lee Gilmore, Jr.
Reverend Guillermo Revuelta
Ms. Gepsie Metellus
Mr. Juan Del Busto
Mr. Jack Lowell

Mr. Anthony Dawsey
Ms. Carol Graham Wyllie
Mr. Alan Rubin
Mr. T. Willard Fair
Mr. François Illas
Mr. Marcos Jimenez
Mr. Cecil T. Daniels
Mr. Thomas Eagan
Mr. Raul G. Valdes Fauli
Ms. Susan Marie Kairalla
(Alternate to Mr. Thomas Eagan)

Ex-Officio

Non-Voting Members

Representative Erik Fresen
Mr. Jose Montes de Oca
Mr. Jaime G. Torrens
Dr. Richard H. Hinds
Mr. Christopher Fisk

Miami-Dade County Public School Attendees

Dr. Lawrence S. Feldman, Board Member
Wilbert "Tee" Holloway, Board Member
Mr. Alberto M. Carvalho
Mr. Walter J. Harvey
Ms. Tabitha Fazzino
Ms. Ana Rijo-Conde
Mr. James Dillard
Mr. Nicolas Betancourt
Mr. Carl Nicoleau
Ms. Deborah Karcher

Ms. Isora Castro
Ms. Corina Bethencourt
Ms. Erzebet Munsie
Ms. Ana Lara
Ms. Raquel Alexander
Ms. Dalia Rosales
Mr. Brian Williams
Ms. Arleen Stanek
Ms. Sylvia Diaz
Mr. Tom Knigge
Ms. Jackie Fals
Ms. Melinda McNichols
Ms. Patra Liu

Other Attendees

Ms. Danielle Coupet
Mr. Dan Ricker
Mr. Sterling Laylock
Mr. Jim Murley
Mr. Glen White
Mr. Ken Spillett
Mr. Fernando Gavarrete
Ms. Ana M. Huertas
Ms. Ana Iragorro
Dr. Terry Murphy
Mr. Mario Artecova
Mr. Sherwood G. DuBose

Recording Secretary

Ms. Annette Jones

Mr. Martinez made a motion to approve the June 11, 2013 minutes to include Dr. Sean Foreman and they were approved unanimously.

Mr. Martinez recognized attending Board Members, Dr. Wilbert "Tee" Holloway and Dr. Lawrence Feldman and turned the meeting over to the Mr. Alberto Carvalho, Superintendent of Schools, to introduce the Agenda.

21st Century Schools Bond Advisory Committee – Minutes of June 11, 2013 Meeting

Mr. Carvalho welcomed the attendees and guests and stated that the meeting would include among other items, a GOB program update, information regarding a recently adopted Policy by the Board on Small Business Enterprise participation, and an update on Bond financing from Financial Services.

Mr. Carvalho remarked that recently community dialogue meetings were held to apprise the community of what is being accomplished under the GOB program along with a discussion on some of the challenges and opportunities. Mr. Carvalho reiterated that the one thing that has stayed constant is the promise to deliver projects on time, under budget, and with the best processes and procedures in place. A concern expressed by the community focused on projects not slated to start until year 5 or 6. As a result, Mr. Carvalho had met with Facilities staff to determine whether implementation of the GOB program could be accelerated without risk. Discussions also dealt with the financing aspects of acceleration and the need to stay within the parameters initially presented to the voters prior to the November referendum. As a result of these discussions, Staff was able to formulate a plan, approved by the Board at the previous Board meeting, authorizing the issuance of up to \$305 million rather than the initial \$200M, and to secure additional financing in the subsequent six months as needed, all at favorable locked-in rates. This scenario would greatly facilitate program acceleration and compression of the implementation timeline to five rather than the initial seven years. Mr. Carvalho reiterated that this would maintain the average increase on households in Year 1 to \$5. Mr. Carvalho then briefly described a parallel initiative to bring individual digital device empowerment for all students in Miami-Dade with the lease purchase of approximately 150,000 units. This was made possible by allocating dollars once tied to instructional materials in the form of textbooks to student devices. This decision allowed the District to invest now in technology. As a result, the District has a full solution for technology and digital conversions.

Mr. Carvalho thanked the Committee for its time and dedication and remarked that the Committee is key to faithful implementation of the Bond. Mr. Carvalho stated that he submitted a recommendation to the Board to maintain maximum transparency, through which the independent Chief Auditor and Inspector General can scrutinize the work of the Committee, the Administration's work, as well as contracting, and sub-contracting activities. Mr. Carvalho stated that there will also be involvement from a Federal entity on a rotational basis, on a level of anonymity, to scrutinize the process. These safeguards have been established in order to maintain transparency in government and to assure the community that a "promise made is a promise kept."

Mr. Martinez encouraged Committee members to visit schools in addition to their work on the committee. Mr. Martinez mentioned that he had met with Mr. Carvalho and staff to develop the Agenda and that subsequently, staff was requested to reach out to Committee members for submittal of any items of interest for consideration at the meeting. Input was received from the Vice Chair, Ms. Cindy Lerner, and incorporated into the presentation.

Mr. Martinez made a motion to approve the revision to the March 18, 2013 minutes to include Dr. Sean Foreman and they were approved unanimously.

Mr. Harvey thanked the Committee members for submitting the Conflict of Interest forms. Mr. Harvey stated that his office did not find any conflict of interest with regard to any of the members serving on the committee. Mr. Harvey then reminded members that if there is a potential conflict of interest or a contractual relationship that the member or their company may enter into with the District which would generate income, this must be brought to the Board Attorney's attention for review and a determination of whether there is a potential conflict of interest. Mr. Martinez asked whether all Conflict of Interest forms had been turned in satisfactorily and Mr. Harvey affirmed such.

21st Century Schools Bond Advisory Committee – Minutes of June 11, 2013 Meeting

Mr. Torrens then presented an Overview of the Bond Program and noted that during the past month the District has been very active with GO Bond activity. Mr. Torrens summarized said activities as follows:

- Commencing on April 30, 2013 and continuing through the month of May 2013, the District held nine Community meetings (*Dialogue by Design*) on the GOB rollout.
- The Board appropriated approximately \$170 million at the May 8, 2013 meeting to launch the 68 Year 1 GOB projects, noting that Agenda Item E-15 may be viewed on line.
- A Program Management Support Services firm, Parsons Brinckerhoff, was commissioned by the Board at the May 8, 2013 meeting, noting that Agenda Item F-21 may also be viewed on line, and that a kick-off meeting between District staff and PB was scheduled for June 11, 2013.

Mr. Carvalho stated that commissioning was a critically important point in keeping promises made to the community. Hiring the Program Management firm of Parsons Brinckerhoff was the first shot that signifies the private sector's involvement in rolling out the Bond program.

Mr. Torrens then continued his overview by reporting on the following:

- Commissioning of design professionals for the two large year 1 GOB funded projects, i.e. Miami Norland Senior partial replacement and new 6th through 12th grade facility at MAST on Virginia Key, is scheduled for Board approval at the June 19, 2013 meeting.
- Work orders for 66 projects with construction values between \$1 million and \$2 million are expected to be issued to design professionals and construction managers before the end of June.

Mr. Martinez asked whether there were any questions with regard to the Facilities overview. Mr. Martinez then asked when construction would begin on the smaller contracts. Mr. Torrens stated that initially work orders would be issued to architects and construction management firms concurrently. Subsequently, the firms would then begin the design process which would take, depending on the nature of the work for projects of this size, approximately six months for design and permitting. CM firms are also being assigned up front and are required to verify existing conditions at the schools, coordinate work with the Principals, and ensure the schedules are such that they are not disruptive. Mr. Torrens stated he anticipated some brick and mortar before the calendar yearend.

Mr. Martinez asked for a description of a typical project in year 1. Mr. Torrens stated that many of the projects replacement of air conditioning systems, lighting systems, replacement of windows, roofing work, fire safety systems, security enhancements and playgrounds. Mr. Martinez asked whether windows being replaced are installed according to the Florida Building Code. Mr. Torrens stated that they are all replaced with Impact Resistant and up to the Florida Building Code.

Mr. Lowell asked whether the Miami Norland Senior and MAST projects would be included in the presentation. Mr. Torrens stated that the projects were included in the presentation and were also included in the list of projects presented at the May 8, 2013 Board meeting listed under Agenda Item E-15. Mr. Martinez asked when construction on the two projects would begin. Mr. Torrens stated in keeping with the ILA between the Village of Key Biscayne and the Board, the MAST project calls for the project to open for the 2015-2016 school year. Construction is expected to begin within nine (9) months. Miami Norland Senior

21st Century Schools Bond Advisory Committee – Minutes of June 11, 2013 Meeting

Mr. Martinez asked whether the District is going to go to market and issue Bonds sometime in the next four months and that he assumed the District would be earning less interest on the money than what it is being paid out. Ms. Rojas stated that an analysis was performed to determine the lower cost of now versus a year from now, and it became clear that even though there is a negative carry, the risk that rates would rise proved that the decision to act now was more beneficial to the District.

Ms. Metellus asked whether the Bond proceeds would be held in special segregated accounts. Ms. Rojas stated that they are segregated as was done in previous Referendum. Ms. Metellus asked what banking institution was being used to secure the funds. Ms. Rojas stated that the District uses Wells Fargo; however, all the funds will be invested and will not necessarily remain at Wells Fargo until they need to be available.

Mr. Brian Williams next provided an Overview of the Office of Economic Opportunity (OEO) by enumerating the efforts of the OEO with respect to the new program for Small Business Enterprises (SBE) and Micro Business Enterprises (MBE). The OEO continues to conduct community outreach events and Mr. Williams enumerated the events held since the Advisory Committee's meeting of March 18th, as well as future planned events, as follows:

- LABA (Latin American Business Association)- Monthly Meetings – March 20 and April 17, 2013
- Miami-Dade Aviation Department's Minority Affairs Division Community Outreach Meeting - April 5, 2013
- The Miami-Dade City DNA Application – April 11, 2013
- The Miami-Dade Chamber of Commerce (Accessing Your Financial Potential) – April 17, 2013
- Society for Marketing Professional Services, Small Business are the Backbone of America, April 17, 2013
- Miami Bayside Foundation, Minority Business Roundtable, April 17, 2013
- Society of American Military Engineers -April 24, 2013
- Miami-Dade County Associated Builders and Contractors - May 1, 2013
- Miami-Dade Chamber of Commerce - May 16, 2013
- The Blue Book - May 16, 2013
- MDX: 10th Annual Small, Local & Minority Enterprise Conference - May 16, 2013
- Florida's Turnpike Enterprise Minority Enterprise Contractor Event – May 31, 2013
- CSBE Association Monthly Meeting – June 6, 2013
- Haitian American Chamber of Commerce (Monthly Meeting) – June 13, 2013
- Commissioner Barbara Jordan "How to do Business" – June 13, 2013
- MDC-Dept. of Regulatory & Economic Resources (Monthly Meeting) – June 14, 2013
- Minority Affairs Division - Miami Dade County – August 2, 2013

Mr. Williams stated that the purpose of hosting outreach events is to get the message out on how to do business with the District and provide the community with information regarding the Bond work on projects as well as any other upcoming projects within the District. The second component is to encourage local vendors in the Miami-Dade community to register under SBE program. Since April of 2013, when the OEO began certifying firms, over 50 applications have been received, certifying approximately 40 firms into the program.

Mr. Brian Williams then provided an Update of the Disparity Study. He stated that a Tallahassee based firm was hired to conduct a Disparity Study of any disparity which may exist within Miami-Dade County Public

21st Century Schools Bond Advisory Committee – Minutes of June 11, 2013 Meeting

Schools. Phase 1 of the analysis is moving according to pace and was restricted and broken down into Phase 1/Construction and Phase 2/Procurement. All data has been collected from District staff and submitted to the consultant. The firm is currently processing the data to perform their Utilization Analysis, Availability Analysis, and Preliminary Disparity Analysis. The OEO is simultaneously sending surveys to the prime contractors who have conducted businesses with the District to get information with respect to subcontractor information for the Study. It is anticipated that the majority of the analysis will be conducted by the end of June 2013. An analysis will be made available to the Advisory Committee and the general committee.

Mr. Lowell asked what types of disparities are being tested. Mr. Williams stated that the firm is reviewing all contracts to determine whether any disparity exists in any of the current firms that would qualify as a minority or women-owned firm within State guidelines. Mr. Lowell then requested an explanation of the methodology. Mr. Williams stated that the firm is reviewing all contracts that the District has conducted over a period of time. In the case of Construction, the OEO is beginning with the most recent contracts and going back six years. The purpose of the Analyses is to look at those contracting opportunities that existed at the time the contracts were awarded, compare them to the firms that were retained through that solicitation process, and gauge that against the number of minority firms that were available in that particular contracting area and determine whether or not there was some block in terms of those firms not being able to get contract opportunities or whether there was a systematic issue within the District that prevented those firms from being awarded contracts.

Mr. Wallace asked what steps would be taken if disparity is discovered. Mr. Williams stated that if disparity is found it is anticipated that the District will reestablish the Minority/Women Business Enterprise (MWBE) Owned Program that specifically has preference initiatives to allow for more contracting opportunities to those particular groups that may have been disparaged throughout the process. The MWBE Program was repealed due to the fact that a disparity analysis had not been conducted as required under the Equal Protection Clause in order to have a legal race/gender based program. A shift has been made to the SBE program, which is a race based/gender neutral program so that the District was compliant with Statute. The OEO is currently processing the SBE program.

Mr. Wallace asked whether this would include direct contracting and subcontracting firms. Mr. Williams stated that it would apply to both. The OEO is reviewing preferences and initiatives that would affect the prime contractor as well as the subcontractors down the line.

Mr. Gilmore expressed concern that this may present a problem if the Disparity Study is ineffective or inconclusive without having met with the Committee prior to releasing their findings. Mr. Williams stated he would ensure the Consultant made contact with Mr. Gilmore and the NAACP. The firm is collecting anecdotal data and held the initial public meeting at Miami Jackson Senior. A second public hearing will be held at Miami Carol City Senior at the end of June. The information concerning the hearings will be distributed to the various organizations. Additionally, two public forums are being scheduled. The OEO is making all efforts to spread the meetings out to give opportunities to get information to the entire Miami-Dade communities. The OEO provided a list of trade and community organizations to the consulting firm and they are contacting those organizations. They have reached out various organizations but are experiencing difficulty receiving responses.

Dr. Foreman asked how the Disparity Study was funded and whether any of the Bond monies are being used for the initiative. Dr. Hinds stated that the funds used to finance the initiative are from the General Fund. Bond monies were not involved in the Disparity Study.

21st Century Schools Bond Advisory Committee – Minutes of June 11, 2013 Meeting

Mr. Rubin then inquired as to the cost to conduct the Disparity Study. Mr. Williams stated that the cost to conduct the Disparity Study was approximately \$400K and that in order to prevent stale information it must be conducted every five to six years.

Mr. Williams stated that an Item will be presented at the June 19, 2013 Board meeting to recommend an Interlocal Agreement (ILA) between The School Board of Miami-Dade County, Miami-Dade County (County), and Miami-Dade College. The purpose of the ILA would be to centralize the certification process and make it easier for vendors to become part of the District's SBE program. Each of the agencies has an existing Small Business program through which they currently certify vendors. In evaluating these programs Mr. Williams met with representatives from both agencies and it was determined that the County has the most comprehensive program and is the best suited to be the centralized agency. Both agencies would certify, assuming this passes among all Boards. The County would be the central agency to certify for the Small Business program. The other component of the ILA would be community outreach in which efforts from each agency would be combined to host community outreach events as well as training events for local vendors.

Mr. Lowell asked what the process would entail. Mr. Williams stated that the process would be certified by the County and proof of certification provided to the District which would admit the vendor into the Program. This information would be shared between the three agencies.

ACTION ITEMS

Action Item A: Approve the Establishment of the 21st Century Schools Bond Advisory Committee Meeting Calendar

Mr. Martinez introduced the Action Items to the Committee. Mr. Martinez stated that some Items would require Board approval. Mr. Martinez stated that the Committee is required to meet at least four times a year, but is permitted to meet more frequently if necessary. Mr. Martinez also stated that he met with District staff to determine appropriate dates during the calendar year in a reasonable manner.

Mr. Martinez requested a motion to approve the Establishment of the 21st Century Schools Bond Advisory Committee Meeting Calendar. The motion was made by Mr. Alan Rubin; seconded by Mr. Thomas V. Eagan and passed unanimously.

Action Item B: Create a Community Outreach Sub-Committee consisting of seven (7) members from with the Committee Membership

Mr. Torrens stated that there was expressed interest at the Inaugural meeting of the Committee to establish a sub-committee that would task itself with community outreach and bring recommendations back to the entire Committee.

Mr. Martinez asked whether this would include any topic. Mr. Torrens clarified that the topics would be related to the Bond. Mr. Gonzalez asked whether this included the projects, where they are going to be, and whether the monies are being invested in a way that supports the economy throughout the County. Mr. Torrens stated that the idea is to make sure the community feels comfortable that promises are being kept and that different constituencies are kept informed. Part of the idea was for the sub-committee to determine

21st Century Schools Bond Advisory Committee – Minutes of June 11, 2013 Meeting

what forums need presentations. The size of the committee should reflect approximately 25% of the membership of the entire committee resulting in a membership of no more than seven members.

Mr. Martinez asked whether there were any questions prior to posing the motion.

Mr. Rubin asked how many people attended the community dialogue meetings. Mr. Torrens stated that it varied from location to location with a range of 100-300 people in attendance.

Mr. Dawsey asked whether any of the community meetings were shown on the public television network. Mr. Torrens stated that the meetings were not recorded. Plans are being made for a televised townhall meeting following the opening of the school year.

Ms. Kairalla requested clarification of the role of the sub-committee. Mr. Torrens stated that the task of the sub-committee is to inform the community of the progress of the Bond and come back with strategies on how the Committee as an entity can keep the public informed over the entire course of the Bond program.

Mr. Martinez requested a motion to Create a Community Outreach Sub-Committee consisting of seven (7) members from within the Committee Membership. The motion was made by Mr. Jack Lowell; seconded by Mr. Alan Rubin and passed unanimously.

Mr. Martinez requested a second motion to accept the offers from Committee members to serve on the sub-committee. The motion was made by Mr. Jack Lowell; seconded by Ms. Cindy Lerner and passed unanimously. Sub-Committee Volunteers are as follows: Mr. Alan Rubin, Mr. Thomas Eagan, Ms. Gepsie Metellus, Mr. Sam Gilmore, Mr. Anthony Dawsey, Ms. Sharon Watson, and Ms. Carol Graham-Wylie.

Action Item C: Project Delivery Method Considerations

Mr. Torrens provided a matrix with an empirical formulation to determine early on which delivery method to use. The District is following the same protocol to remain consistent throughout the entire Bond work. The most common methods used in delivering construction work are: 1) Hard or Conventional Bid, in which the plans are fully developed and a solicitation is issued. The selection is based strictly on the lowest price, and 2) Construction Management at Risk (CM@Risk). This is a process where the architect and the construction management firm are involved from the early phases of the project. The CM firm then bids the components of the projects and there is still competitive bidding involved. More of the risk is shifted toward the CM firm and less risk to the District. In a Hard Bid situation, the District is fully at risk for anything that was not clearly identified on the plans whereas in the CM delivery method, the CM firm accepts some of that risk. Another delivery method is Design Build which is also common. The District has not used this method very much in the last few years. In this case, a design criteria professional is hired as a third party. These firms would develop the design criteria and then the architect and contractor are selected as a Design Build team that delivers the project for the owner. There are pros and cons to each of the methods.

Mr. Wallace asked whether specific projects or methodology would be discussed. Mr. Martinez stated that methodology would be discussed.

Representative Fresen inquired as to the four examples of projects listed on the matrix stating that when the entire Bond issue was being discussed both in the public most people in Miami-Dade County had in their minds upgrades needed at schools rather than new facilities. Mr. Torrens stated that prioritization of work was arrived at with various things in mind, among them the size of the projects. Based in available

21st Century Schools Bond Advisory Committee – Minutes of June 11, 2013 Meeting

commissioning tools for projects under \$2M allowed the focus in Year 1 of the GOB to be on 66 projects that fall within that criterion. Projects smaller in scope, are being launched in Year 2 to allow for SBE policies, procedures and certification to be in place. As a result, a new solicitation starting this fall is planned for new architects, engineers, consultants, and CM@Risk firms for projects under \$1M. Larger projects, mostly in Year 3 and beyond, will require individual solicitations and therefore they have a longer lead time. The goal is to get as many of these projects started with the tools we have. The only two exceptions in Year 1 are Miami Norland Senior project, which was identified as a priority prior to passage of the Bond, and the MAST project, which was approved by the Board prior to the Bond under an Interlocal Agreement between the School Board and the Village of Key Biscayne. Had the Bond not passed, this project would have gone forward as the Village would finance the entire project. The third project on the list of examples is a collaboration between the School Board and a developer in the City of Doral to build a District-managed charter school and was include to illustrate the type of project that would be suitable for a hard bid delivery method. American Senior was presented as an example of an older school that needs renovation and would best be suited for a construction manager at risk delivery method. Mr. Torrens added that the District clearly understands the priority is with the older schools.

Mr. Wallace inquired about the Plan's make-up and asked how the totals for the projects were derived. Mr. Lowell stated that the origin of the list involved a private citizens group that sits on a construction advisory group for the School Board that vetted all of the projects. The list of projects was developed by staff over a long period time and prioritized by staff utilizing a thorough methodology; however, funding ran out and the projects were placed on hold.

Representative Fresen stated that his only point of concern was the methodology used to determine which facilities were going to be built and how after the Bond was passed we are going to use Bond dollars for expansions over new construction of schools in areas that are not the disparate need areas of the county.

Mr. Martinez asked Mr. Torrens to provide the information sequentially. Mr. Torrens stated he would and clarified that the Doral project is not Bond funded. The project was included as an example of the construction delivery method. Moreover, of the 68 projects that are listed in the first year, 66 of them are renovations of existing schools.

Mr. Ruben asked whether the MAST renovation would be completed and funded by Key Biscayne regardless of the Bond issue but now that the Bond passed would Bond issued funds be used in moving it up on schedule to complete. Mr. Torrens stated that the actual project is on Virginia Key for the MAST academy that is Board-owned property and reflects an addition to the project. The project is a result of an Interlocal Agreement (ILA) between the District and the Village of Key Biscayne (Village). Initially it was going to be completely financed by the Village. The Village is still providing \$10M of the \$20M required to complete the project.

Mr. Dawsey expressed concerns with the examples used to showcase the Bond projects and stated that staff should revisit using the samples as examples of the projects.

Mr. Martinez requested a motion to endorse the Project Delivery Method – Consideration and Decision Matrix. The motion was made by Mr. Jack Lowell; seconded by Mr. T. Willard Fair and passed unanimously.

Action Item D: Proposed Acceleration of Year 3 (FY 2014-15) Projects to FY 2013-14

21st Century Schools Bond Advisory Committee – Minutes of June 11, 2013 Meeting

Mr. Torrens stated that at its meeting of May 8, 2013 the Board approved Agenda Item E-25 that provides for an accelerated funding stream for projects. As a result of the favorable financial conditions the District is seeking to accelerate some of the projects. Two factors are favorable: 1. Financing and 2. Construction costs.

Mr. Martinez asked how the projects were selected. Mr. Torrens stated that some of the projects in Year 3 were more substantial and required additional lead time. Mr. Valdes Fauli asked whether this would mean building from the ground up. Mr. Torrens stated that it would depend on the campus. In most cases it would entail renovating the newer buildings and replacing the older buildings. The District must submit the projects through a process under the Department of Education called the Castaldi Study before buildings can be demolished. This is why bringing architects on board right away is necessary to get the work rolling.

Mr. Rubin asked whether the potential consolidation of several schools would impact any of the school projects being moved up. Mr. Torrens stated that this was part of the rationale for some of the schools listed in the later years. If the schools were potential candidates due to under enrollment, for consolidation, or reconfiguration in any way, he did not want to do those in Year 1 or Year 2.

Representative Fresen stated that when it comes to specific projects, these are the ones that the subcommittee is going to have to go out and determine what is happening at a particular school. Perhaps as a full committee we can get an idea of current students serviced, potentially future students serviced and each of those is the result of the renovations then we can put Mr. Rubin's question into context as to how many students the school will service for the community. Mr. Torrens stated that a project dashboard currently in development will include projects that can be grouped for an area of interest by municipality or by other type of grouping.

Ms. Lerner inquired about broadband functionality in older schools. Mr. Torrens stated the idea is to accelerate all the projects and compress the entire schedule. The IT department is currently retrofitting schools to have wireless capabilities on a rather aggressive schedule with a completion date of March 2013 for completion. Ms. Lerner asked how the complete rewiring of a facility would be attained cost effectively. Mr. Torrens stated that in general, we are focusing on mobile devices, different types of devices that don't require an individual drop for each computer so they take advantage of the wireless network that can be installed and also have portable devices that go to charging stations other than requiring an actual outlet. For every single computer you now have a cart. With 20 computers you plug it into one outlet. It takes advantage of the centralization of those resources, provides the wireless access to students anywhere on the campus. They don't have to be sitting in front of that computer at a desk. That is a hybrid solution. There are going to be some special cases that we have to address individually.

Mr. Illas asked for an explanation of the Annex completion project. Mr. Torrens stated that this is a new project converting administrative offices that are under-utilized as a result of reductions in administration into a school. In other words, the project is taking a facility that is now administrative offices and repurposing it for students at a very low cost. It is listed as new as it is actually adding new student stations.

Mr. Del Busto asked whether most regions would be fairly represented in the list. Mr. Torrens stated that the older schools are the focus and that generally facilities built within the last 10 years will not receive any major renovations but will receive a technology refresh.

Mr. Murphy asked whether there been any thought to establishing a pool to deal with air conditioning issues to get resolution of those issues accelerated. Mr. Torrens stated that it is very difficult to break out

21st Century Schools Bond Advisory Committee – Minutes of June 11, 2013 Meeting

something like air conditioning for a renovation project. What the District has been done is task an A/E consultant to develop prototypical designs for a school with jalousie windows and window air conditioners. This is going to accelerate the entire design process and produce cost efficiencies. There are going to be cases we would love to accelerate but there must be a balance. We only want to disrupt the school once.

Ms. Metellus remarked that she was pleased to see Jesse J. McCrary Elementary on the list of schools slated for acceleration.

Mr. Gilmore stated that when the process is accelerated and contracts are awarded before the Disparity Study is completed that A/E firms in the black community are excluded. The concern was brought up at a meeting recently held at Miami Northwestern Senior. I want the record to reflect I brought it up here and I'll be on the outreach committee finding out how we can make that up later on.

Mr. Martinez requested a motion to Endorse Proposed Acceleration of Year 3 (FY 2014-15) Projects to FY 2013-14. The motion was made by Representative Erik Fresen; seconded by Mr. Jack Lowell and passed unanimously.

Action Item E: Proposed Technology Infrastructure Upgrade Under General Obligation Bond

Ms. Silvia Diaz presented an Overview of the Proposed Technology Infrastructure Upgrade Under General Obligation Bond as follows:

Ms. Diaz stated that the \$100M coming from the Bond is very significant to finish out the wireless program complementing the improvements being made under eRate. The goal is to have computers at the point of instruction rather than having a computer lab down the hall or having a few computers in the back of the classroom. There is the potential of having all students have technology during the instructional period. Another goal is to have students communicate and to collaborate with others and document and demonstrate their learning. The District seeks to provide technology that is adaptive based on cognitive levels and interests, provides immediate feedback, and engages students through the use of audio, video, gaming, and social networking features. This is a critical time for the District as it transitions to Common Core standards. Common Core requires the use of technology for learning. Students will be tested on 21st Century skills.

Mr. Lowell asked how the devices would be deployed. Ms. Diaz stated that a proposal was made to the Superintendent to deploy the devices first in 9th Grade World History and not purchase the print materials this year. Instead we are providing the device with prep materials that will take care of all 9th grader students. This would also be done in Social Studies in middle school targeting 7th grade.

Representative Fresen suggested that the District team up with the private sector similar to that of the Construction Program Management team to implement several hundred million dollars worth of improvements in a 2-3 year timeframe for Common Core. Ms. Diaz stated that a Request For Information (RFI) is being issued to address the issue.

Ms. Kairalla asked whether the devices are tied to a specific program as with textbooks. Ms. Diaz stated that the District is device agnostic and the RFI will state such. The materials that have been chosen can run on different platforms and the District is not locked into any particular device.

21st Century Schools Bond Advisory Committee – Minutes of June 11, 2013 Meeting

Mr. Lowell asked how the District would control the use of the devices. Ms. Diaz stated this would be done through Mobile Device Management software and good classroom management.

Ms. Lerner asked what has been planned regarding professional development to get the teachers up to speed. Ms. Diaz stated that there will be professional development on how to use the device, how you use the device to access tools and the content and on the actual content. Sessions will be ongoing throughout the year.

Mr. Illas asked how this would affect Title I students who do not have offsite connectivity. Ms. Diaz stated that teachers would be able to download chapters and provide this to students.

Ms. Watson asked what the liability would be to parents when the devices issued to students are broken, lost, or stolen and whether there would be an insurance program put in place to cover such incidents. Ms. Diaz stated that as far as students bringing in their own devices they do run the risk of theft. As far as the devices purchased and issued by the District, several meetings have been set to address the possibility of being self-insured. The District is considering the possibility of charging a small technology fee to students which would help offset the cost of repairs. Ms. Watson asked whether there would be a way a way of setting up an insurance program for parents to encourage students to bring their own devices. Dr. Hinds stated that staff is meeting with Risk Management to address these issues.

Mr. Martinez requested a motion to endorse the Proposed Technology Infrastructure Upgrade Under General Obligation Bond. The motion was made by Mr. T. Willard Fair; seconded by Mr. Thomas V. Eagan and passed unanimously.

New Business

Mr. Torrens introduced Mr. Ken Spittlett, Mr. Glen White, and Mr. Fernando Gavarrete, representatives of Parsons Brinckerhoff, the Program Management firm hired to oversee the Bond Program.

Mr. Martinez stated that Ms. Lerner submitted an item of interest regarding the extent to which building is taking the Regional Climate Change Action Adaptation Plan recommendations into account. Mr. Torrens stated that the Committee included a representative from the South Florida Regional Planning Council (Council). The District considers this to be an issue of importance and looks at South Florida not just as individual communities or pockets. In planning for the District, staff reviews the entire region and collaborates with neighboring counties through the Council.

Mr. Martinez then opened the floor for questions and/or comments from the Committee.

Ms. Watson suggested having a presentation on the Plan at a future meeting to provide an understanding and informing the community at large on changing what we will all have to do to be more resilient as a community as a region and to adapt ourselves to sea level rise and other things that are occurring in the environment.

Mr. Martinez asked Committee members to forward items to staff that they would like to discuss at future meetings. All members of the newly established sub-committee will be contacted and based upon

21st Century Schools Bond Advisory Committee – Minutes of June 11, 2013 Meeting

availability a meeting will be scheduled. The first order of the will be to select a chair and then decide on how to proceed.

Mr. Gilmore requested a breakdown of Hispanic, Black and woman participation in terms of percentages. Mr. Torrens stated that the OEO is responsible for maintaining those records and obtaining information from contractors, sub-contractors, suppliers, and the small firms that may not be in privity with the District on a contract. Mr. Williams stated that the District is currently reviewing programs specific to tracking this information. A consultant has been retained to review these programs in order to track both utilization rates as well as spend. It will require the general contractor or prime per contract to enter in that information and also required them to submit that information. The OEO will monitor the compliance to ensure the vendors are actually entering in the information as well as going out to the sites to determine who is actually working.

School Board Member Dr. Lawrence Feldman expressed his appreciation for the depth of the questions and where they are headed and the Committee dedicating time to discover the needs of the community to making sure the process works.

School Board Member Dr. Wilber "Tee" Holloway thanked the Committee for its participation. Dr. Holloway stated that he also appreciated the open dialogue as it provides the Board with necessary information concerning the message being sent to the community regarding the Bond Program.

Mr. Martinez thanked the Board Members for their input.

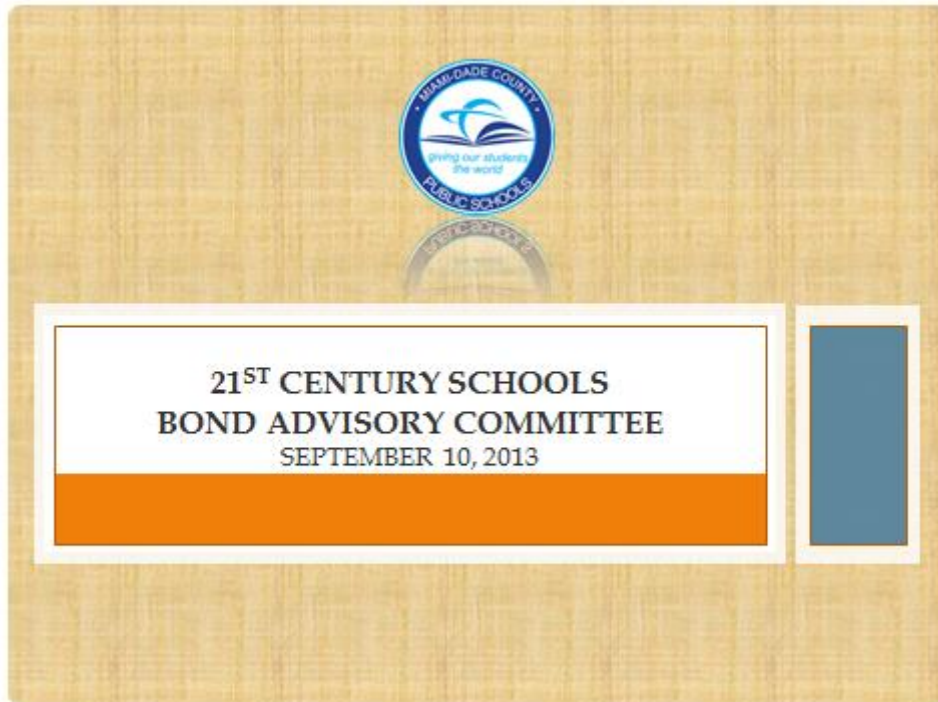
Mr. Sterling Laylock, Director of Advocacy, US Green Building Council, stated that he was very interested in the GOB program from the standpoint of long-term efficiencies. Mr. Torrens stated that from the inception of the GOB Campaign, one of the premises was sustainability. The District is ensuring that what is being invested in right now is going to yield returns for years to come and reduce the operating costs for schools.

There being no further business to discuss, Mr. Martinez adjourned the meeting at 5:03 p.m.

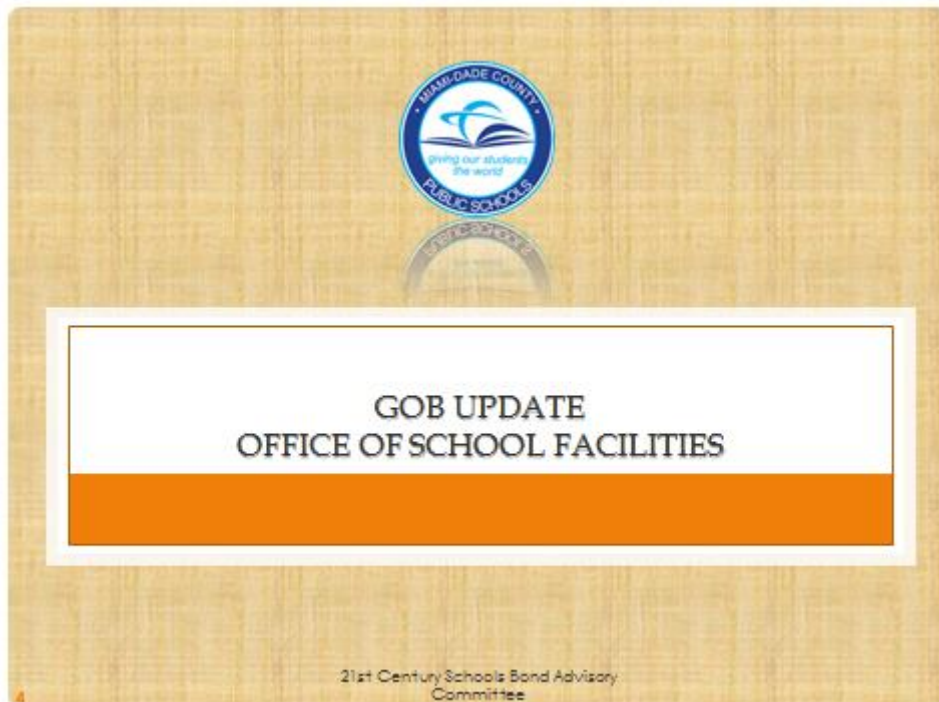
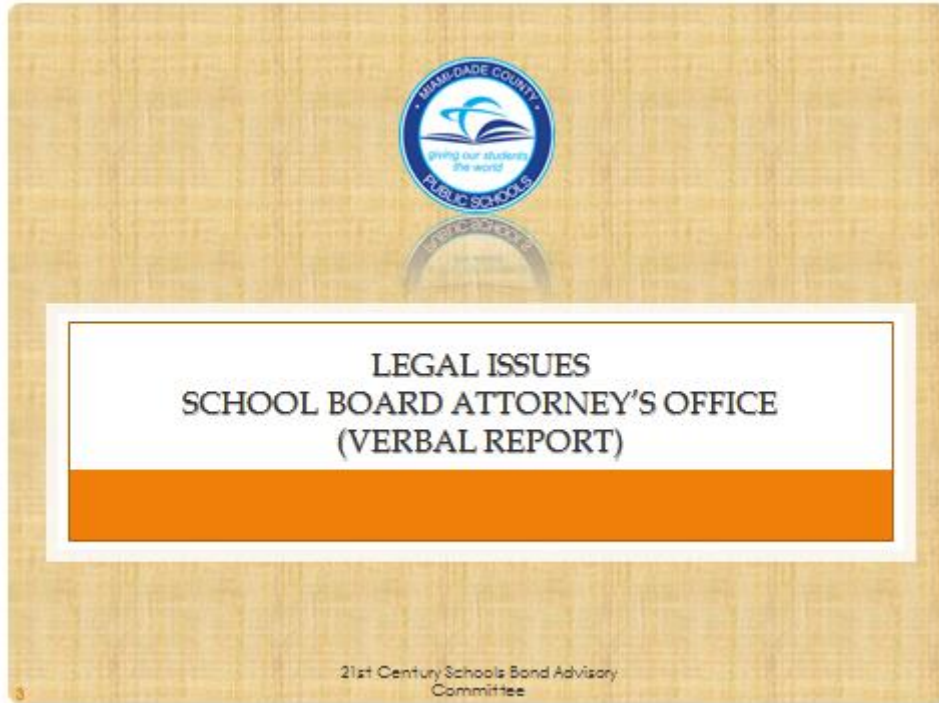
Approved:


Roberto Martinez, Chair
Date: 12/10/13

21st Century Schools Bond Advisory Committee Meeting Presentation of September 10, 2013




**21st Century Schools Bond Advisory Committee Meeting Presentation of
September 10, 2013**



21st Century Schools Bond Advisory Committee Meeting Presentation of September 10, 2013

GOB PROJECT DASHBOARD



- In keeping with the GOB's guiding principle of creating and maintaining complete transparency, the District has developed a public Dashboard that will track the progress of GOB projects
- This Dashboard, will go live in September and will allow the general public to access GOB project related information through the District's main webpage as well as through each individual school's webpage
- The Dashboard provides easy to navigate screens that depict project information at a number of levels, e.g. district-wide, by region, by type of school, by Board member and by municipality
- Dashboard information includes project type, architect and contractor, budget, schedule and SBE/MWBE participation, and will be used to chronicle progress over the life of each project through a photo gallery
- To ensure information is current, the Dashboard will be updated frequently

21st Century Schools Bond Advisory Committee

GOB PROJECT DASHBOARD SAMPLE PROGRAM-WIDE ROLLUP



Miami-Dade County Public Schools
Capital Projects Funded by the
General Obligation Bond

Last Updated September 8, 2013

Projects			
Region	Budgeted	Expended	Total Projects
North	\$4,000,000	\$200	10
Central	\$6,000,000	\$1,100	20
South	\$40,000,000	\$200	20
Education Transformation	\$40,700,000	\$10,000	7
Other	\$1,000,000	\$0	1
Grand Total	\$91,700,000	\$11,300	68

Schedule


Financials

MWBE

21st Century Schools Bond Advisory Committee

21st Century Schools Bond Advisory Committee Meeting Presentation of
September 10, 2013

GOB PROJECT DASHBOARD SAMPLE BOARD MEMBER DISTRICT DETAIL



Miami-Dade County Public Schools
Capital Projects Funded by the
General Obligation Bond

Last Updated September 8, 2013

Projects				
Region	Budgeted	Expended	Total Projects	
North	\$24,892,293	\$233	13	
Central	\$54,964,433	\$1,170	22	
South	\$45,799,446	\$219	25	
Education Transformation	\$46,745,728	\$16,122	7	
Other	\$1,508,959	\$0	1	
Board Member District				
1 - Dr. Wilbert "Fee" Holloway	\$42,941,946	\$16,122	5	

Location	Project #	Budgeted	Expended	Scope	Status
0583 - W J BRYAN ELEMENTARY	01307200	\$1,401,819	\$0	GO Bond funded Rem/Res project	Planning
4323 - DR. ROBERT E. BORNHUEL	01302790	\$1,875,232	\$0	GO Bond funded Rem/Res project	Planning
7283 - MIAMI HIGHLAND SENIOR HIGH	00223200	\$35,000,000	\$16,122	School Replacement. No net gain in student stations	Design
8303 - JAYMANN OPPORTUNITY SCHOOL	01304300	\$2,025,947	\$0	GO Bond funded Rem/Res project	Planning
8353 - ROBERT RENICK EDUCATION CTR	01305900	\$2,638,948	\$0	GO Bond funded Rem/Res project	Planning
1 - Dr. Wilbert "Fee" Holloway Total:		\$42,941,946	\$16,122		5

21st Century Schools Bond Advisory Committee

GOB PROJECT DASHBOARD SAMPLE COUNTY/MUNICIPALITY DETAIL



Miami-Dade County Public Schools
Capital Projects Funded by the
General Obligation Bond

Last Updated September 8, 2013

Projects				
Region	Budgeted	Expended	Total Projects	
North	\$24,892,293	\$233	13	
Central	\$54,964,433	\$1,170	22	
South	\$45,799,446	\$219	25	
Education Transformation	\$46,745,728	\$16,122	7	
Other	\$1,508,959	\$0	1	
Board Member District				
Municipality				
North Miami	\$1,401,819	\$0	1	
Opa-Locka	\$1,875,232	\$0	1	
Miami Gardens	\$35,000,000	\$16,122	3	
Miami	\$17,773,735	\$0	16	
Miami Beach	\$4,355,768	\$0	3	
North Miami Beach	\$2,452,745	\$0	1	
Bay Harbor Islands	\$1,000,000	\$933	1	
Unincorporated Miami-Dade	\$76,666,896	\$973	34	
Hialeah	\$4,906,119	\$0	3	
Miami Lakes	\$2,482,821	\$0	1	
South Miami	\$2,584,512	\$0	1	
King Biscayne	\$4,021,024	\$466	2	
Corral Gables	\$1,000,000	\$0	1	
Cutter Bay	\$5,344,317	\$0	3	
Palmetto Bay	\$3,905,517	\$0	2	
Homestead	\$3,613,400	\$0	2	
School Type				
Grand Total:		\$173,943,000	\$17,743	68

21st Century Schools Bond Advisory Committee

21st Century Schools Bond Advisory Committee Meeting Presentation of
September 10, 2013

GOB PROJECT DASHBOARD INDIVIDUAL SCHOOL DASHBOARD

PROJECT # 0130700
0561 - W.J. BRYAN ELEMENTARY
597 NE 101 St, North Miami Beach

SCOPE
01 Elementary Renovation project

GENERAL INFORMATION

Project Type: Renovation
Project ID: 0130700
Student Seating: 0
Architect: Spence Consulting Services, Inc.
Contractor: Ryan Construction & Development
Delivery Method: CM @ Risk Bid
Small Business Participation: ---
Minority & Women Business Participation: ---
Status: Planning

SCHEDULE

Milestone	Planned	Actual	Completion
Planning	06/20/13		100%
Start Design	08/27/13		0%
Complete Design	09/16/13		0%
Start Construction	07/22/14		0%
Complete Construction	10/15/14		0%

FINANCIALS

Budget	\$1,417,000.00
Committed	0%
Expended	\$0.00
Balance	\$1,417,000.00

PROJECT # 01305300
3521 - MORNINGSIDE K-8 ACADEMY
3521 NE 101 Street, North Miami

SCOPE
01 Elementary Renovation project

GENERAL INFORMATION

Project Type: Renovation
Project ID: 01305300
Student Seating: 0
Architect: Lee Associates
Contractor: Ryan Construction
Delivery Method: CM @ Risk Bid
Small Business Participation: ---
Minority & Women Business Participation: ---
Status: Planning

SCHEDULE

Milestone	Planned	Actual	Completion
Planning	06/20/13		100%
Start Design	08/27/13		0%
Complete Design	09/16/13		0%
Start Construction	07/22/14		0%
Complete Construction	10/15/14		0%

FINANCIALS

Budget	\$1,148,100.00
Committed	0%
Expended	\$0.00
Balance	\$1,148,100.00

21st Century Schools Bond Advisory Committee

GOB PROJECT DASHBOARD INDIVIDUAL SCHOOL DASHBOARD

PROJECT # 01307150
2441 - VIRGINIA A BOONE HIGHLAND OAKS
2441 NE 101 Street, North Miami

SCOPE
01 Elementary Renovation project

GENERAL INFORMATION

Project Type: Renovation
Project ID: 01307150
Student Seating: 0
Architect: Arup Inc. Architects, Inc.
Contractor: T & L Construction
Delivery Method: CM @ Risk Bid
Small Business Participation: ---
Minority & Women Business Participation: ---
Status: Planning

SCHEDULE

Milestone	Planned	Actual	Completion
Planning	06/20/13		100%
Start Design	08/27/13		0%
Complete Design	09/16/13		0%
Start Construction	07/22/14		0%
Complete Construction	10/15/14		0%

FINANCIALS

Budget	\$1,210,100.00
Committed	0%
Expended	\$0.00
Balance	\$1,210,100.00

PROJECT # 01306200
7391 - MIAMI LAKES EDUCATIONAL CENTER
1781 NE 101 Street, North Miami

SCOPE
01 Elementary Renovation project

GENERAL INFORMATION

Project Type: Renovation
Project ID: 01306200
Student Seating: 0
Architect: W. C. Park & Associates, Inc.
Contractor: Ryan Construction Group, Inc.
Delivery Method: CM @ Risk Bid
Small Business Participation: ---
Minority & Women Business Participation: ---
Status: Planning

SCHEDULE

Milestone	Planned	Actual	Completion
Planning	06/20/13		100%
Start Design	08/27/13		0%
Complete Design	09/16/13		0%
Start Construction	07/22/14		0%
Complete Construction	10/15/14		0%

FINANCIALS

Budget	\$1,452,000.00
Committed	0%
Expended	\$0.00
Balance	\$1,452,000.00

21st Century Schools Bond Advisory Committee

21st Century Schools Bond Advisory Committee Meeting Presentation of
September 10, 2013

GOB PROJECT DASHBOARD INDIVIDUAL SCHOOL DASHBOARD

PROJECT # 01304500
2791 - KINLOCH PARK ELEMENTARY

SCOPE
001 Building Street Lights, Electrical, Park

GENERAL INFORMATION

Project Type	Renovation
Project ID	01304500
Student Population	0
Architect	CH2M Hill Construction
Contractor	CH2M Hill Construction
Delivery Method	CH2M Hill Construction
Small Business Participation	---
Minority & Women Business Participation	---
Status	Planning

SCHEDULE

Milestone	Project#	Start	Completion
Planning	001304500	08/20/13	09/30/13
Start Design	001304500	09/30/13	10/31/13
Complete Design	01304500	11/01/13	11/30/13
Start Construction	01304500	12/01/13	12/31/13
Complete Construction	01304500	01/31/14	01/31/14
Occupancy			

FINANCIALS

Budget	\$2,100,000.00
Complete	0%
Expended	\$0.00
Balance	\$2,100,000.00

PROJECT # 01300900
0121 - AUBURDALE ELEMENTARY

SCOPE
001 Architecture Renovation project

GENERAL INFORMATION

Project Type	Renovation
Project ID	01300900
Student Population	0
Architect	CH2M Hill Construction
Contractor	CH2M Hill Construction
Delivery Method	CH2M Hill Construction
Small Business Participation	---
Minority & Women Business Participation	---
Status	Planning

SCHEDULE

Milestone	Project#	Start	Completion
Planning	001300900	08/20/13	09/30/13
Start Design	001300900	09/30/13	10/31/13
Complete Design	01300900	11/01/13	11/30/13
Start Construction	01300900	12/01/13	12/31/13
Complete Construction	01300900	01/31/14	01/31/14
Occupancy			

FINANCIALS

Budget	\$2,000,000.00
Complete	0%
Expended	\$0.00
Balance	\$2,000,000.00

21st Century Schools Bond Advisory Committee

GOB PROJECT DASHBOARD INDIVIDUAL SCHOOL DASHBOARD

PROJECT # 01306900
5081 - SOUTH MIAMI HEIGHTS ELEMENTARY

SCOPE
001 School Renovation project

GENERAL INFORMATION

Project Type	Renovation
Project ID	01306900
Student Population	0
Architect	Ray Caruso & Partners, Inc.
Contractor	W. Stephenson Construction, Inc.
Delivery Method	CH2M Hill Construction
Small Business Participation	---
Minority & Women Business Participation	---
Status	Planning

SCHEDULE

Milestone	Project#	Start	Completion
Planning	001306900	08/20/13	09/30/13
Start Design	001306900	09/30/13	10/31/13
Complete Design	01306900	11/01/13	11/30/13
Start Construction	01306900	12/01/13	12/31/13
Complete Construction	01306900	01/31/14	01/31/14
Occupancy			

FINANCIALS

Budget	\$2,175,000.00
Complete	0%
Expended	\$0.00
Balance	\$2,175,000.00

PROJECT # 01306900
5641 - VILLAGE GREEN ELEMENTARY

SCOPE
001 Architecture Renovation project

GENERAL INFORMATION

Project Type	Renovation
Project ID	01306900
Student Population	0
Architect	TAMM Winters Construction Co., Inc.
Contractor	Conroy Construction Company
Delivery Method	CH2M Hill Construction
Small Business Participation	---
Minority & Women Business Participation	---
Status	Planning

SCHEDULE

Milestone	Project#	Start	Completion
Planning	001306900	08/20/13	09/30/13
Start Design	001306900	09/30/13	10/31/13
Complete Design	01306900	11/01/13	11/30/13
Start Construction	01306900	12/01/13	12/31/13
Complete Construction	01306900	01/31/14	01/31/14
Occupancy			

FINANCIALS

Budget	\$2,275,000.00
Complete	0%
Expended	\$0.00
Balance	\$2,275,000.00

21st Century Schools Bond Advisory Committee

21st Century Schools Bond Advisory Committee Meeting Presentation of
September 10, 2013

GOB PROJECT DASHBOARD INDIVIDUAL SCHOOL DASHBOARD

Public Dashboard Features:

- Easy to navigate
- Readily accessible through the District's website or individual school's webpage
- Tracks progress of projects as to cost and schedule
- Promotes transparency and accountability

21st Century Schools Bond Advisory Committee

YEAR-1 PROJECT ROLLOUT UPDATE

- Since the June 11, 2013 GOB Advisory Committee meeting, the District has expanded the cadre of design professionals and construction managers for projects with construction values up to \$2M
- 19 design professionals and 16 construction managers commissioned
- The 66 Year -1 projects with estimated construction values of \$2M or less have now all been assigned to these design professionals and construction managers based on the following protocol:
 - Projects were grouped geographically to maximize operational and mobilization efficiencies
 - Number of projects assigned to each design professional and contractor was based on each firm's ranking during RFQ evaluation
 - More experienced design professionals were paired with construction managers having less experience with the District, and vice-versa
 - School site kick-off meetings started on August 22, 2013

21st Century Schools Bond Advisory Committee

21st Century Schools Bond Advisory Committee Meeting Presentation of September 10, 2013

YEAR-1 PROJECT ROLLOUT UPDATE



- Year-1 project roll out next steps:
 - Continue coordination with District Instructional Technology staff regarding backbone upgrades and wireless technology deployment
 - Complete kick-off meetings at remaining schools by October 2, 2013
 - Receive final scope, estimate and proposed schedule from Design professionals for each project
 - Issue a notice to proceed to each project architect and contractor, upon approval of scope, estimate and schedule by the District
- Based on this protocol, project design activities are expected to start in late September 2013
- Design/plan review phase is expected to take 4 to 6 months, depending on project complexity
- Construction work will be phased to minimize disruption of schools and is expected to commence in Spring 2014

21st Century Schools Bond Advisory
Committee

17

YEAR-2 PROJECT ROLLOUT UPDATE



- Year-2 (FY 2013-14) includes 79 projects of varying size and complexity:
 - Approximately 61 projects are candidates for Small Business Enterprise (SBE) and Micro Business Enterprise (MBE) firms
 - Two solicitations for proposals from eligible SBE/MBE architects, engineers and construction management firms, have been advertised for projects with construction values under \$1M
 - Larger projects will be subject to project-specific solicitations
- The SBE Advisory Committee (SBEAC) is finalizing its review of District selection procedures for architects, engineers and construction managers to ensure alignment with newly adopted Board policy on SBE
- Revised selection procedures are expected to be presented to the School Board for approval in October

21st Century Schools Bond Advisory
Committee

18

21st Century Schools Bond Advisory Committee Meeting Presentation of September 10, 2013

YEAR-2 PROJECT ROLLOUT UPDATE

- Responses to competitive solicitations from eligible SBE/MBE architects/engineers and construction management firms will be accepted in November
- It is expected that SBE/MBE construction management firms can be prequalified beginning in December 2013
- School Board commissioning of qualified SBE/MBE firms is expected to be completed by early 2014
- Assignment of Year-2 projects under \$1M will follow the commissioning process following a protocol similar to Year-1
- Competitive solicitations for larger projects will be advertised once the disparity study is completed, M/WBE Policy is adopted by the Board and relevant selection procedures are updated

21st Century Schools Bond Advisory
Committee

FIVE-YEAR CAPITAL PLAN

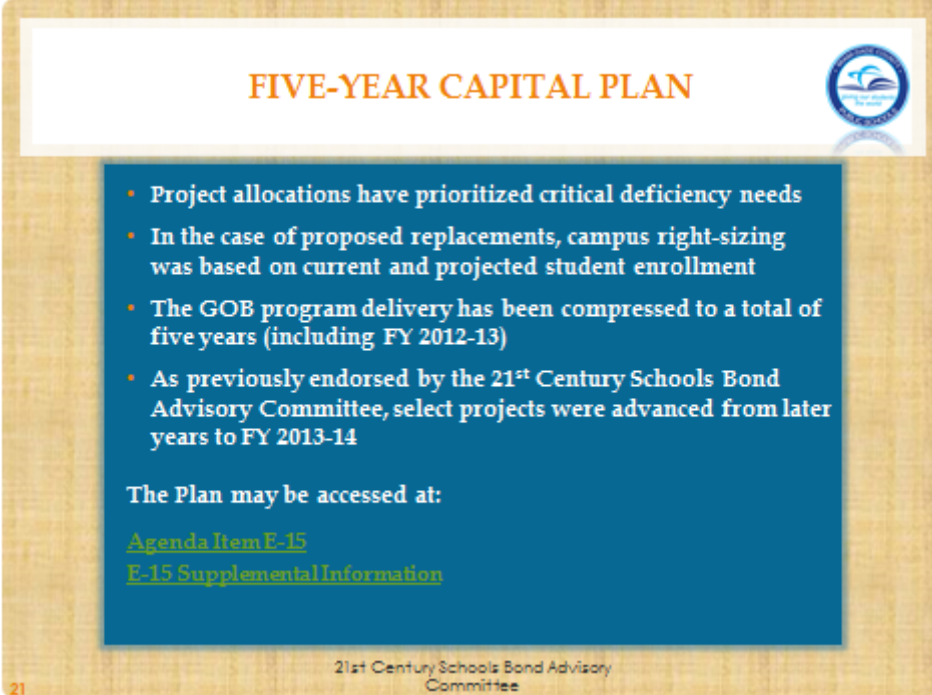


- The District's Five-Year Capital Work Plan (Plan) was unanimously approved by the School Board at its final budget public hearing held on September 3rd
- The Plan includes projects funded in Fiscal Year 2013-14 through and including Fiscal Year 2017-18
- Year-1 GOB projects are shown in the Plan as "carry-forward" since they were approved by the Board on May 8, 2013 for funding in Fiscal Year 2012-13, as reported to the Committee at its June 11, 2013 meeting
- The Plan reflects and respects all previous commitments to touch every school in a meaningful way, including technology upgrades

21st Century Schools Bond Advisory
Committee

20

21st Century Schools Bond Advisory Committee Meeting Presentation of September 10, 2013

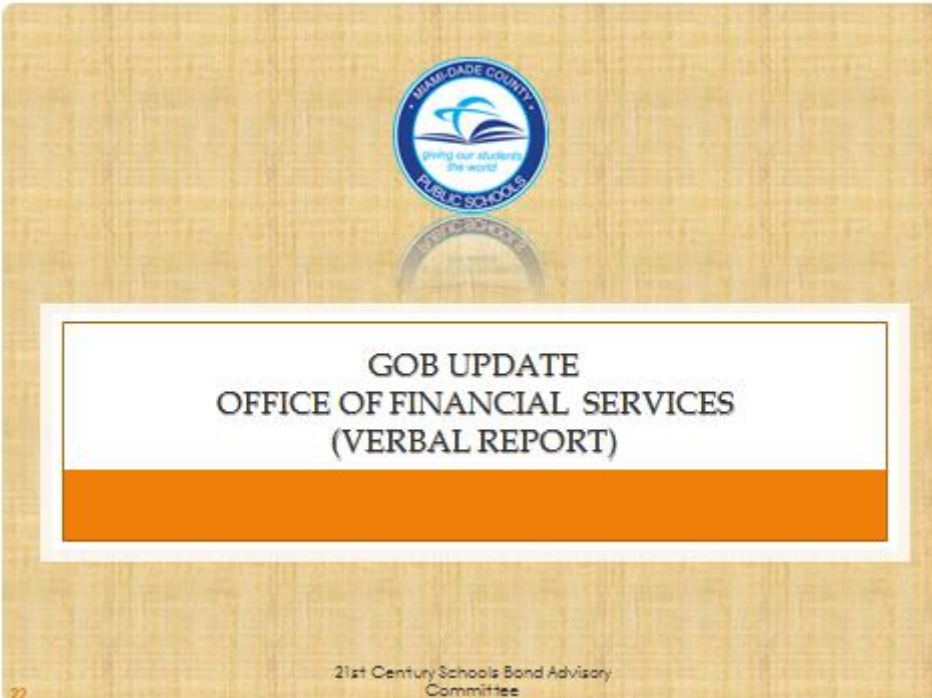



FIVE-YEAR CAPITAL PLAN

- Project allocations have prioritized critical deficiency needs
- In the case of proposed replacements, campus right-sizing was based on current and projected student enrollment
- The GOB program delivery has been compressed to a total of five years (including FY 2012-13)
- As previously endorsed by the 21st Century Schools Bond Advisory Committee, select projects were advanced from later years to FY 2013-14

The Plan may be accessed at:
[Agenda Item E-15](#)
[E-15 Supplemental Information](#)

21 21st Century Schools Bond Advisory Committee





**GOB UPDATE
OFFICE OF FINANCIAL SERVICES
(VERBAL REPORT)**

22 21st Century Schools Bond Advisory Committee

21st Century Schools Bond Advisory Committee Meeting Presentation of September 10, 2013



23

GOB UPDATE
OFFICE OF ECONOMIC OPPORTUNITY

21st Century Schools Bond Advisory
Committee



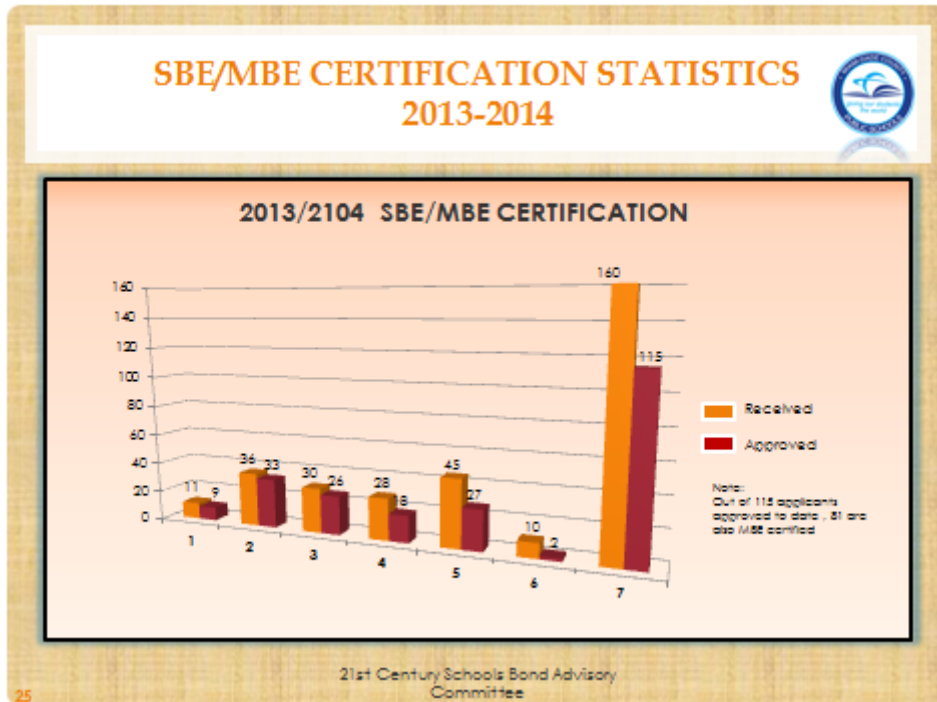
OUTREACH ACTIVITIES

- **M-DCPS EVENTS:**
Prequalification Certification Workshop
- **OTHER EVENTS ATTENDED:**
Miami-Dade Chamber of Commerce - Construction Industry Group Meeting
Doral Business Council Monthly Meeting
Miami Dade County -Minority Affairs Division (Aviation) Monthly Meeting
South Florida Minority Supplier Development Council-Construction Industry
Group Meeting
- **UPCOMING EVENTS:**
Miami-Dade Chamber of Commerce - Business Women's Council
Opa-Locka Chamber of Commerce
Aventura Marketing Council
Breakfast with the Director
- **EVENTS BEING PLANNED:**
Hialeah Chamber of Commerce
Latin Builders Association

24

21st Century Schools Bond Advisory
Committee

21st Century Schools Bond Advisory Committee Meeting Presentation of
September 10, 2013

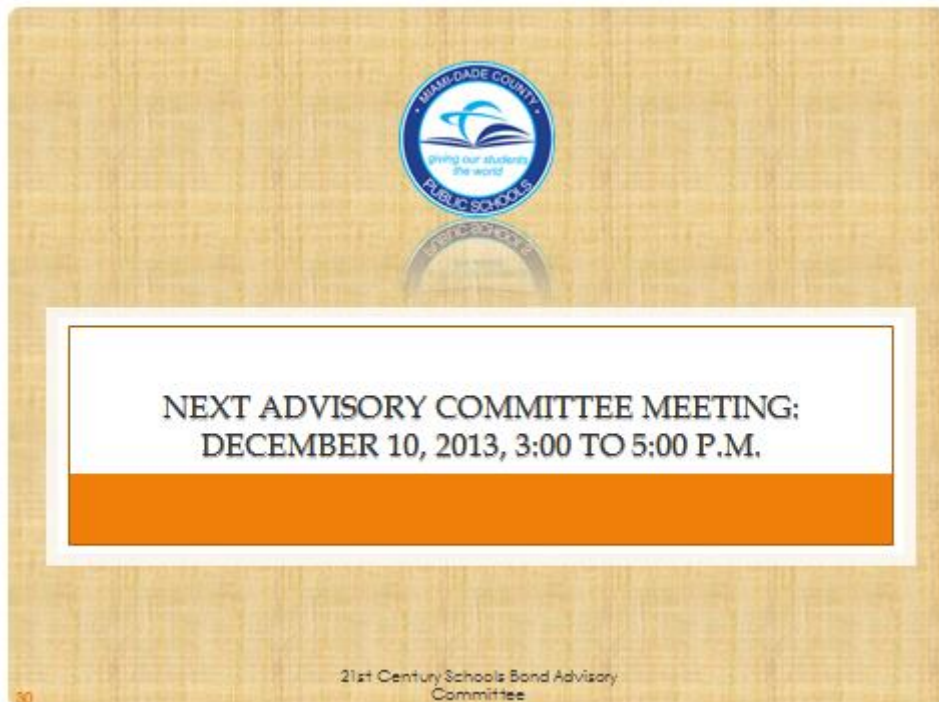
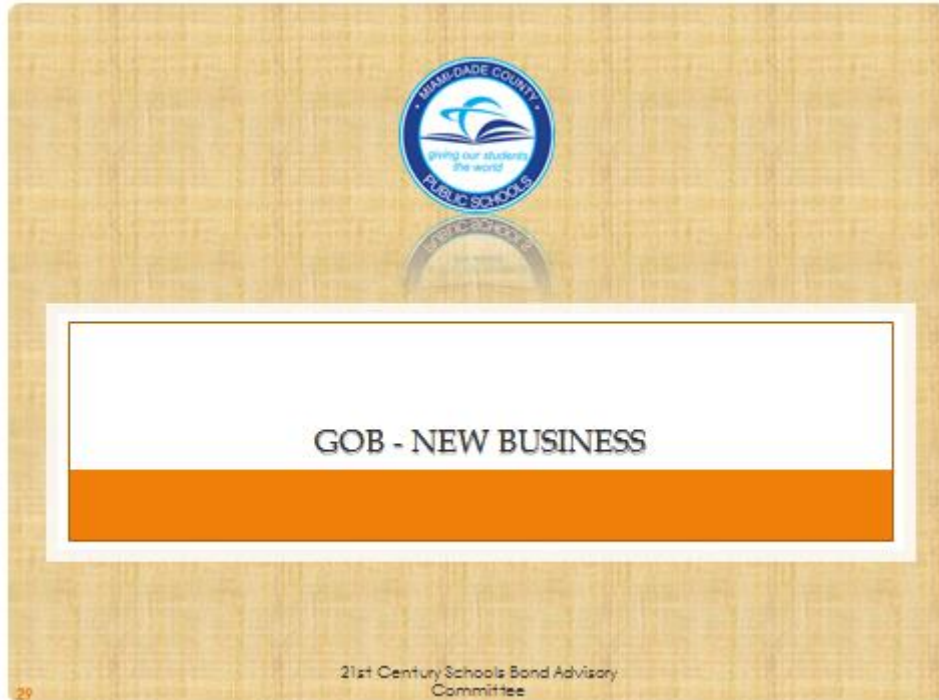


- ### M/WBE DISPARITY STUDY UPDATE
- Key Dates:**
- **September 2013**
 - Results received from consultant (MGT)
 - **October 2013**
 - Conduct School Board Workshop
 - Review of M/WBE Policy by advisory committee
 - **November 2013**
 - Present findings to School Board
 - Initial reading of M/WBE Policy
- 21st Century Schools Bond Advisory Committee

**21st Century Schools Bond Advisory Committee Meeting Presentation of
September 10, 2013**



**21st Century Schools Bond Advisory Committee Meeting Presentation of
September 10, 2013**



21st Century Schools Bond Advisory Committee – Minutes of September 10, 2013 Meeting

21ST CENTURY SCHOOLS BOND ADVISORY COMMITTEE MEETING MINUTES – SEPTEMBER 10, 2013

The 21st Century Schools Bond Advisory Committee (Committee) met on September 10, 2013 in Conference Room 916 of the School Board Administration Building. Mr. Martinez called the meeting to order at 3:00 p.m.

Committee Members

Mr. Roberto Martinez
Ms. Cindy Lerner
Mr. Cecil T. Daniels
Mr. Anthony Dawsey
Mr. Juan Del Busto
Dr. Jaap Donath
Mr. Thomas Eagan
Mr. T. Willard Fair
Dr. Sean Foreman
Mr. Samuel Lee Gilmore, Jr.
Mr. François Illas

Reverend Guillermo
Revuelta
Mr. Paul Wallace
Ms. Sharon Watson
Ms. Carol Graham Wyllie
Ms. Susan Marie Kairalla
(Alternate to Mr. Thomas
Eagan)
Mr. Terry Murphy
(Alternate to Mr. Paul
Wallace)
Mr. Rolando Sanchez-Medina
(Alternate to Mr. Jeffrey
Shapiro)
Mr. Michael Pineiro
(Alternate to Mr. Marcos
Jimenez)

Ex-Officio Non- Voting Members

Senator Rene
Garcia
Ms. Patra Liu

Miami-Dade County Public School Attendees

Dr. Lawrence S. Feldman, Board
Member
Mr. Alberto M. Carvalho
Mr. Walter J. Harvey
Ms. Deborah Karcher
Ms. Judith M. Marte
Ms. Iraida Mendez-Cartaya
Mr. Jose Montes de Oca
Mr. Carl Nicoleau
Mr. John Schuster
Ms. Enid Weisman
Ms. Tabitha Fazzino
Ms. Ana Rijo-Conde
Mr. Glen White
Mr. Brian Williams

Ms. Silvia Rojas
Mr. Blake Juste
Ms. Erzebet Munsie
Ms. Ana Lara
Mr. Jerold Blumstein
Ms. Dalia Rosales
Ms. Melinda McNichols
Ms. Arleen Stanek
Mr. Tom Knigge
Ms. Ronda Vangates
Mr. Trevor Williams
Mr. Michael Fox
Mr. Paul Washington

Other Attendees

Mr. Daniel Garcia
Mr. Julio Piti
Mr. Milton Parris

Recording Secretary

Mrs. Annette Hunt

21st Century Schools Bond Advisory Committee – Minutes of September 10, 2013 Meeting

Mr. Martinez informed the Committee that he would not be present for the entirety of the meeting as he was leaving to attend his son's Open House at TERRA Environmental Research Institute, which was scheduled to start at 6:00 p.m., and that the Vice Chair, Ms. Cindy Lerner, would preside for further discussions and adjournment. Mr. Martinez recognized Mr. Alberto Carvalho, Superintendent of Schools, and commended him for the smooth transition into the new school year.

Mr. Carvalho welcomed the Committee and stated that, in terms of implementation, staff presentations would reflect that Year 1 projects are progressing according to schedule. Mr. Carvalho then informed the Committee that in upcoming meetings staff would bring recommendations specific to possible amplification of proposed school replacements in lieu of maintaining schools in areas that are significantly under-enrolled. As a hypothetical, Mr. Carvalho remarked that consolidating two to three schools into one and building a larger brand new school would be potentially a greater benefit to the community rather than making an investment in aging schools. Mr. Carvalho indicated he felt confident the State would be in agreement with any such recommendations pursuant to its review of the relevant Castaldi Analysis.

As a follow-up to prior discussions, Mr. Carvalho then stated that he would submit recommendations to the Board to establish specific inclusive policies once the on-going Disparity Study was submitted and approved by the Board. Lastly, Mr. Carvalho reiterated his commitment to strict adherence by all to the Board's Ethics Policy as well as the Lobbying policy. Mr. Carvalho assured the Committee that every process performed through the Bond would continue to benefit from the presence of the Chief Auditor and the Office of the Inspector General. The interests of the Board, the District and community are being observed at each step of the process.

Mr. Martinez made a motion to approve the Minutes of the June 11, 2013 meeting. The motion was made by Mr. François Illas; seconded by Ms. Cindy Lerner and passed unanimously.

Mr. Martinez introduced the School Board Attorney who provided a legal update.

Mr. Walter Harvey, School Board Attorney, stated that the Bond Validation proceeding was instituted following the passage of the November 6, 2012 Referendum. The Final Order was issued by the Court and no irregularities were indicated. The process was validly publicized, voted upon, and would not be subject to future challenges. Mr. Martinez asked whether the case was heard before the Supreme Court of Florida and Mr. Harvey affirmed such.

Mr. Harvey reminded the Committee that their duties included advising the Superintendent and the Board as well as providing input regarding Bond projects. A higher level of ethics for the committee, both in process and content, was in keeping with the transparency pledge made to the community, one through which a group of citizens who are highly regarded by the community and possess a certain level of expertise would participate in the oversight of the GOB program. In response to inquiries regarding the Conflict of Interest and Code of Silence Policies, the Public Records Act, and the Sunshine Law, Mr. Harvey advised the Committee that it is important and required that Committee members disclose any direct or indirect financial interest in any company that is doing business on Bond projects, as this would pose a Conflict of Interest and could lead to a call for resignation. Mr. Harvey

21st Century Schools Bond Advisory Committee – Minutes of September 10, 2013 Meeting

informed the Committee that records generated formalizing knowledge are subject to the Public Records law and should be preserved; which includes emails and other forms of electronic social media communication.

Mr. Harvey reminded the Committee that when two or more members of the same committee, whether voting, non-voting, or serving as an alternate, wish to discuss a topic that is likely to come before that committee, the meeting is required to be held in compliance with the Sunshine Law. Moreover, all comments should go on the record so that it can be available for public inspection if required at some point in the future. As to the Cone of Silence, Mr. Harvey stated that the Cone of Silence is in effect when a solicitation is put forward to the public and the Committee members and District staff are prohibited from discussing potential awards of contracts with any vendor that is bidding on that work under that solicitation. Concerns regarding vendor requests to discuss potential projects should be directed to District staff. Information on the list of open solicitations can also be accessed via the District's Procurement website as well as the Advisory Committee page. The Cone of Silence remains in place with each solicitation until such point as a recommendation is made to the Board for award or a Notice of Intended Action is issued, at which time the restriction is lifted. Mr. Harvey also stated that specific discussion about any specific solicitation would be problematic and should be avoided.

Mr. Carvalho urged extreme caution when communicating with vendors, adding that at the end of the year, projects amounting up to a collective \$200M would be in progress including dozens of simultaneous projects and that it would become increasingly difficult to track which are under the Cone of Silence. He noted that Staff would provide the Committee, the Board, and the community with periodic lists of projects actively under the Cone of Silence.

Ms. Lerner suggested that in addition to town hall meetings for prospective vendors, staff should conduct a continuous round of outreach events for the community as well. Mr. Torrens stated this is a key focus of the District and deferred to Mr. Williams, for further discussion. Mr. Williams, Economic Development Officer, stated the Office of Economic Opportunity (OEO) would begin conducting monthly events entitled *Breakfast with the Director* with the community and stakeholders to express bid opportunities as well as discuss upcoming changes within the OEO and to allow attendees to provide feedback on topics they would like to discuss.

Mr. Torrens presented an Overview of the Bond Program as follows:

- In keeping with the GOB's guiding principle of creating and maintaining complete transparency, the District has developed a public Dashboard that will track the progress of GOB projects as to schedule and financials, as well as minority and small business participation.
- This Dashboard's anticipated deployment was September. The goal is to allow the general public to access GOB project related information through the District's main webpage as well as through each individual school's webpage. The Committee would be advised once fully deployed.
- In general, the Dashboard would provide easy to navigate screens that depict project information at a number of levels, e.g. district-wide, by region, by type of school, by Board member and by municipality, with up to date information on the progress of the Bond. Dashboard information would also include project type, architect and

21st Century Schools Bond Advisory Committee – Minutes of September 10, 2013 Meeting

- Staff anticipated completing kick-off meetings at the remaining schools by October 2, 2013.

Mr. Murphy asked whether the District drew from an existing pool of design professionals and construction managers and if so, what the selection process entails. Mr. Torrens stated that there was a competitive selection process for A/EPCs and for Miscellaneous CMs for projects under \$2M. Following the passage of the Bond, the list of A/EPC and CM firms was significantly expanded.

Mr. Carvalho clarified that references to projects assigned to each design professional and contractor on the basis of the firm's ranking, was based on a point system. If a firm had previously performed limited work with the District, typically points were not assigned in the area of prior experience with the District. In an effort to include smaller firms in the competitive process, the District not only expanded the available pool through additional commissionings but also reserved smaller projects in Year 2 for the smaller firms with less District experience.

Mr. Torrens proceeded with his presentation and briefly summarized on-going efforts in the technology area. He noted that technology upgrades to the schools is a very important aspect of the GO Bond and that this is an ongoing process; the expectation is that by March of next year all District campuses will have wireless capability. There are a number of things working in parallel to make sure that students have access to the best technology they need to conduct their programs.

Mr. Martinez inquired as to what can be done to improve technology so as to grant students open access to the Internet. Mr. Carvalho stated that he had met with IT staff and that one of his priorities is to relax filters as much as possible; however, there are some legislative constraints over what can be made available in schools via the Internet. Presently, every teacher has access to YouTube, which means all of the educational offerings are available through Edmodo, which in turn provides a secure social learning platform. Edmodo holds the responsibility of keeping out what should not be accessed. Access will be provided gradually once certification is verified on the safety of various sites as accomplished with Edmodo and YouTube, while respecting the balance between what can be done legally and the responsible training of staff on appropriate access.

Mr. Martinez asked whether the Superintendent felt becoming a wireless community is possible in Miami-Dade County. Mr. Carvalho stated that he believes nothing is impossible and that the District should go from the impossible to the inevitable. Mr. Carvalho stressed that he is committed to ensuring ubiquitous, universal Wi-Fi signal in the schools. IT staff is exploring the possibility of emitting stronger signals that project out beyond the school walls. Partnerships with municipalities and the County through repeater signals could extend even further. There are some communities that could benefit from the umbrella of Wi-Fi and those are the communities that the District is targeting. The Urban Core was surveyed and deemed digital deserts as are neighborhoods located in the deep south such as Florida City and Homestead which often face the same challenges as the Urban Core. In neighborhoods where students live in close proximity to schools it is possible to extend the signal to impact those homes. Mr. Carvalho feels it is important to make this a reality to ensure that when the One-To-One Initiative is kick-started and students take the devices

21st Century Schools Bond Advisory Committee – Minutes of September 10, 2013 Meeting

home, if the signal is strong enough to penetrate into that neighborhood, it will then become a focal point for the entire family.

Mr. Martinez asked whether the Initiative was widely publicized. Mr. Carvalho stated that the Initiative has been a part of the conversation from the beginning. Staff is exploring the concept through the Compacts between various cities. The District does not want to establish an expectation that may be unreasonable and is carefully researching viability as well as engaging in conversations with potential partners. Mr. Carvalho is hopeful that the signal planned for installation, particularly in certain communities may lend itself for partnerships from municipalities through a repeater system to expand that signal. Mr. Carvalho is optimistic that just a signal will provide an umbrella to neighboring schools and parks that students can use.

Dr. Donath recalled an unsuccessful attempt by the County Mayor's office to establish a similar process community-wide which would have consisted of using existing platforms through colleges, universities, and municipalities.

Mr. Martinez asked whether the use of tablets for 9th Grade World History had been implemented. Mr. Carvalho stated that the initiative is a progressive implementation, but could not elaborate due to the Cone of Silence being in effect. The first wave of deployment is expected later in the year should a decision be rendered.

Mr. Torrens continued the Facilities update by explaining the process associated with issuance of work orders to the design professionals and contractors and briefly outlining some of the anticipated related timelines. Mr. Torrens emphasized that to the extent possible, a concerted effort would be made to take on the more disruptive interior renovation work during the summer or other periods when school is not in session.

Mr. Torrens reiterated that a number of projects that are \$1M and under in construction value are being reserved for SBE firms in Year 2 of the Bond. Solicitations for architects have been advertised in order to broaden the base to get some smaller contractors and design professionals, many of whom may have worked with the District in order to gain experience with the District and in Years 3, 4 and 5 these firms can grow to the level to where they are then able to compete on larger projects with more established firms. This is part of the commitment to promote and amplify business development within Miami-Dade County.

Mr. Murphy asked for clarification as to why solicitations were issued prior to adopting related policy. Mr. Torrens stated that this was done in tandem with the adoption of the Policy in order to afford firms interested in doing business with the District ample time to become certified as a SBE.

Mr. Sanchez-Medina asked whether adequate staff was in place to accommodate the processing of applications. Mr. Torrens stated that the Program Management services firm, Parsons Brinckerhoff, would be instrumental in assisting with this process through the hiring of sub consultants. Once a M/WBE Policy has been approved by the Board, solicitations for the larger projects will be advertised.

21st Century Schools Bond Advisory Committee – Minutes of September 10, 2013 Meeting

Mr. Torrens provided an Update on the Year 2 Project Rollout as follows:

Year-2 (FY 2013-14) includes approximately 80 projects of varying size and complexity:

- Approximately 60 projects are candidates for Small Business Enterprise (SBE) and Micro Business Enterprise (MBE) firms.
- A solicitation for proposals from eligible SBE/MBE architects, engineers and form construction management firms, has been issued for projects with construction values under \$1M.
- As noted previously, larger projects will be subject to project-specific solicitations.
- The SBE Advisory Committee (SBEAC) is finalizing its review of District selection procedures for architects, engineers and construction managers to ensure alignment with newly adopted Board policy on SBE.
- Revised selection procedures are expected to be presented to the School Board for approval in October 2013.
- Responses to competitive solicitations from eligible SBE/MBE architects/engineers and construction management firms will be accepted in November 2013.
- It is expected that SBE/MBE construction management firms can be prequalified beginning in December 2013.
- School Board commissioning of qualified SBE/MBE firms is expected to be completed by early 2014.
- Assignment of Year-2 projects under \$1M will follow the commissioning process following a protocol similar to Year-1.
- Competitive solicitations for larger projects will be advertised once the disparity study is completed, M/WBE Policy is adopted by the Board and relevant selection procedures are updated.

Mr. Torrens provided and Update on the Five-Year Capital Plan as follows:

- The District's Five-Year Capital Work Plan (Plan) was unanimously approved by the School Board at its final budget public hearing held on September 3, 2013.
- The Plan includes projects funded in Fiscal Year 2013-14 through and including Fiscal Year 2017-18.
- Year-1 GOB projects are shown in the Plan as "carry-forward" since they were approved by the Board on May 8, 2013 for funding in Fiscal Year 2012-13, as reported to the Committee at its June 11, 2013 meeting.
- The Plan reflects and respects all previous commitments to touch every school in a meaningful way, including technology upgrades.
- Project allocations have prioritized critical deficiency needs.
- In the case of proposed replacements, campus right-sizing was based on current and projected student enrollment
- The GOB program delivery has been compressed to a total of five years (including FY 2012-13).
- As previously endorsed by the 21st Century Schools Bond Advisory Committee, select projects were advanced from later years to FY 2013-14.

Mr. Martinez asked whether the Plan included all types of projects in the schools and whether monies were allocated for each project. Mr. Torrens stated that all schools are slated for a GOB project with funding allocated.

21st Century Schools Bond Advisory Committee – Minutes of September 10, 2013 Meeting

Mr. Wallace requested clarification on the budgeting of projects with regard to the possible closing and consolidation of some schools. Mr. Torrens stated that a number of schools that have reduced enrollment were not scheduled for Year 1 or Year 2 to afford the District time to have pertinent community conversations. If a school is ultimately a candidate for repurposing or closure, the budget would be adjusted accordingly. Mr. Wallace asked for a probable timeline and Mr. Torrens stated that this is part of conversation through the Attendance Boundary Process which starts in October of each year.

Mr. Wallace stated he did not believe this to be one of the duties of the Committee and made reference to a similar situation in the Chicago Public Schools where the closing of schools resulted in a loss of jobs and severe angst. Mr. Wallace also expressed concern over the possibility of the District experiencing the same reaction. Mr. Torrens stated that he did not envision anything of that magnitude, as the situation in the Chicago Public Schools involved massive closings. Rather, the District would be reviewing efficiencies in the context of the community fabric and be respectful of the schools' historical significance.

Bond Sale Update:

Ms. Judith Marte, Deputy Chief Financial Officer deferred to Ms. Rojas for the Financial Services presentation. Ms. Silvia Rojas stated that on July 10, 2013, the District successfully sold the first GOB Series 2013 with a par value of \$190M with premium and cost of issuance that netted \$200M of project proceeds. Seven underwriting firms participated in an electronic auction. JP Morgan led syndicate provided the lowest bid with a 4.54 true interest cost. The Bonds were sold to provide level debt service with maximum 30-year maturities as required by Florida Statutes. The Bonds included \$145.5M of Serial Bonds and \$44.5M of Term Bonds, primarily sold with a 5% coupon. The yield ranged for the one-year maturity from a 0.62% to the 30-year Term Bond yielding a 4.71%. The municipal market has continued to experience an increase in rates signaling the end of the decade old Bull Market and bonds as the Market anticipates the federal government scaling back on the Quantitative Easing Program. Two months since the 30-year Municipal Market Data (MMD) **AAA Index** G.O. is now at a 4.45% up from 3.96% during the week the District sold the first 2013 Series. At the time of the sale, 30 years were still below the 10 year average of 4.24%. The School Board's debt millage on the 2013 tax roll increased at approximately \$5 per \$100K taxable value for homeowners as projected during the GO Referendum. In addition, as discussed in a prior committee, the District also priced the second GO Bond Series 2014A based on the pricing for the 2013 Series at a price of +22 basis points or 0.22%. The 2014 Series were sold to Citibank.

Mr. Martinez asked about the selling price. Ms. Rojas stated that the selling price was \$96.5M. Mr. Martinez asked whether this represented the negotiated sale. Ms. Rojas stated that it did, as part of an RFP proposed by Citibank.

Ms. Rojas stated that it will settle on a seven month forward basis scheduled for February 11, 2014 and carry a 4.7 true interest cost. Moody's Investor Service and S&P both rated the Bonds Aa3 and A-1, respectively, both with a stable outlook. Notably Moody's has included strong management team designation in listing the District's strength that supports the stable outlook. The other notable financial notice improved financial conditions ability to fund capital improvements with the GO Bond authorization as well as a slowly recovering local economy. Ms. Rojas stated that looking forward a new cash flow schedule will be

21st Century Schools Bond Advisory Committee – Minutes of September 10, 2013 Meeting

prepared by Facilities now that the Five-Year Plan has been approved. The cash flows will be monitored and updated in early spring to prepare the financing plan for next year's issuances.

Mr. Gilmore asked whether the interest rate would be affected if the Federal Reserve called for an increase. Ms. Rojas stated that the market has been reacting and rates have been increasing; however, the two Series were locked in as of July 10, 2013.

Mr. Del Busto commented that he believes the impetus for the Federal Reserve to increase interest rates will be sooner rather than later.

Mr. Brian Williams provided an Update on the Office of Economic Opportunity Outreach Activities as follows:

M-DCPS Events:

A Prequalification Certification Workshop was held August 29, 2013. The event was hosted to ensure the vendor community is able to perform on the solicitations and projects and ensure vendors understand the processes in order to become certified and enrolled with the School Board.

OTHER EVENTS ATTENDED:

- Miami-Dade Chamber of Commerce – Construction Industry Group Meeting
- Doral Business Council Monthly Meeting
- Miami Dade County –Minority Affairs Division (Aviation) Monthly Meeting
- South Florida Minority Supplier Development Council-Construction Industry Group Meeting

UPCOMING EVENTS:

- **Miami-Dade Chamber of Commerce - Business Women's Council**
- Opa-Locka Chamber of Commerce
- Aventura Marketing Council

Mr. Williams stated that the Breakfast with the Director event is a useful tool in order to get information out to community stakeholders and trade organizations. The OEO will inform the community about the program, the available bid opportunities as well as field any questions or concerns.

EVENTS BEING PLANNED:

- Hialeah Chamber of Commerce
- Latin Builders Association SBE/MBE Certification Statistics

The OEO is also considering hosting a program with the South Florida Chamber, Hispanic Chamber of Commerce, and the Homestead Chamber of Commerce and plans to conduct programs in each Board Member district. Mr. Williams asked committee members to consider providing names individuals or organizations that can be contacted by the OEO to effectively communicate that information.

Mr. Donath offered the support of the Beacon Council and its initiatives program to get involved and get the word out.

21st Century Schools Bond Advisory Committee – Minutes of September 10, 2013 Meeting

Mr. Williams stated that during the month of August, 45 applications for the SBE program were received. To date, the OEO received 160 applications and processed 115. Mr. Williams stated that he encourages firms to submit a complete application to avoid any delays in processing their application. A sharp increase has been experienced in application submissions and the OEO will continue to process them daily. Mr. Williams remarked that of the 115 applications, 81 are certified as MBEs.

Mr. Martinez asked Mr. Williams to clarify the difference between a small business and a micro business. Mr. Williams stated that the distinction is based on the average gross revenue. Mr. Martinez asked what the threshold is for these types of firms. Mr. Williams stated that they vary based on four different trades: professional services, architectural/engineering services, construction, goods and services/procurement, specialty trades/electricians-plumbers-painters, and that the thresholds vary by profession. A second tier was established to allow more participation in the program. Mr. Williams stated he would provide the revised figures to the Committee.

Mr. Murphy asked whether the Policies are tracked on a federal level for SBE microbusiness categories or is unique to the District's Procurement system. Mr. Williams stated that the categories are unique to the District and were formulated after presenting the criteria to the SBE Advisory Committee. OEO Staff reviewed data from the Census, thresholds and criteria established by neighboring school districts in the State of Florida with similar SBE or M/WBE programs, County programs, and other municipalities throughout the state of Florida, as well as the small business thresholds from the University of Florida. The OEO ventured out and also looked at other major municipal organizations in Los Angeles, Houston, and Texas. With the assistance of the SBE Advisory Committee, the data was tailored specifically to the District in order to maximize the participation of small and emerging businesses.

Mr. Martinez asked whether the District is guided by any federal law or rule. Mr. Williams stated that the District is not with respect to this process.

Ms. Kairalla congratulated the OEO staff for doing an excellent job of being fair and patient and remarked that the community did a very good job of standing up for their rights and the staff did a very good job of not falling off the table.

Mr. Williams stated that it anticipated that the results of the Disparity Study would be provided by the end of September. The findings of the Disparity Study would be presented to the Board in the form of a School Board workshop. The OEO is currently working on a Policy with the School Board Attorney's office to submit an Agenda Item simultaneously and bring the findings with the Policy in order to incorporate it into Bond work in the upcoming months.

Mr. Martinez asked whether the goal is to reestablish the M/WBE. Mr. Williams stated this was the intent and anticipated that the results will indicate that an M/WBE program is necessary. An SBE program will remain in place that is race/gender neutral in its preference in terms of contracting to ensure the District has a program that will help emerging businesses on the SBE side. Mr. Williams noted that of the currently 115 certified SBEs,

21st Century Schools Bond Advisory Committee – Minutes of September 10, 2013 Meeting

about 98% of those are actually M/WBEs as well, consequently ensuring M/WBE participation as part of the SBE program.

Mr. Martinez asked Mr. Gilmore, Chair of the GOB Subcommittee, to provide a report and any recommendations from the subcommittee on recent community outreach events. Mr. Martinez then turned the meeting over to the Vice Chair, Ms. Cindy Lerner.

Mr. Gilmore stated that the Subcommittee conducted its first outreach meeting and reviewed the manner in which information is disseminated to the community and suggested more emphasis be placed on increasing participation from the overall community to ensure that they understand the process. Subcommittee members expressed ideas in terms of the CM/Construction Management process and how projects are dispersed.

Mr. Martinez asked whether the concerns came from members of the community. Mr. Gilmore stated that the inquiries were those of subcommittee members. Mr. Williams stated that a subcommittee has been formed by the SBE Advisory Committee to review the procedures with respect to the A/E services as well as the CM at-Risk services.

Mr. Gilmore stated the Committee's role is to make certain that the community knows they are being treated fairly.

Mr. Gilmore stated that about 48 or 49 companies that are African American owned and that these companies have an operation of about \$1M per year. In his view, it would not be unfair for that group to have \$35-40M worth of work. Mr. Gilmore stated he expected the OEO to make sure that we are being fair when we put the information out and that people are aware of what is going on in terms of activity. He also noted that it would be helpful if the dashboard had a breakdown of Black, Hispanic, Woman-owned businesses so that the information on participation is available easily and clearly.

Ms. Lerner asked whether there were any questions or comments regarding the report.

Mr. Dawsey stated that in addition to the aforementioned information, a suggestion was made by the Subcommittee Vice-Chair, Ms. Carol Graham Wylie, to ramp up the visibility of the outreach activities.

Ms. Graham Wylie stated that although she felt comfortable with the Dashboard, she felt that about 5% of the public would actually review the information and suggested that in order to let those who supported the Bond Referendum know that the money is being used, and that projects are being performed and are being managed well, the District launch a campaign at the school sites utilizing on site resources and student participation in order to spread the word on the progress of GOB projects at their school. Ms. Graham Wylie asked whether a budget is available to spread the word. Mr. Torrens suggested reaching out to Mr. John Schuster with the Office of Public Relations, in terms of advertising for the District as this is his area of expertise. Ms. Graham Wylie also suggested staff make the progress of the projects a celebration with decorations and eye catching slogans to get the community interested in the Bond work being performed at the schools.

Ms. Lerner suggested that the District furnish each school with a status update to be placed in a prominent area of the school such as the main entrance or main office where there

21st Century Schools Bond Advisory Committee – Minutes of September 10, 2013 Meeting

could be a guideline for anyone who visits the school on the progress of the project. Ms. Lerner also suggested that Board Members host community meetings and provide updates on a regular basis on what is going on within their respective district. Ms. Lerner stated that municipalities should also consider participating in order to further the education compact and relationship by championing and celebrating what is being done within the communities.

Ms. Graham Wylie suggested something visual but not too complicated be created that would showcase the project. Ms. Graham Wylie asked how many projects are anticipated. Mr. Torrens stated that throughout the course of the Bond, 300 plus projects are expected to be completed.

Ms. Lerner asked which District office oversees information that is provided to the schools. Ms. Tabitha Fazzino, Office of the Superintendent, stated that one of the documents that provided to the Subcommittee was a draft Communications Plan prepared by Mr. Schuster's office. Additionally, a form was circulated to the Subcommittee requesting input to share with groups that could assist with exactly the kind of outreach being discussed. The information will be posted on the Collaboration site so that information can be shared as well. Ms. Fazzino stated that one of the Superintendent's key priorities is keeping the community at large aware of the progress and in particular, the parents at each of the schools who went out and voted for the Bond because they were promised their child's school would get an improvement.

Ms. Fazzino stated that everyone is going to benefit and commended Mr. Williams for doing a great job with the contractors and the small business community. Ms. Fazzino stated that economic development is important and equally important is keeping the partners and parents informed and rallying with the District in supporting the progress.

Mr. Williams stated that excellent recommendations were made at the advisory sub group and acknowledged Mr. Carl Nicoleau, Assistant Superintendent of Maintenance Operations for assisting him with the outreach as featured on Haitian radio. The OEO will be reaching out to WMBM and will continue to seek different avenues in the media in order to get the information out to the community and other interested parties.

Mr. Valdes-Fauli suggested that in light of the article projecting a potential decline in property tax collections and the concerns raised regarding teacher salaries that any communications or public relations efforts should also emphasize that the projects are being performed with Bond money and not from the operating budget.

Ms. Karaila stated that while attending a recent meeting, concerns were expressed regarding fencing being installed at a school. Ms. Kairalla suggested that in order to prevent allay further concerns that a sign be placed near the project stating that it is being funded with Bond monies. Mr. Torrens agreed that this could be done and stated that he would look into the matter.

There being no further business to discuss, Ms. Lerner adjourned the meeting at 4:41 p.m.

**21st Century Schools Bond Advisory Committee – Minutes of
September 10, 2013 Meeting**

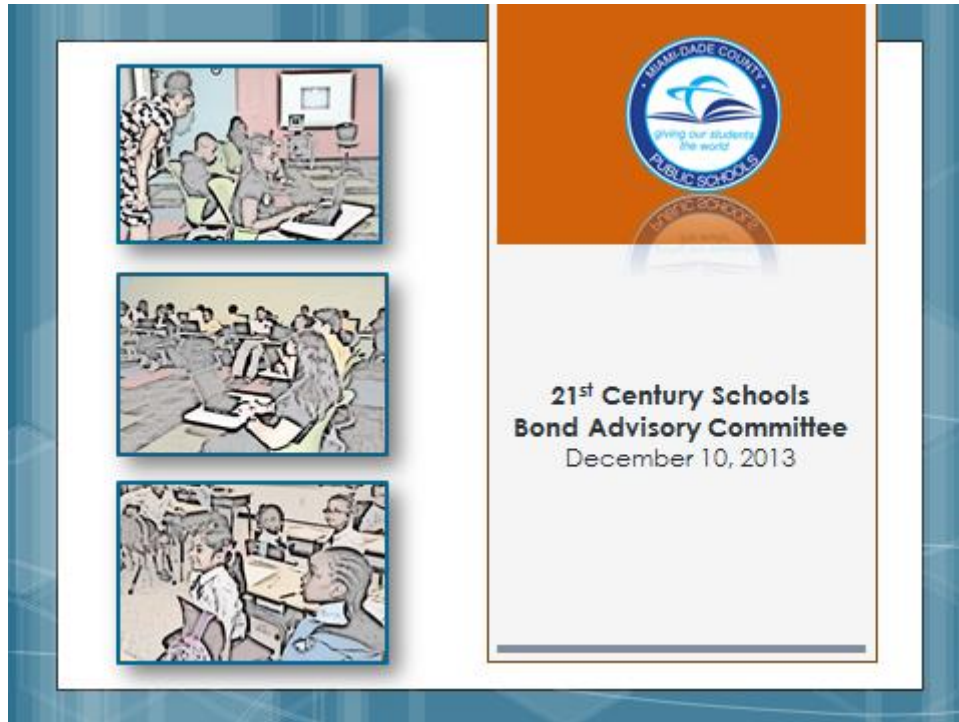
Approved:



Cindy Lerner, Vice Chair

Date: 12/10/13

21st Century Schools Bond Advisory Committee Meeting Presentation of December 10, 2013



21st Century Schools Bond Advisory Committee

Agenda

- Call to Order
- Welcome
- Approval of Minutes: September 10, 2013
- GOB Update:
 - Office of School Facilities
 - Implementation of GOB Year 1 Projects
 - Implementation of GOB Year 2 Projects
 - RFP for GOB Reporting Tool
 - Next Steps
 - Office of Financial Services
 - Office of Economic Opportunity
 - Outreach Activities
 - Update on Disparity Study Results
 - Next Steps
- Legal Update
- Setting of 2014 Committee Meeting Dates
- Discussion
- New Business Section
- Adjourn

2

21st Century Schools Bond Advisory Committee Meeting Presentation of December 10, 2013


21st Century Schools Bond Advisory Committee



Office of School Facilities

3

21st Century Schools Bond Advisory Committee



Implementation of GOB Year 1 Projects

- ❑ As noted at the Advisory Committee's September meeting, kick-off meetings at over sixty schools funded in Year 1 of the GOB roll-out and slated for projects with construction values between \$1M-\$2M, officially started on August 22, 2013;
- ❑ These kick-off meetings, which were successfully concluded on October 2nd, included an interdisciplinary team of District staff as well as representation from the assigned Architect of Record (AE) and Construction Manager at-Risk Miscellaneous firms (CMRM);
- ❑ This initial pre-design meeting served three important purposes:
 - ❑ To introduce the working team and establish a meaningful rapport among the group;
 - ❑ To validate the building system deficiencies in the original scope and make adjustments as needed;
 - ❑ To articulate goals of the particular project and related process flows and protocols, and manage expectations to preserve budget and schedule integrity

4

21st Century Schools Bond Advisory Committee Meeting Presentation of December 10, 2013

21st Century Schools Bond Advisory Committee

Implementation of GOB Year 1 Projects

- Following the kick-off meetings, the AE and CMR were tasked with preparing a pre-design submittal for each project containing final proposed scope, estimated budget and schedule for District approval
- These submittals serve as the foundation for design and construction activities which are then tracked on the District's dashboard as to budget and schedule

5

21st Century Schools Bond Advisory Committee


Implementation of GOB Year 1 Projects

- Thus far for Year 1 GOB projects with values ranging from \$1M-\$2M:
 - All have been assigned to AE and CMR teams;
 - All have had their respective pre-design scope, budget and schedule vetted by the District;
 - Approximately half are actively in design and the balance is expected to be in design phase this month;
 - Construction activities are expected to start in the first quarter of 2014 and will be continue District-wide over the ensuing twelve months.
- The two other Year 1 projects, i.e. the major replacement of Miami Norland Senior High School and the new 6-12 grade facility at the MAST campus on Virginia Key, are currently actively in design with both AE and CM on board and working cooperatively on pre-construction activities.

6

21st Century Schools Bond Advisory Committee Meeting Presentation of
December 10, 2013

21st Century Schools Bond Advisory Committee




Implementation of GOB Year 1 Projects

- Community awareness of the GOB program, starting with the projects in Year 1, the inaugural year of implementation, is extremely important to the long-term success of the program and how it's viewed
- In recognition of this, a concerted effort was made to hold ceremonial groundbreaking events at ten schools across the District, along with press releases and focused newspaper coverage

7

21st Century Schools Bond Advisory Committee



Implementation of GOB Year 1 Projects

- The events were widely attended by parents, student representatives, elected officials and Board members
- The District plans to continue this practice as projects in each year of program implementation are rolled out and to continue using different forms and venues for community outreach

8

21st Century Schools Bond Advisory Committee Meeting Presentation of December 10, 2013

21st Century Schools Bond Advisory Committee

Implementation of GOB Year 2 Projects

- ❑ In an continuous effort to compress the length of time for GOB project delivery, and as previously reported to the Committee, several projects have been advanced from later years to FY 2013-2014;
- ❑ There are 78 schools slated for GOB funded improvements this fiscal year (including Miami Northwestern Senior which was advanced from FY 2014-2015 due to critical immediate needs);
- ❑ Of these, thirteen (13) projects have a construction value of over \$2M which will require individual commissioning of design professionals and contractors by the Board;
- ❑ The balance, comprised mostly of projects with construction values of less than \$1M are set aside for sheltered markets, specifically Small and Micro Business Enterprises (SBE and MBE).

9

21st Century Schools Bond Advisory Committee

Implementation of GOB Year 2 Projects

- ❑ In order to implement the smaller projects set aside for SBE and MBE firms, the District has actively engaged in outreach and mentoring activities specifically targeting these sheltered markets through workshops and informational sessions;
- ❑ The District has also worked hand in hand with the SBE Advisory Committee over the last few months to develop revised selection procedures that are tailored to and recognize the unique characteristics of these smaller scale business entities;

10

21st Century Schools Bond Advisory Committee Meeting Presentation of December 10, 2013

21st Century Schools Bond Advisory Committee

Implementation of GOB Year 2 Projects

- Recently, in response to two separate solicitations targeting these sheltered markets, one for AE professionals and the other for CMR entities, the District received a record number of responses from both AE and from CMR Miscellaneous firms;
- The responses are currently under review for short-listing with an anticipated Board commissioning date of February 2014;
- Once the selected firms are commissioned by the Board, work assignments will be issued by the District based on project value and rotationally to afford all commissioned firms an opportunity to enter the K-12 design and construction market.

11

21st Century Schools Bond Advisory Committee

Implementation of GOB Year 2 Projects

- Parallel with these efforts, the District has also made revisions to its AE selection procedures applicable to larger projects;
- The revised procedures are scheduled for Board approval at the December 11, 2013 meeting;
- Solicitations for the thirteen (13) larger projects are expected to be issued in three groupings and staggered, with the first solicitation planned in December, following Board approval of the AE selection procedures;
- In keeping with the goal of affording maximum opportunities to qualified AE and CM firms, these projects will be grouped into three separate packages of 4 to 5 projects, and short-listed firms will be commissioned in their order of ranking for one project each, i.e. highest ranked firm matched to highest value project in each of the packages (see also delivery matrix on next slide).

12

21st Century Schools Bond Advisory Committee Meeting Presentation of December 10, 2013

21st Century Schools Bond Advisory Committee

Implementation of GOB Year 2 Projects

YEAR 2 GOB PROJECTS (42M)	CONSTR. BUDGET	# of Schools M = Middle J = Junior S = Senior	TYPE OF PROJECTS 1. New 2. Renovation 3. Other/Other	CLEARLY REQUIRED		PHASING REQUIRED		UNKNOWN CONDITIONS		COMPLETION MARKET		CAN BE A PRIORITY		RESULTS SCALE 10-12 = Critical 13-14 = CAB	# of SCHOOL YEARS
				1. Yes 2. No	1. Yes 2. No	1. Yes 2. No	1. Yes 2. No	1. Yes 2. No	1. Yes 2. No						
Madison Ave. K-8 Center (K-8 listed in NO)	9,382,736	500 M & J	3	2	2	2	1	2	2	2	2	2	12-CAB	1	1
Hollywood Senior High	8,521,578	M	3	2	2	2	1	2	2	2	2	2	11-CAB	1	1
Cutter Ridge Middle	8,210,248	J&S	3	2	2	2	1	2	2	2	2	2	12-CAB	1	1
West Homestead K-8 Center	6,679,111	J&S	3	2	2	2	1	2	2	2	2	2	12-CAB	1	2
Benche Park Elementary	5,243,791	J&S	1	2	2	2	1	2	2	2	2	2	12-CAB	2	2
Madison Elementary	5,213,547	J&S	3	2	2	2	1	2	2	2	2	2	12-CAB	2	4
Frederick Douglass Elementary	5,156,254	J&S	1	1	1	1	1	2	2	1	1	1	7-9th	2	3 & 4
Miami Northwestern Senior High	5,105,912	J	3	2	2	2	1	2	2	2	2	2	11-CAB	2	5
Harbuck Park Middle	5,088,720	J&S	3	2	2	2	1	2	2	2	2	2	12-CAB	2	5
Shenandoah Middle	4,725,801	J	2	2	2	2	2	2	2	2	2	2	12-CAB	3	1
Miami Southridge Senior High	4,201,405	J	2	2	2	2	1	2	2	2	2	2	11-CAB	3	1
Miami Summit Senior High	3,867,356	J	2	2	2	2	1	2	2	2	2	2	11-CAB	3	1
Clark Grove Elementary	3,212,624	J&S	3	2	2	2	1	2	2	2	2	2	12-CAB	3	1

NOTES (per meeting with ASAC on 11-19-13):

1. Pending response from School Board Attorney regarding group advertisements
2. Zynexch commissioned labor bid for master plan, commissioned for the project Feb 06 & terminated Sep 07 (130 with attorney)
3. Additional South-Rose City of Homestead CRA under Board-approved Interlocal
4. Removed from "Tool" status
5. Classroom contribution (\$1,162,762) pending Board action in December 2013 for concurrency mitigation
6. Pending Board action in January 2014 to advance project from year 2
7. To be developed as a small elementary school addition

Reviewed & Authorized by: Date: 11/14/13
Joanne G. Torrella, Chief Facilities Officer

© Classroom and Budget (NOB) and Budget Company based on Contract Submittal 08/10/13 Construction Delivery Method (NOB Year 2 Projects) 9-23-13 (rev 11-19-13) BAC

13

21st Century Schools Bond Advisory Committee

GOB Reporting Tool – The Dashboard

- As previously reported to the Committee, the District has rolled-out a home-grown project dashboard;
- As of this date, the following is available to the general public:
 - Year 1 GOB projects have been uploaded to the dashboard with budget information, details on the architect and contractor and a project schedule. Approximately 90% of Year 1 projects also have their final schedule loaded with the balance expected to be completed in December;
 - Year 2 projects have also been uploaded to the dashboard with actual budgets and a generic schedule, which will be uploaded once an architect and a contractor are selected. These updates will be on-going through the first two quarters of next calendar year;
 - Projects in Years 3, 4 and 5 (i.e. FY 14-15 through FY 16-17) will also be viewable by year, through a link on the particular schools' webpage in mid-December. This should prove helpful to those interested in schools that don't appear in the dashboard in either Year 1 or 2.

14

21st Century Schools Bond Advisory Committee Meeting Presentation of
December 10, 2013

21st Century Schools Bond Advisory Committee

GOB Reporting Tool – The Dashboard

Sample Screenshots – Keeping Track of Program

15

21st Century Schools Bond Advisory Committee

GOB Reporting Tool – The Dashboard

Sample Screenshots – Keeping Track of Projects

16

21st Century Schools Bond Advisory Committee Meeting Presentation of December 10, 2013

21st Century Schools Bond Advisory Committee

GOB Reporting Tool – The Dashboard

Sample Screenshots – Building History

17

21st Century Schools Bond Advisory Committee

GOB Reporting Tool – Project Management

- In addition to the public interface offered by the dashboard, the District is in the process of selecting a project management tool that will provide integrated scheduling and financial reporting and allow outside architects, engineers and contractors to submit plan mark-ups, RFIs, shop drawings and pay requests electronically;
- The selection process, which is still under the Cone of Silence until a recommendation to award is issued, is expected to be completed by January with an anticipated Board award in February;
- This reporting tool will enable District to keep track of each project, with all aspects of the project retained in e-format and easily accessible to not only staff but also the various service providers

18

21st Century Schools Bond Advisory Committee Meeting Presentation of
December 10, 2013

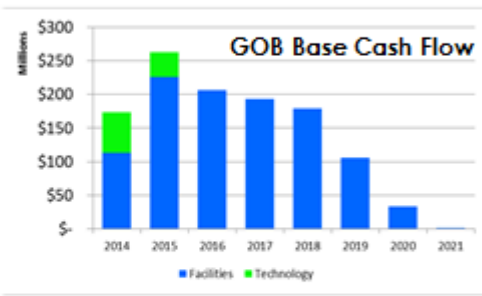
21st Century Schools Bond Advisory Committee



Office of Financial Services

19

Financing Update



Year	Facilities	Technology	Total
2014	110	60	170
2015	220	40	260
2016	200	0	200
2017	190	0	190
2018	170	0	170
2019	100	0	100
2020	30	0	30
2021	0	0	0

- **GOB Series 2013** w/\$200M of project funding issued July 2013
- **GOB Series 2014A** w/\$100M of project funding to settle February 2014

- **\$7.8M expenditures thru 11/30/13**
- **Cash Flow Projection Update in process by Facilities**
- **Current indications are that next bond issuance will be needed either late 2014 or early 2015**

20


21st Century Schools Bond Advisory Committee Meeting Presentation of December 10, 2013



21st Century Schools Bond Advisory Committee

Outreach Efforts

- ❑ Since the September 10, 2013 Committee meeting, the Office of Economic Opportunity has hosted numerous events to engage and mentor small and minority businesses in the 'how to' do business with the District;
- ❑ The events included:
 - Hialeah Chamber of Commerce-Monthly Business Luncheon-SEPTEMBER 18, 2013
 - Biscayne Landing Development Business Jobs & Training Forum – SEPTEMBER 20, 2013
 - NAACP Economic Development Opportunities & Educational Series – SEPTEMBER 25, 2013
 - Miami-Dade Chamber of Commerce (Women's Business Council) – SEPTEMBER 26, 2013



22

This slide features a blue border with a geometric pattern. At the top right, there is an orange box containing the text "21st Century Schools Bond Advisory Committee". The title "Outreach Efforts" is centered at the top. A small Miami-Dade County Public Schools logo is in the top right corner. The main content is a dark blue rectangular box with white text, containing two bullet points. The first bullet point describes the committee's activities since the September 10, 2013 meeting. The second bullet point lists four specific events with their dates. The number "22" is located in the bottom left corner.

21st Century Schools Bond Advisory Committee Meeting Presentation of December 10, 2013

21st Century Schools Bond Advisory Committee

Outreach Efforts

□ Events (Cont'd)

- Radio Interview (La Poderosa) – OCTOBER 16, 2013
- Opa-Locka Business Chamber of Commerce – OCTOBER 17, 2013
- Miami Dade County Black Advisory Board Symposium – OCTOBER 17, 2013
- Radio Interview (WSRF 1580AM) – OCTOBER 18, 2013
- MEDWeek 2013 “31st Annual Matchmaker Conference” – OCTOBER 18, 2013
- Office of Economic Opportunity “Coffee With the Community” - OCTOBER 22, 2013
- Newspaper Interview (Miami Times) – OCTOBER 24, 2013
- Radio Interview (Radyo Lekol 91.3) – OCTOBER 28, 2013
- NAACP Economic Development Opportunities & Educational Series (Part II) – OCTOBER 30, 2013
- Power Panel Business Forum by Broward College - OCTOBER 31, 2013

23

21st Century Schools Bond Advisory Committee

Outreach Efforts

□ Events (Cont'd)

- Minority Chamber of Commerce Monthly Meeting – OCTOBER 31, 2013
- Newspaper Interview (Diario Las Americas) “El Bono – Un Ano Mas Tarde” – NOVEMBER 1, 2013
- Newspaper Interview (Miami Herald) – NOVEMBER 1, 2013
- Taping of Haiti Journal, program produced by Haitian American Professionals Coalition (HAPC) – interview with Farah Larrieux – NOVEMBER 7, 2013
- NAACP Economic Development Opportunities & Educational Series (Part III) - NOVEMBER 13, 2013
- Spanish American League Against Discrimination (SALAD) - NOVEMBER 15, 2013
- NAWIC (National Association of Women in Construction) General Meeting - NOVEMBER 20, 2013
- Kaufman Lynn Construction Outreach Workshop - DECEMBER 5, 2013

24

21st Century Schools Bond Advisory Committee Meeting Presentation of December 10, 2013

21st Century Schools Bond Advisory Committee

Recent SBE/MBE Initiatives

- Job Order Contract
 - 2 SBEs selected (\$500,000 contract)
 - 2 MBEs selected (\$200,000 contract)
 - All 4 firms are M/WBEs (3 Hispanic; 1 African-American)
 - 3 out of 4 firms have not previously contracted with the District
- CM-at-Risk Misc. Contract
 - 22 SBE/MBEs submitted proposals
 - 9 out of 22 proposals submitted by African-American owned firms (41%); 7 out of 22 proposals submitted by Female owned firms (32%)

25

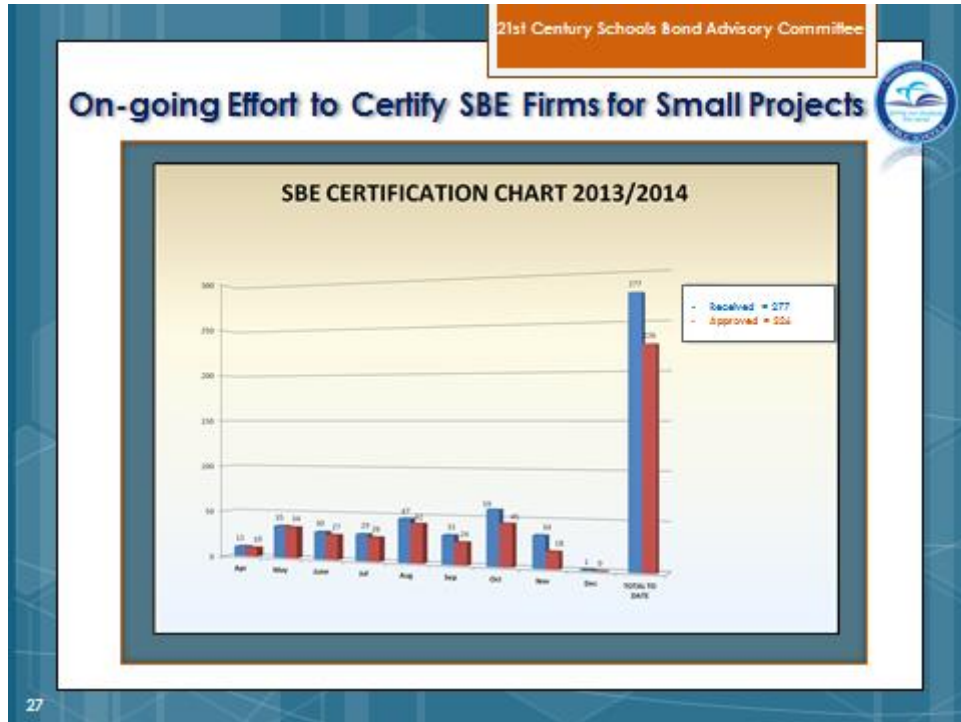
21st Century Schools Bond Advisory Committee

Recent SBE/MBE Initiatives

- A/EPC Contract
 - 30 SBE/MBEs submitted proposals
 - 3 out of 30 proposals submitted by African-American owned firms (10%); 8 out of 30 proposals submitted by Female owned firms (27%)
- Revisions to CM-at-Risk and A/EPC Selection Procedures
- JOC Workshop

26

21st Century Schools Bond Advisory Committee Meeting Presentation of
December 10, 2013



21st Century Schools Bond Advisory Committee

Disparity Study

As part of the commitment to the principles of equity, transparency, and efficiency across all functions the District commissioned MGT of America to conduct an in-depth analysis of the District's purchasing and contracting practices to determine if racial or gender disparity existed.

28

21st Century Schools Bond Advisory Committee Meeting Presentation of December 10, 2013

21st Century Schools Bond Advisory Committee

Disparity Study

What is a Disparity Study?

A: The study determines whether an agency, either in the past or currently, engages in exclusionary practices in the solicitation and award of contracts to minority-, and women-owned business enterprises (M/WBEs).

Disparity studies are commissioned by an agency to determine if there is disparity between the availability of firms in a market area and the utilization of those firms by an agency.

29

21st Century Schools Bond Advisory Committee

Disparity Study

What is the purpose of a disparity study? Why is it necessary?

- A: The study is necessitated in part by the 1989 U.S. Supreme Court's decision in the case of *City of Richmond v. J.A. Croson*.
- The court decision imposed legal requirements on jurisdictions to establish a "compelling interest" to support the establishment of a minority and women business program.
- The results of this study will determine if a compelling interest exists for the establishment of an M/WBE program.

30

21st Century Schools Bond Advisory Committee Meeting Presentation of December 10, 2013

21st Century Schools Bond Advisory Committee

Disparity Study

What information/data does the Disparity Consultant review in making its analysis (e.g. anecdotal, contracts, etc.)?

A: Data analyzed for the District, where available, includes:

- Expenditures of contracts awarded to construction and construction and design-related professional services firms;
- Subcontract dollars awarded by prime contractors and lead professional consultants on District contracts;
- Anecdotal data retrieved from focus groups, public hearings, surveys, and interviews;
- Construction permits;
- Current or past policies, procedures, and programs that govern the procurement of contracts.

31

21st Century Schools Bond Advisory Committee

Disparity Study

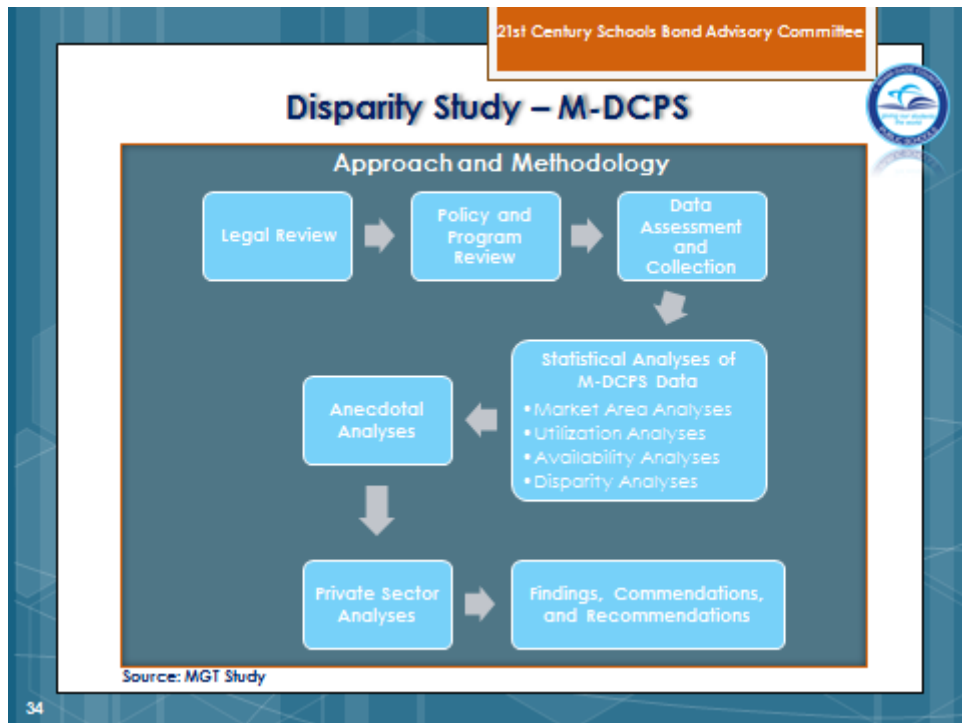
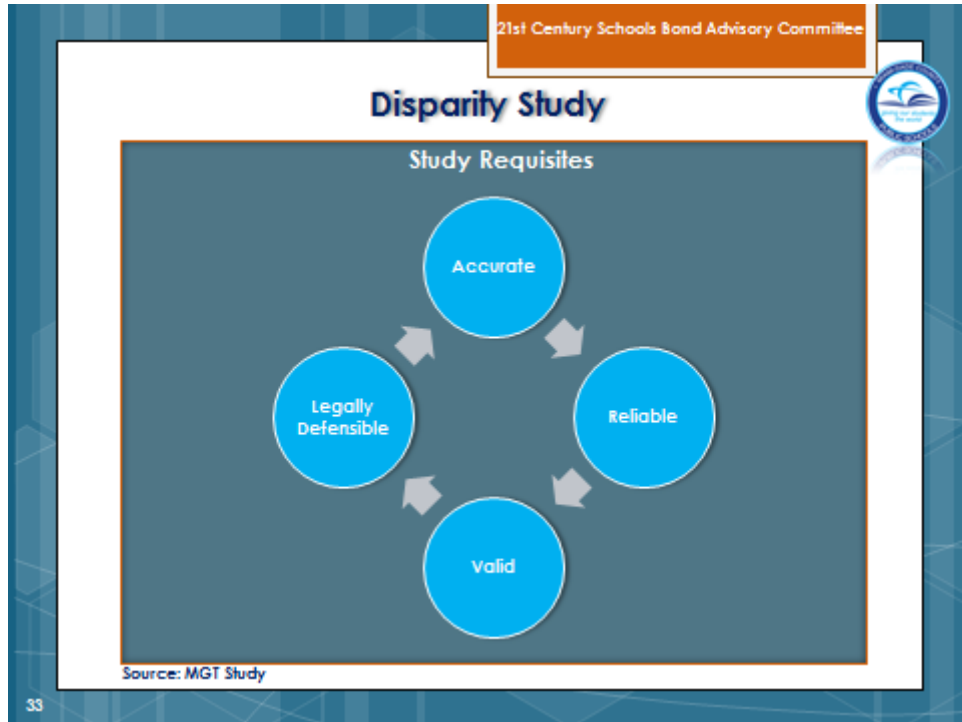
What factors are considered in determining whether disparity exists?

A: Disparity is calculated in the form of an index. The disparity index is a ratio of the percentage of utilization and the percentage of availability of M/WBE firms.

- If the disparity index is 100, the utilization of M/WBE is leveled with the availability of M/WBEs in the market area.
- If the index is less than 80, it indicates that M/WBEs are significantly underutilized by an agency based on availability.
- Indices between 80 and 100 - which is close to full participation indicates underutilization though not significant.

32


21st Century Schools Bond Advisory Committee Meeting Presentation of December 10, 2013



21st Century Schools Bond Advisory Committee Meeting Presentation of December 10, 2013

21st Century Schools Bond Advisory Committee

Disparity Study – M-DCPS



- Business Categories**
 - Capital Construction
 - Design and Construction-related Professional Services
- Study Period**
 - July 1, 2006 through June 30, 2012
- Relevant Market Area**
 - Miami-Dade Metropolitan Statistical Area (MSA)
 - Miami-Broward-Palm Beach Market Area
 - Miami-Dade County, FL
 - Broward County, FL
 - Palm Beach County, FL
- M/WBE Classifications**
 - MBE Firms – Firms owned by African Americans, Asian Americans, Native Americans, or Hispanic Americans
 - WBE Firms – Firms owned by Nonminority Female

Source: MGT Study

35

21st Century Schools Bond Advisory Committee

Next Steps



- Review of Draft Disparity Study by SBE Advisory Committee**
- Share and review Draft Disparity Study with Community Stakeholders.**
- Review of Draft Disparity Study by Audit Department.**
- Approval and acceptance of the Final Disparity Study by School Board.**
- Review of Final Disparity Study by Economist and Legal Consultant.**

36

21st Century Schools Bond Advisory Committee Meeting Presentation of December 10, 2013

21st Century Schools Bond Advisory Committee

Next Steps

- Continue to apply M/WBE Aspirational Goals on future District projects.
- Creation of a “narrowly tailored” M/WBE Policy consistent with results of Final Disparity Study.
- Continue to aggressively implement our SBE Policy through additional Sheltered Markets, Subcontracting Goals, and other Affirmative Procurement Initiatives.

37

21st Century Schools Bond Advisory Committee



Office of School Board Attorney

38

21st Century Schools Bond Advisory Committee Meeting Presentation of December 10, 2013

21st Century Schools Bond Advisory Committee



2014 Committee Meetings

39

21st Century Schools Bond Advisory Committee

Proposed Committee Meeting Dates



Committee approval is requested of the following meeting dates for next calendar year:

- February 11, 2014 (Special Meeting to Discuss Disparity Study Results)
- March 11, 2014
- June 10, 2014
- September 9, 2014
- December 9, 2014

40

21st Century Schools Bond Advisory Committee Meeting Presentation of December 10, 2013

21st Century Schools Bond Advisory Committee



41

Committee Discussion

21st Century Schools Bond Advisory Committee



42

GOB - New Business

21st Century Schools Bond Advisory Committee Meeting Presentation of December 10, 2013



Next Advisory Committee Meeting:
March 11, 2014
3:00 p.m. to 5:00 p.m.

43

21st Century Schools Bond Advisory Committee – Minutes of December 10, 2013 Meeting

* REVISED
21ST CENTURY SCHOOLS BOND ADVISORY COMMITTEE
MEETING MINUTES – December 10, 2013

The 21st Century Schools Bond Advisory Committee (Committee) met on December 10, 2013 in Conference Room 916 of the School Board Administration Building. Committee Chair, Mr. Roberto Martinez, called the meeting to order at 3:05 p.m. and the following individuals were present:

Committee Members

Mr. Roberto Martinez
Ms. Cindy Lerner
Mr. Cecil T. Daniels
Mr. Anthony Dawsey
Mr. Juan Del Busto
Dr. Jaap Donath
Mr. Thomas Eagan
Mr. T. Willard Fair
Dr. Sean Foreman
Mr. Samuel Lee Gilmore, Jr.
Mr. François Illas
Mr. Jack Lowell
Reverend Guillermo Revuelta
Mr. Alan Rubin
Mr. Paul Wallace
Ms. Sharon Watson
Ms. Carol Graham Wyllie

***Alternates**

Mr. Sherwood G. DuBose
Ms. Susan Marie Kairalla
Mr. James F. Murley
Mr. Terry Murphy
Mr. Michael Pineiro
Mr. Roland Sanchez-Medina Jr.
Mr. Ludnel St. Preux

**Ex-Officio Non-Voting
Members**

Representative Erik Fresen
Mr. Jose Montes de Oca
Mr. Jaime G. Torrens

Miami-Dade County Public School Attendees

Dr. Lawrence S. Feldman,
Board Vice Chair
Mr. Walter J. Harvey
Ms. Milagros Fornell
Ms. Judith M. Marte
Mr. Carl Nicoleau
Mr. John Schuster
Ms. Enid Weisman
Ms. Tabitha Fazzino
Ms. Ana Rijo-Conde
Mr. Raul F. Perez
Mr. Brian Williams
Ms. Silvia Rojas
Mr. Blake Juste
Ms. Suzanne Matthews
Ms. Carmen Naumann

Ms. Arlene Stanek
Mr. Tom Knigge
Ms. Gina Rimart
Mr. Trevor Williams
Mr. Leo Fernandez

Other Attendees

Mr. Christopher Norwood
Mr. Rick Yanez
Mr. David Smiley
Mr. Glen White
Ms. Elsie Hamler

Recording Secretary

Mrs. Erika Duarte

21st Century Schools Bond Advisory Committee – Minutes of December 10, 2013 Meeting

Mr. Martinez informed the Committee that the Superintendent would not be present for the meeting and that the Chief Facilities Officer, Mr. Jaime Torrens, would preside in his place.

Mr. Martinez made a motion to approve the Minutes of the September 10, 2013 meeting. The motion was made by Ms. Cindy Lerner; seconded by Mr. Juan Del Busto and passed unanimously.

Mr. Torrens provided an Update on the Year-1 Project Rollout as follows:

- Kick off meetings for the first group of schools concluded in the beginning of October for Year 1 projects. Teams of architects, engineers, contractors, and in-house staff conducted school site visits to review and discuss the preliminary scopes of work which in turn allowed the architects to gather the necessary information to prepare pre-design packages. The principals played a key role in these site visits given their knowledge of their campus.
- Pre-design packages were received on all 66 projects. A number of them have already proceeded to the work order phase and are in design.
- Year 1 projects with construction values between \$1-2 million have been assigned to 19 architectural/engineering project consultants and 16 CM @ Risk Miscellaneous firms commissioned by the Board.
- Some construction activity is expected to commence in the first quarter of 2014.
- Miami Norland Senior High, the largest project in the GO Bond, and MAST Academy have both started. Design is well underway and the Construction Managers have been selected for pre-construction activities, which have already commenced.

Mr. Torrens emphasized the importance of the ceremonial kick-off events which took place at ten sites across the district. This activity was a direct result of a recommendation made by the GOB Outreach Sub-Committee. These events had a great deal of participation from community leaders, elected officials, and more importantly the PTA who played a crucial role in helping to organize them. Although these were ceremonial ground breaking events, they signaled that the work has begun. Additional kick-off events are planned in 2014 and project signs will be posted in conspicuous locations at each of the schools to inform the community that the work has officially started, as well as identifying the budget and the assigned architect and contractor. The District also had significant news coverage of the events. Dr. Foreman asked about the cost of these events and Mr. Torrens indicated that the only cost incurred by the Bond is that related to the sign. All other aspects of the event itself have been provided by each school and by the contractor performing the work. Shovels and hard hats are recycled from project to project.

Ms. Lerner inquired about the dashboard and its tracking capabilities. Mr. Torrens advised that he would be showing detailed slides on the dashboard later on in the meeting, and mentioned that there is a link on each school's webpage which directs parents and students to the specific GOB project information.

Mr. Torrens provided an Update on the Year-2 Project Rollout as follows:

- In keeping with the commitment to expedite delivery of the GOB projects, the original seven year program has been compressed to five years, including a handful of projects which were advanced from Year 3 to Year 2. This included Miami

21st Century Schools Bond Advisory Committee – Minutes of December 10, 2013 Meeting

Northwestern Senior High due to the pressing need to address recurring issues which warrant immediate attention.

- There are 78 projects planned in total for Year 2, bringing the total number of projects in the first two years to approximately 150 projects.
- Thirteen Year 2 projects exceed \$2 million in construction value and thus require a separate project-specific solicitation for commissioning by the Board; as opposed to projects under \$2 million, which can be implemented via work order assignment under continuing contracts.
- Year 2 projects under \$1 million in construction value were withheld to allow for a solicitation of architects, engineers and contractors under the District's SBE and MBE program, as previously promised.
- Mr. Torrens also indicated that while the solicitation was still under the Cone of Silence, the District could report that it had received a very positive response to the Sheltered Market solicitation.
 - In terms of adjusting selection procedures to reflect current SBE/MBE policy, Mr. Torrens indicated that this process had been completed with the input of the SBE Advisory Committee. Two selection procedures were on-going under the new procedures: one for design services and the other for construction services. The District was pleased to report that the response to the solicitations was outstanding, with 30 firms responding to the architectural services RFQ and 22 contractors to the CM at Risk RFQ. This has resulted in a large degree of minority participation, most notably African American participation. Mr. Torrens indicated commissioning of firms was anticipated for February or March of 2014 with work to be assigned shortly thereafter. Once the firms are commissioned work will then be assigned on a rotational basis so that every firm has an opportunity to do work with the District and also be provided ample opportunity to grow and increase their prequalification and bonding capacity.
 - Mr. Torrens noted that solicitations for the thirteen larger Year 2 projects will be issued in waves based on groupings. Projects will be distributed among three groups for the purposes of advertising and actual selection.

Mr. Rubin asked if the District plans to utilize more prototypes. Mr. Torrens stated that the vast majority of the work in the Bond Program is renovations, and added that replacements or new facilities in Years 4 and 5 of the Bond would be reviewed for potential implementation as a prototype. Representative Fresen inquired as to how we distinguish between the projects that are full replacements and those which aren't. Mr. Torrens advised that complete replacements are rare because most campuses have at least one existing building which is newer and would need to remain. Representative Fresen also inquired how the students are accommodated during construction. Mr. Torrens indicated it could be by temporarily relocating students to a nearby facility or by building on a different part of the campus and phasing the demolition.

Mr. Martinez requested a demonstration of the Dashboard and Mr. Torrens requested the assistance of Ms. Rijo-Conde. It was noted that the Dashboard was developed in house, and provides a snapshot of the status of Year 1 and Year 2 projects at each of the impacted schools. Staff indicated that the vast majority of Year 1 projects have their final schedules and budgets fully loaded. All Year-2 projects have also been loaded with budgets and a

21st Century Schools Bond Advisory Committee – Minutes of December 10, 2013 Meeting

temporary schedule that will be updated once design professionals are assigned. All remaining projects, i.e. Years 3, 4 and 5, should be included in the Dashboard by the beginning of the calendar year. District staff then continued to demonstrate the various ways project information can be accessed and viewed.

Ms. Wyllie suggested that we distinguish the projects which have been accelerated to a different year by labeling them on the Dashboard as “expedited projects”. Mr. Lowell asked if work progress photos will be added to the site. Mr. Torrens confirmed that there will be photos taken both during construction and after completion. Ms. Wyllie also asked if the District monitors the number of hits on the Dashboard and Mr. Torrens stated that staff would check for a ‘counter’.

Representative Fresen asked if selected firms are aware of what we anticipate the project costs to be, and whether they will be required to commit to said price, seeing that project amounts for the Year-2 and 3 projects have already been posted. Mr. Torrens advised that these are budget estimates based on deficiencies. Once pre-design is complete and the budget is established and validated, at that point the architect and contractor are expected to adhere to the budget.

Mr. Martinez suggested that everyone log on and navigate through the Dashboard, adding that it is very informative. Mr. Torrens reiterated that the Dashboard was developed in house, making it easy to accommodate most suggestions made by the Committee. Mr. Lowell stated that every project he is involved in has change orders, and asked how they will affect the data found on the Dashboard. Mr. Torrens explained that there is a process to handle change orders where they are required due to an unknown condition.

Dr. Feldman inquired as to what happens to leftover usable materials within the buildings after renovations, for example light bulbs, shelving, AC units, etc. Mr. Torrens advised that an assessment is done by the Maintenance Department and that many items are salvaged and reused in other schools. Mr. Nicoleau confirmed and added that a lot of these materials are stored in one of the maintenance facilities for future use. Dr. Feldman suggested that the District add a field within the Dashboard showing the dollar amount of recycled materials used in each project when applicable. This may be useful information for our constituents.

Mr. Torrens next stated that the District issued a solicitation for a project accountability system to integrate the financial, project management, and contracting systems. This is meant to create a mechanism for electronic interchange of information, eliminating paper plans and making it a simpler and more accountable process. Architects, contractors and all other third party entities will be granted a license to use this system while working on M-DCPS projects. Mr. Torrens stressed that this will make for a more efficient process. Mr. Sam Gilmore expressed concern about the need to keep up with the high volume of RFI's, and the direct impact on potential loss of revenue by the firms. Mr. Torrens indicated a tracking mechanism was envisioned for the review and approval processes.

Mr. Martinez requested clarification on change orders, asking whether they can be grouped or categorized on the Dashboard by specific scopes. Mr. Torrens confirmed that this can be accomplished, and that we can also distinguish the type of classification of the change order. Information will be updated monthly, following the Board meetings. With regard to Dr. Feldman's suggestion on informing the public on refurbished materials used within each

21st Century Schools Bond Advisory Committee – Minutes of December 10, 2013 Meeting

school, Mr. Martinez asked how the information would be displayed on the Dashboard. Mr. Torrens stated there could be photo documentation for each project.

Mr. Martinez then introduced Ms. Silvia Rojas who provided a brief Finance update. Ms. Rojas introduced Mr. Leo Fernandez, adding that he was promoted to Treasurer as she would be retiring shortly. Mr. Martinez thanked Ms. Rojas for her 30 years of service to M-DCPS. Ms. Rojas began her update by stating that the District had issued \$200 million of General Obligation Bonds in July, and that an additional \$100 million would be issued and settled in February of 2014. Based on actual expenditures, it is not anticipated that the District will need to seek additional revenue until late 2014 or early 2015. She further noted that the District is in the process of updating the cash flows. Mr. Martinez asked when the District envisioned it would go to market again and Ms. Rojas stated that such would be contingent on the updated cash flows, though she would not anticipate the need arising until late 2014 or early 2015.

Mr. Martinez stated that he had an opportunity to meet with Brian Williams and his staff to discuss the Disparity Study and to discuss providing economic opportunities to the entire community, adding that there will be a special meeting in February regarding this topic.

Mr. Brian Williams then provided an update on the Office of Economic Opportunity Outreach activities as follows:

SOME OF THE EVENTS ATTENDED:

Hialeah Chamber of Commerce Monthly Business Luncheon
Biscayne Landing Development Business Job and training Forum
NAACP Economic Development Opportunities and Educational Series
Miami-Dade Chamber of Commerce (Women's Business Council)
Opa-Locka Business Chamber of Commerce
Miami-Dade County Black Advisory Board Symposium

HIGHLIGHTED MEDIA:

Radio Interview (La Ponderosa)
Radio Interview (WVSF 1508AM)
Newspaper interview (Miami Times)

M-DCPS EVENTS:

OEO "Coffee with the Community"- This event targets the community and informs them on the OEO and their events, while also eliciting feedback from them.
Kaufman Lynn Construction Outreach Workshop- This was an event to target pre-qualification, a key component to any contractor conducting work with M-DCPS

UPCOMING EVENTS:

Breakfast at Jackson's in Overtown- A guest from Miami Dade College will speak about their Small Business Program in conjunction with Goldman Sachs.
Miami Beach Chamber of Commerce
Aventura Business Council
Hialeah Chamber of Commerce

21st Century Schools Bond Advisory Committee – Minutes of December 10, 2013 Meeting

Mr. Williams stated that the Job Order Contract (JOC) was the first sheltered market solicitation put out by the District. This was designed to target only those small business enterprises which were certified by the District. There were a total of 2 SBEs and 2 MBEs selected, all four of them being M/WBE certified. Three out of the four firms had never done business with M-DCPS in the past. Mr. Williams emphasized that the inclusion of small minority owned businesses and of firms who never worked with the District previously was part of the initiatives of both the Superintendent and the Board members. He also noted that the CM @ Risk contract, which was another one of the District's sheltered market initiatives, resulted in a 41% response from African American owned firms and a 32% response from female owned firms. Mr. Williams emphasized the importance and success of the sheltered market when targeted correctly. The third solicitation was the A/EPC contract, resulting in 10% response from African American firms. There are only five African American owned architectural engineering firms in Miami-Dade County. The District received a response from three of these firms, and anticipates a fourth will be pursuing future work. Female owned firms constituted about 27% of the response.

Mr. Williams advised that various procedures are currently being revised, including the CM @ Risk and A/EPC selection procedures, as well as the A/E Project Specific and Geotechnical Services procedures. This is in an effort to identify ways to continue incorporating SBE and M/WBE initiatives. Different procedures have been reviewed and discussed by the SBE Advisory Committee and revisions as needed will be brought to the Board.

Mr. Williams noted that the JOC Workshop is a new initiative that the District has launched in an effort to be proactive in providing JOC contractors with any assistance they may require, since a majority of them have never done business with us in the past. Mr. Nicoleau added that the workshop was a success. The District introduced them to in-house staff and went over the procedures, expectations and what is needed overall to be successful. Mr. Sanchez-Medina asked if the OEO met with the Latin Builders Association and the South Florida Chamber of Commerce. Mr. Williams confirmed and stated they are working on an event with the Latin Builders Association and the South Florida Chamber of Commerce. Anytime an organization is recommended, the OEO does reach out to them. Mr. Sanchez-Medina suggested that we advise the non-trade organizations to invite their members. Mr. Williams noted the suggestion.

Representative Fresen pointed out that "local" can be interpreted differently, and asked how the School District enforces the local provisions to ensure that the firms selected are truly local and that the higher profit margins are recaptured within our community. Mr. Williams pointed out that the District has a very extensive application process to ensure that it can verify that all firms are located within Miami-Dade County. In addition to this process, there is a procedure in place to properly investigate if the District is informed that a firm is operating outside of the local community. Representative Fresen emphasized the importance of prioritizing a firm which is not only present in Miami, but also owned in Miami. Mr. Williams advised that this question is taken into account, and some firms have been blocked for not meeting these requirements. As they grow, the OEO plans on establishing a compliance department as an additional safeguard. Dr. Donath asked how the OEO is working with the Miami-Dade County Small Business Group. Mr. Williams reiterated that his office has reached out to every group that has been suggested. A partnership/inter-local application has been created that allows any firm that is certified with Miami-Dade County,

21st Century Schools Bond Advisory Committee – Minutes of December 10, 2013 Meeting

who has an extensive application process and a U.S. Small Business Administration 8A Certification process, to fill out a shortened application to join the District's program.

Mr. Sanchez-Medina inquired as to how audits are initiated in regard to the information submitted by these companies. Mr. Williams stated that once they are approved, the District physically investigates any notification received with questionable information. These companies are also required to sign an affidavit attesting that what they have submitted is accurate and truthful. Mr. Williams also added that a very thorough investigative process has been put in place. Mr. Murphy pointed out that for County contracts, there is a small percentage allocated on every construction contract which goes to the Inspector General's Office to provide staff to monitor compliance issues. It may be beneficial to dedicate a percentage of funds to create a monitoring and compliance staff throughout the program. Mr. Williams acknowledged the suggestion and added the District is in the process of getting a tool to track this type of information.

Mr. Dawsey questioned whether there was a master list of all of the certified sheltered companies, as well as all of the companies that are engaged in the GOB. Mr. Williams stated that there is a list of all of the firms doing any work on the GOB. The sheltered market list is published. Mr. Gilmore suggested that the District add an affidavit to its application which requests the specific number of projects the firms are working on, along with the total gross amount of each contract. Mr. Williams advised his office will take this into consideration. Mr. Lowell asked if there were any bonding requirements for the smaller contractors. Mr. Williams responded that this topic is constantly discussed because it is the largest hurdle for small businesses. The initial requirements have been lowered and the District is looking at ways of updating them. Mr. Torrens advised that a balance must be struck between protecting the interests of both the Board and the taxpayers, while promoting small businesses. Bonding waivers are contingent on the type of project.

Mr. Martinez advised that Mr. Williams would be briefing the Committee on the Disparity study. He added that this study is policy driven and it is intended to be positive for the community. Mr. Williams began by defining the Disparity Study as a study which determines whether an agency engages in exclusionary practices in the solicitation and award of contracts to minority and women-owned business enterprises. These studies are commissioned by an agency to determine if there is disparity between the availability of firms in a market area, and the utilization of those firms by an agency. Mr. Williams clarified that our Disparity Study covered the tri-county area, including Broward County and Palm Beach County as well. Representative Fresen asked why we expanded the scope to the tri-county area. Mr. Williams responded that the market area is defined by the average of where the contracts and vendors are coming from, and the majority is from the Tri-County area. Representative Fresen expressed concern about including all three counties in the study since the purpose as stated earlier is to have as much of the tax payer money distributed throughout Miami-Dade County only. Mr. Williams assured that about 80% of the District's contracts are from Miami, and added that a national firm sets the parameters and conducts these studies.

Mr. Williams added that there is a link to the draft of the Disparity Study on the M-DCPS website for the public to view at their convenience. The main objective of this report is to make sure that this program is legally compliant. Mr. Williams advised that Mr. Walter Harvey's office will have a legal expert analyze the results and an economist will be brought

21st Century Schools Bond Advisory Committee – Minutes of December 10, 2013 Meeting

in to review the data as well. Mr. Martinez asked Mr. Harvey who will be analyzing the data. Mr. Harvey responded that legal expertise will be provided by Franklin Lee, and Dr. Thomas Danny Boston who is an Economics Professor at Georgia Tech will also be involved. The professor has published a recent study on one thousand Disparity Studies, resulting in some very interesting information. Mr. Williams added that one of the key components found in our study was that most projects between 2006 and 2012 were large projects exceeding \$30 million. Many of the minority owned firms didn't have the bonding capacity and weren't able to be pre-qualified up to the required amounts. The study showed that the under utilization of minority owned prime firms was directly related to the lack of availability. Because of all the small projects involved, the Bond program is the perfect opportunity to help small businesses grow and increase their bonding capacity.

Mr. Lowell wanted to know if contractors with bonding capacity problems can be matched up to projects. Mr. Williams advised that they are establishing a mentor program as one of their initiatives. He emphasized that the document in question is a draft and is subject to change. Mr. Del Busto asked if we will be sharing this document with the community after it is finalized in February. Mr. Williams confirmed that it will be shared. Mr. Martinez asked if the special committee meeting to be held on February 11th can be recorded and shared with community. Dr. Feldman agreed. Mr. Del Busto added that this would be beneficial to the community.

Mr. Gilmore suggested that the District be proactive by not waiting until February to speak to a consultant, and formally requested that Mr. Williams bring in a consultant within the next week. Mr. Martinez advised Mr. Gilmore to coordinate with both Mr. Williams and Mr. Torrens. Mr. St. Preux agreed that we shouldn't wait until February to dispel any rumors. Mr. Sanchez-Medina stated that the order shown on the presentation didn't seem to make sense. Mr. Williams advised that the steps are not shown in order. Dr. Donath asked if there is any work being done from a Public Relations standpoint as it relates to the rumor mill. Mr. Martinez responded that this is an issue which can be accomplished through discussion with committee members. Mr. Gilmore added that information needs to be relayed to the community as soon as it becomes available, and commended Mr. Williams for all his work.

Mr. Martinez introduced Mr. Walter Harvey, School Board attorney, who provided a legal update.

Mr. Harvey addressed the disparity study, advising that the economist's opinion will be obtained prior to presenting the final draft for approval. The economist will view the document first, followed by the legal consultant once Board approval is obtained. Mr. Harvey went on to mention a number of other procedures his office is currently working on, including A/EPC Procedures, Board policies, contracts, and some of the new programs that are going in place with the Bond. He reiterated that Dr. Thomas Boston will be assisting with the Disparity Study. Dr. Boston has done a comprehensive study of 1,000 disparity studies, resulting in remarkable findings. Most notable in his findings is a portion of the study referring to business formation and access to capital.

Mr. Harvey reminded everyone that Advisory Committee members are bound by the Sunshine Act, meaning that members should confine discussions to public settings such as present one. All documents generated are subject to the Public Records Act, including

21st Century Schools Bond Advisory Committee – Minutes of December 10, 2013 Meeting

electronic correspondence. Committee members are also bound by conflict of interest policies as well as state statutes. Mr. Wallace made note that the Committee doesn't take any votes on policy or legal matters, and therefore may not be covered by the Sunshine Act. Mr. Harvey offered to share some Attorney General opinions which cover the topic with the Committee. What this Committee will be doing is formalizing recommendations which will go to the Board that may, in turn, have an impact on governmental policies. Mr. Harvey also stressed that certain responsibilities have been delegated by the Board, which essentially makes the committee subject to the Sunshine Law.

Mr. Gilmore stated that there are numerous events happening throughout the city, and asked that Committee members take part in these community functions when possible. Mr. Martinez asked if there is a schedule of said functions posted somewhere for the public. Mr. Gilmore advised that a schedule of events can be found on the M-DCPS website. Mr. Martinez showed concern about the difficulty of attending the aforementioned functions due to the geography of such a large district, and suggested that Mr. Gilmore apportion certain events to the Committee based on proximity to their home. Mr. Gilmore welcomed the suggestion. He advised that the next Outreach meeting would be held on January 9th from 2:00 pm -3:00 pm, in the same room where the current meeting is being held. Mr. Gilmore shared how impressed he was by the Norland Senior High School groundbreaking, and expressed his appreciation for the effort put forth.

Mr. Gilmore advised that he is currently on a selection committee which affords him the opportunity to meet the amazing children of this town. Mr. Martinez encouraged everyone to visit schools as often as possible, which can be arranged through the District Leadership. He emphasized how advantageous it is to see how these sites have developed, and thanked Mr. Gilmore along with the other Sub-Committee members for their service.

Mr. Martinez provided the upcoming year's GOB Advisory Committee schedule as follows:

- February 11, 2014 (special meeting on the Disparity Study)
- March 18, 2014
- June 10, 2014
- September 9, 2014
- December 9, 2014

Ms. Wyllie asked if all these meetings will be held at 3:00 pm. Mr. Martinez confirmed that all the meetings will take place from 3:00 pm- 5:00 pm.

Mr. Martinez encouraged the committee to suggest any items which they believe may bring value to the agenda, and stated that Ms. Lerner had done so by suggesting that the topic of, "The rising seas and climate warming" be added to the next meeting's agenda. He pointed out that there is an article in the September issue of National Geographic on the rising seas, written by the head of Geology at the University of Miami. This article identifies Miami as the most vulnerable city in the United States in terms of rising seas. Mr. Martinez stressed the importance of this topic, especially with regard to any buildings which will be constructed in the future. Dr. Foreman informed the committee that Mayor Lerner will be speaking on a panel of the Greater Miami Chamber of Commerce regarding this topic.

21st Century Schools Bond Advisory Committee – Minutes of December 10, 2013 Meeting

Mr. Murphy stated that he wanted to add a topic to the Agenda, and commended Brian Williams on his initiative of encouraging the community and minority-owned businesses to participate in the Bond program. He brought up the issue of how we plug-in the youth at the schools who choose to go into the trades, adding that the school system is directly affiliated with a number of apprenticeship programs where students are learning trades. Mr. Martinez met with the staff several months ago, and it was agreed that a presentation based on this topic would be brought to the committee by no later than the summer. Mr. Williams added that they are working on a program where a point system is put into place, awarding firms that utilize an apprenticeship program, which M-DCPS will be creating. Existing programs are being reviewed to see if they could be improved and built upon, and possibly create a differently structured program.

Ms. Kairalla pointed out that the signs placed in each school advertising the scope-of-work are not only effective, but are also guiding parents to the website to give their opinions on their respective school. These signs have resulted in an increased interest in the dashboard.

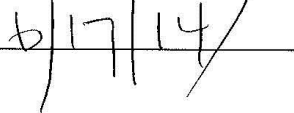
There being no further business to discuss, Mr. Martinez adjourned the meeting at 4:46 p.m.

Approved:

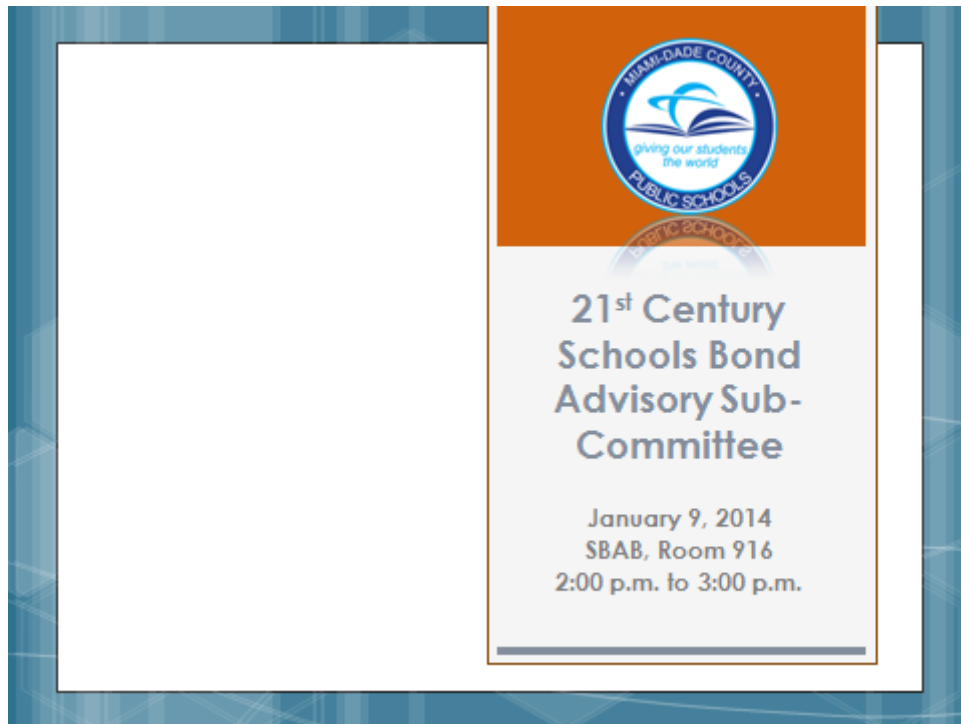


Roberto Martinez, Chair

Date: _____



21st Century Schools Bond Advisory Sub-Committee Meeting Presentation of January 9, 2014




2

21st Century Schools Bond Advisory Sub-Committee Meeting Presentation of January 9, 2014

21st Century Schools Bond Advisory Sub-Committee

Key Points Discussed at August 26, 2013 Meeting and Progress to Date

- Compile an outreach database consisting of organizations wishing to place a link to bondsfor schools.net on their website as means of disseminating information to different groups and building stronger connections with the community.
- Utilize different tools to reach as many different constituencies as possible, including those without ready access to technology. Examples are speaking engagements at places of worship and radio broadcasts.
- Widely disseminate/distribute a calendar of upcoming business opportunity events.
- Explore local hiring preference policy, which will require contractors to hire a certain percentage from within the immediate community; the goal being to have school projects built by people who live in the community.
- Deploy live GOB Dashboard to community in September of 2013.
- Hold community round table briefings to further spread the word on the GOB program.
- Celebrate projects when started and completed and involve principals, parents and students.



3

21st Century Schools Bond Advisory Sub-Committee

Office of School Facilities

The Board held ceremonial groundbreaking events at ten (10) Year 1 schools with great participation from parents, students, school site staff, community representatives and elected officials






4

21st Century Schools Bond Advisory Sub-Committee Meeting Presentation of January 9, 2014

21st Century Schools Bond Advisory Sub-Committee

Office of School Facilities



- The District launched the GOB Project Dashboard to the public domain in September
- Years 1 and 2 projects have been loaded
- Years 3, 4 and 5 projects are linked to a table via the schools' website
- GOB program information is fully accessible via main page of schools' websites

<http://bondsfor schools.dadeschools.net/>

5

21st Century Schools Bond Advisory Sub-Committee

Office of Economic Opportunity



- Since September, 2013 the Office of Economic Opportunity has hosted numerous events to engage and mentor small and minority businesses in the 'how to' do business with the District.
- The events included:
 - Hialeah Chamber of Commerce-Monthly Business Luncheon-SEPTEMBER 18, 2013
 - Biscayne Landing Development Business Jobs & Training Forum – SEPTEMBER 20, 2013
 - NAACP Economic Development Opportunities & Educational Series – SEPTEMBER 25, 2013
 - Miami-Dade Chamber of Commerce (Women's Business Council) – SEPTEMBER 26, 2013

6

21st Century Schools Bond Advisory Sub-Committee Meeting Presentation of January 9, 2014

21st Century Schools Bond Advisory Sub-Committee

Office of Economic Opportunity

7

□ Events (Cont'd)

- Radio Interview (La Poderosa) – OCTOBER 16, 2013
- Opa-Locka Business Chamber of Commerce – OCTOBER 17, 2013
- Miami Dade County Black Advisory Board Symposium – OCTOBER 17, 2013
- Radio Interview (WSRF 1580AM) – OCTOBER 18, 2013
- MEDWeek 2013 "31st Annual Matchmaker Conference" – OCTOBER 18, 2013
- Office of Economic Opportunity "Coffee With the Community" - OCTOBER 22, 2013
- Newspaper Interview (Miami Times) – OCTOBER 24, 2013
- Radio Interview (Radyo Lekol 91.3) – OCTOBER 28, 2013
- NAACP Economic Development Opportunities & Educational Series (Part II) – OCTOBER 30, 2013
- Power Panel Business Forum by Broward College - OCTOBER 31, 2013

21st Century Schools Bond Advisory Sub-Committee

Office of Economic Opportunity

8

□ Events (Cont'd)

- Minority Chamber of Commerce Monthly Meeting – OCTOBER 31, 2013
- Newspaper Interview (Diario Las Americas) "El Bono – Un Ano Mas Tarde" – NOVEMBER 1, 2013
- Newspaper Interview (Miami Herald) – NOVEMBER 1, 2013
- Taping of Haiti Journal, program produced by Haitian American Professionals Coalition (HAPC) – interview with Farah Larrieux – NOVEMBER 7, 2013
- NAACP Economic Development Opportunities & Educational Series (Part III) - NOVEMBER 13, 2013
- Spanish American League Against Discrimination (SALAD) - NOVEMBER 15, 2013
- NAWIC (National Association of Women in Construction) General Meeting - NOVEMBER 20, 2013
- Kaufman Lynn Construction Outreach Workshop - DECEMBER 5, 2013

21st Century Schools Bond Advisory Sub-Committee Meeting Presentation of January 9, 2014

21st Century Schools Bond Advisory Sub-Committee

Office of Economic Opportunity

9

□ Events (Cont'd)

- M-DCPS Job Order Contract (JOC) Workshop Event – DECEMBER 10, 2013
- Hialeah Chamber of Commerce- DECEMBER 12, 2013
- Miami Dade Chamber of Commerce Certification Event – DECEMBER 13, 2013
- Hot 105 – Radio Interview - DECEMBER 15, 2013
- Pirtle Construction Contractor Outreach Seminar- DECEMBER 19, 2013
- Office of Economic Opportunity "Coffee With the Community" DECEMBER 20, 2013
- Aventura Marketing Council - JANUARY 8, 2014

21st Century Schools Bond Advisory Sub-Committee

Office of Economic Opportunity

10

□ Upcoming Events

- Pirtle Construction Contractor Outreach Seminar - JANUARY 10, 2014, JANUARY 17, 2014, FEBRUARY 7, 2014
- Office of Economic Opportunity "Coffee With the Community" JANUARY 28, 2013
- NAACP Economic Development Opportunities & Educational Series (Part III) – JANUARY 29, 2014
- Miami Beach Chamber of Commerce - FEBRUARY 7, 2014
- City of Homestead & Homestead Chamber of Commerce – TBA
- Radio Interview (WMBM Radio)– TBA

□ Social Media

- Twitter Account (@mdcpsoeo)
- Facebook Page (Miami-Dade County Public Schools Office of Economic Opportunity)

**21st Century Schools Bond Advisory Sub-Committee Meeting Presentation of
January 9, 2014**

21st Century Schools Bond Advisory Sub-Committee

**Office of Intergovernmental Affairs,
Grants Administration, and Community
Engagement**

21st Century Schools Bond Advisory Sub-Committee

Office of Public Relations

21st Century Schools Bond Advisory Sub-Committee – Minutes of January 9, 2014 Meeting

MEMORANDUM

November 14, 2013

TO: The Honorable Chair and Members of The School Board of Miami-Dade County, Florida

FROM: Mr. Samuel Lee Gilmore, Chair
21st Century Schools Bond Advisory Sub-Committee

SUBJECT: **21ST CENTURY SCHOOLS BOND ADVISORY SUB-COMMITTEE INAUGURAL MEETING MINUTES OF AUGUST 26, 2013**

The 21st Century Schools Bond Advisory Sub-Committee (Sub-Committee) met on August 26, 2013 in Conference Room 916 of the School Board Administration Building. Mr. Jaime G. Torrens called the meeting to order at 2:07 p.m.

Sub-Committee Members

Ms. Sharon Watson
Mr. Samuel Lee Gilmore, Jr.
Mr. Anthony Dawsey
Ms. Carol Graham Wyllie
Mr. Alan Rubin
Ms. Gepsie Metellus
Mr. Thomas V. Eagan

Miami-Dade County Public School Attendees

Mr. Walter J. Harvey
Ms. Tabitha Fazzino
Ms. Ana Rijo-Conde
Mr. Brian Williams
Mr. John Schuster
Mr. Jaime Torrens
Ms. Lisa Thurber
Mr. Paul Washington

Other Attendees

Mr. Dwight Stephenson

Recording Secretary

Ms. Sandra Johnakin

The welcome and introductions were made by Mr. Jaime Torrens, Chief Facilities Officer. Mr. Torrens introduced Mr. Walter Harvey, School Board Attorney, who discussed the selection of the chair and the purpose of the sub-committee. He stated that the charge of the sub-committee is limited to the motion that was made by the 21st Century Bond Advisory Committee; specifically, to make recommendations to the Superintendent and School Board on how to inform the public about the planning, progress and implementation of projects funded with proceeds from the 21st Century School Bond program approved by voters on November 6, 2012. Once recommendations are made, the sub-committee is to forward its

21st Century Schools Bond Advisory Sub-Committee – Minutes of January 9, 2014 Meeting

recommendations to the full committee for their consideration. The policy that governs the committee is policy #9145. The committee is also governed by parliamentary procedures and Roberts Rule of Order and bound by the Sunshine Law.

Mr. Harvey then informed the members that selection of a chair is required. Ms. Fazzino stated that more members were expected and suggested deferring the vote to later in the agenda.

Mr. Torrens introduced Mr. John Schuster, Administrative Director, Office of Public Relations. Mr. Schuster stated that under the Bond Implementation Communication Plan we will provide information to the public as to how the Bond is being rolled out and implemented. We have a variety of target markets and are planning to use a number of strategies. We have the ability to use email, Internet and the District web site as well as social media, such as Twitter and Facebook. The District has also scheduled interviews and will be scheduling community events. Ms. Metellus asked if we are pursuing the same strategies used when we were promoting the bond. Mr. Schuster affirmed such. Mr. Torrens stated that the sub-committee members have an ability to use additional resources which will further enrich the outreach plan.

Ms. Lisa Thurber District Director, Community Services asked if the members have links to organizations that can be provided or places the District could visit for outreach. This will help to form a database of outreach. The Bond website is a good resource and it would be great if organizations would place a link to the Bond on their website.

Mr. Gilmore stated we need ways to inform people in the community who don't read newspapers or have access to the computer and are not able to afford the technology. We need to get to the community by any means. Going to churches and speaking to get the point across was an example given. Mr. Dawsey stated that HOT105 and 99 JAMZ have a wide reach in the Black community.

Mr. Brian Williams discussed the Small Business Enterprise (SBE) Outreach and how they want to promote the program. He stated that they will rely on the committee to help and distributed a calendar of upcoming events. The District wants to get vendors certified and to host events on how to do business with the School Board. Any suggestion on events that we can attend will be appreciated. The District is looking into social media and a newsletter that can be distributed by email blast. He noted that there are about 45 minority firms certified. Mr. Gilmore suggested that we let the School Board know how many are certified. Mr. Williams stated that there will be a report explaining how many applied and number certified each month. Mr. Dawsey stated we need community focused employment. There is a concern when you see construction in the community and there are very few African Americans working. Mr. Williams stated we are exploring a local hiring preference policy, which will require the contractors to hire a certain percentage from within the immediate community. The goal is to have schools built by people who live in the community.

Mr. Torrens presented a Powerpoint highlighting the GOB Dashboard. The Dashboard will allow any community stakeholders to access program and project specific information. It will give a snapshot of on-going GOB work by area, Board member district, and region. It will also include budget information and schedules as the projects progress. As the pre-design meetings are completed, the schedules will be updated.

The Superintendent convened a meeting with the contractors, architects, and the building code consultants assigned Year 1 GOB projects and made it clear that his objective is to hire locally and to use small and minority sub-consultants and sub-contractors wherever possible. The Dashboard will be loaded onto the website and made available to the community in September.

21st Century Schools Bond Advisory Sub-Committee – Minutes of January 9, 2014 Meeting

Mr. Harvey returned to the discussion for the election of the Chair. Mr. Gilmore nominated himself and the nomination was closed and approved unanimously. Ms. Mettilus nominated Ms. Carol Graham Wyllie as vice-chair and she accepted. The nomination was closed and approved unanimously.

The floor was opened for discussion. The chair presented several items of concern from contractors, including a desire for more certification workshops and barriers such as financing/access to capital.

Ms. Gepsie Metellus suggested incorporating a community round table briefing, which is smaller than a town hall meeting. This will allow more voices that can spread the word.

Ms. Graham Wyllie made a suggestion that projects be celebrated when started and completed. The principals also need to get the parents involved. Mr. Anthony Dawsey stated that we also need to get the students involved.

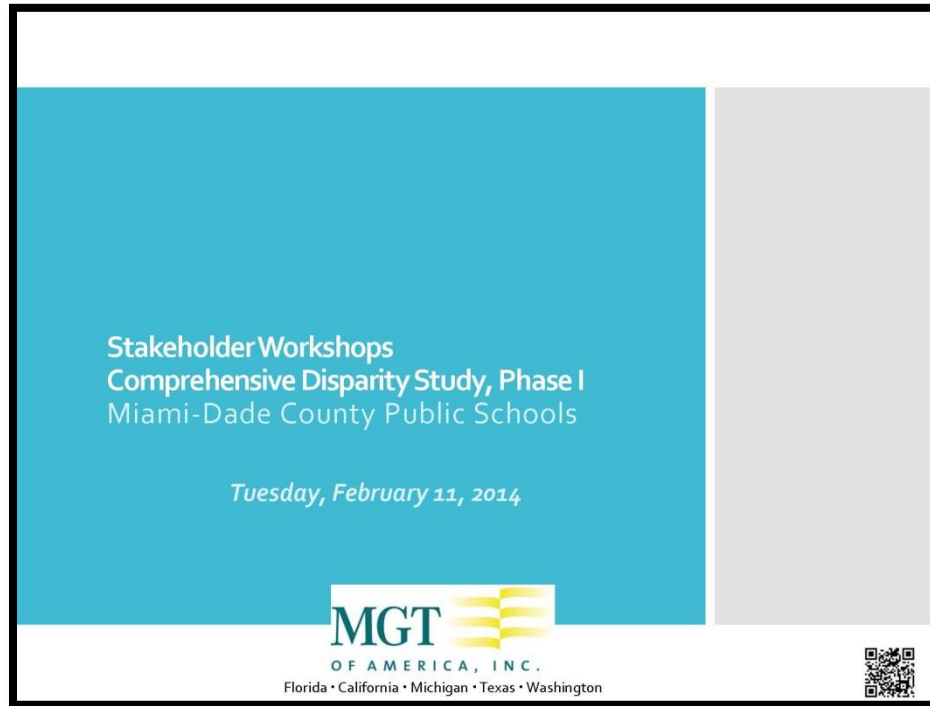
A motion to adjourn was made by Mr. Samuel Gilmore and seconded by Mr. Anthony Dawsey. The meeting was adjourned at 3:27 p.m.

Approved:

Samuel Lee Gilmore, Chair

Date: _____

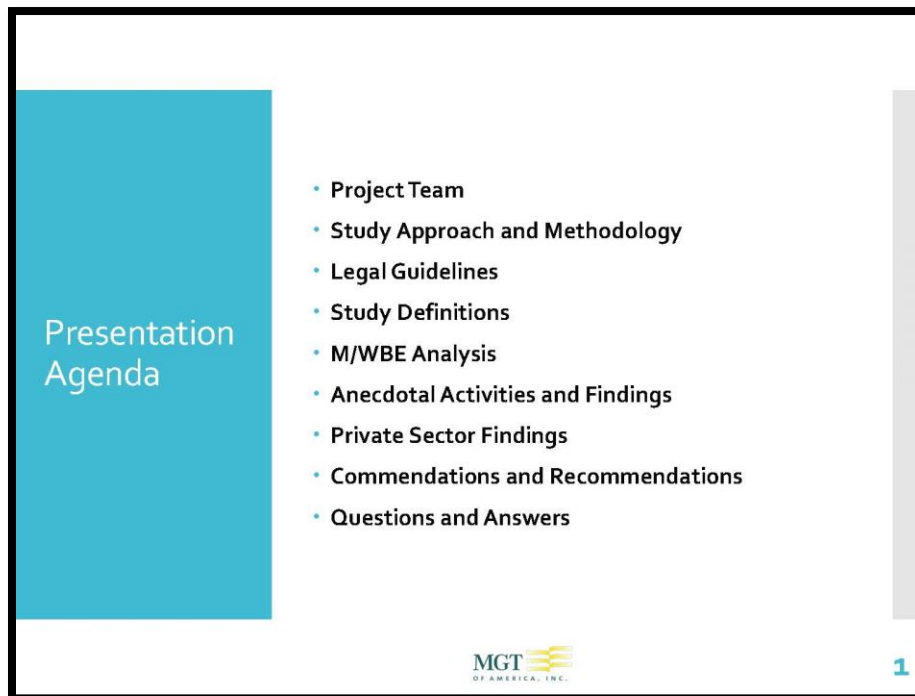

21st Century Schools Bond Advisory Committee Special Meeting Presentation of February 11, 2014



Stakeholder Workshops
Comprehensive Disparity Study, Phase I
Miami-Dade County Public Schools

Tuesday, February 11, 2014

MGT
OF AMERICA, INC.
Florida • California • Michigan • Texas • Washington



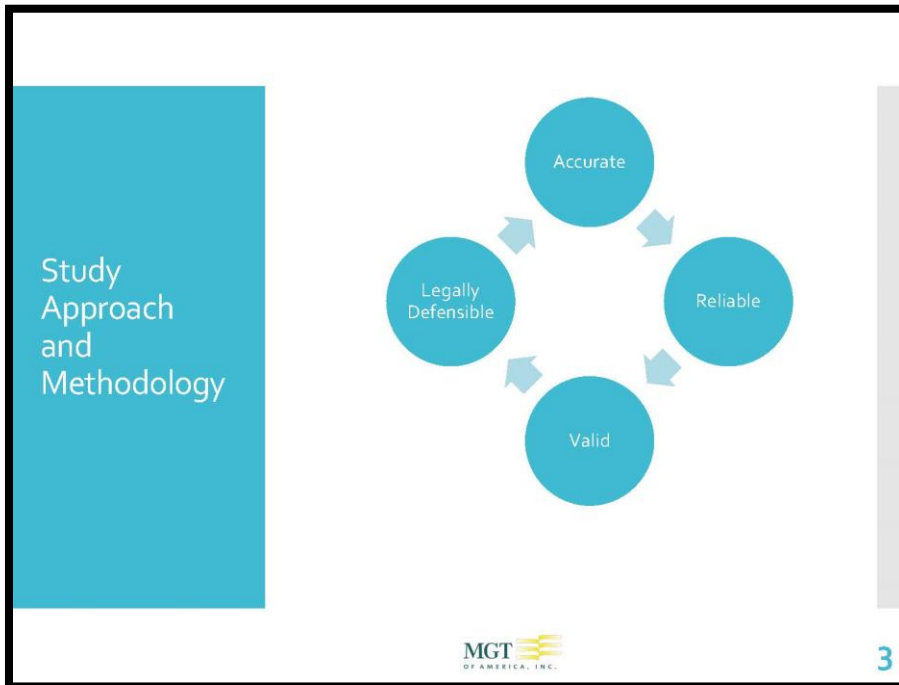
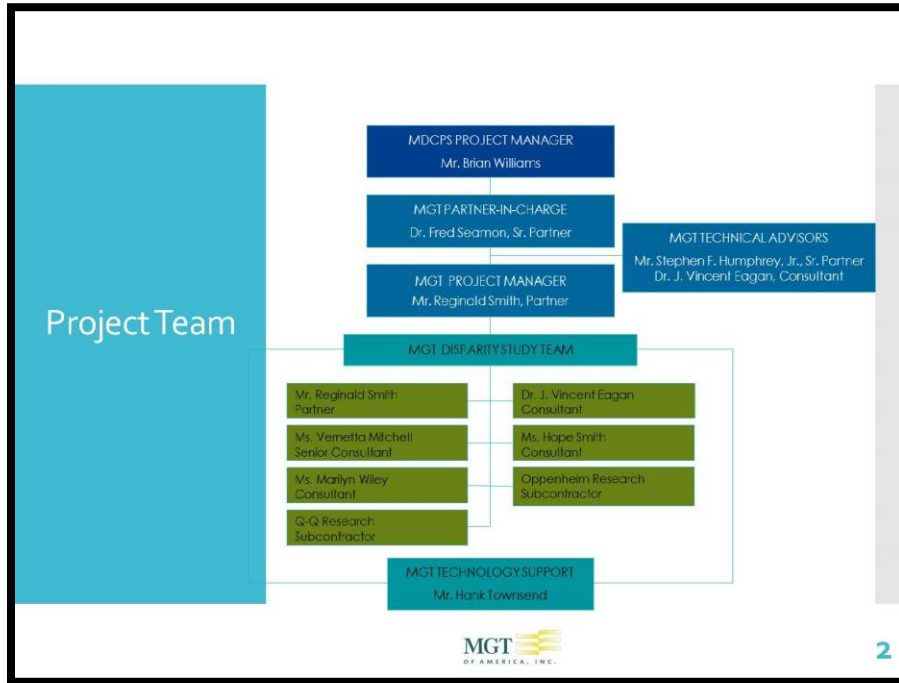
Presentation
Agenda

- Project Team
- Study Approach and Methodology
- Legal Guidelines
- Study Definitions
- M/WBE Analysis
- Anecdotal Activities and Findings
- Private Sector Findings
- Commendations and Recommendations
- Questions and Answers

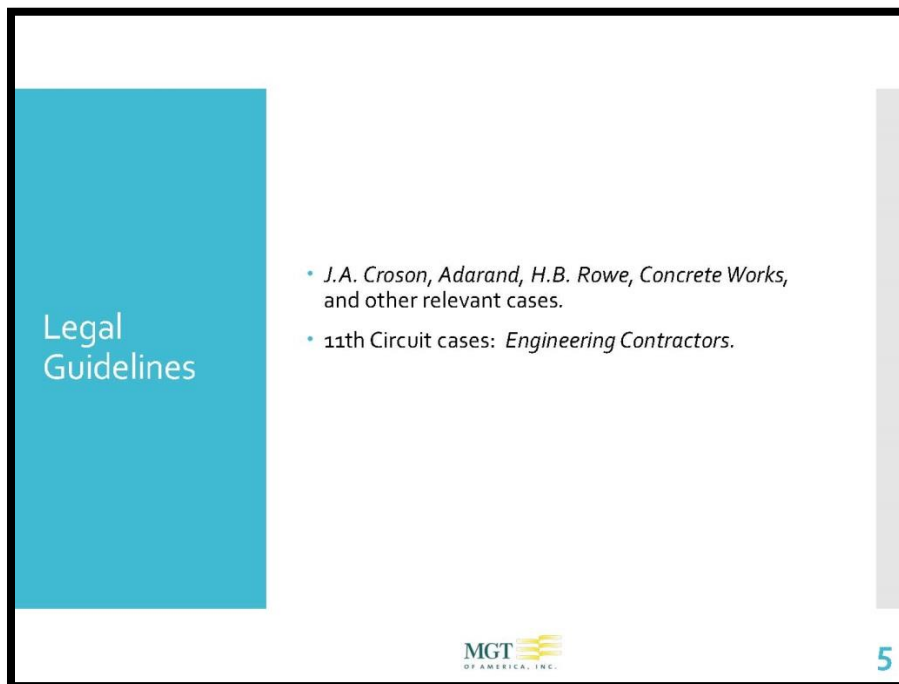
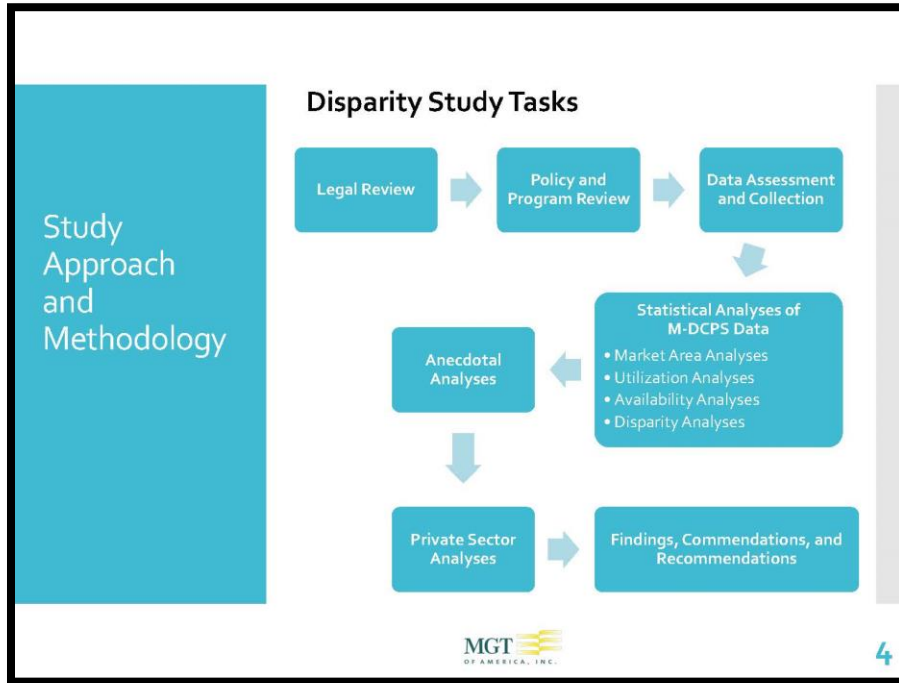
MGT
OF AMERICA, INC.

1

21st Century Schools Bond Advisory Committee Special Meeting Presentation of February 11, 2014



21st Century Schools Bond Advisory Committee Special Meeting Presentation of February 11, 2014



21st Century Schools Bond Advisory Committee Special Meeting Presentation of February 11, 2014


Study Definitions

- **Business Categories**
 - Capital Construction
 - Design and Construction-related Professional Services
- **Study Period**
 - July 1, 2006 through June 30, 2012
- **Relevant Market Area**
 - Miami-Dade Metropolitan Statistical Area (MSA)
 - Miami-Broward-Palm Beach Market Area
 - Miami-Dade County, FL
 - Broward County, FL
 - Palm Beach County, FL
- **M/WBE Classifications**
 - MBE Firms – Firms owned by African Americans, Asian Americans, Native Americans, or Hispanic Americans
 - WBE Firms – Firms owned by Nonminority Females


6


M/WBE Analysis

RELEVANT MARKET AREA

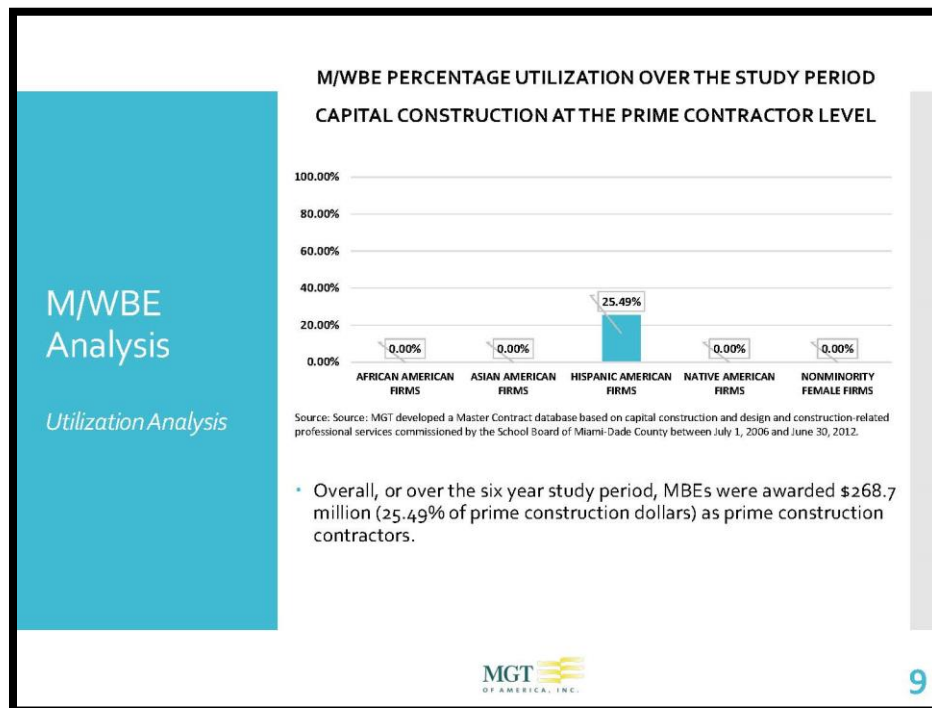
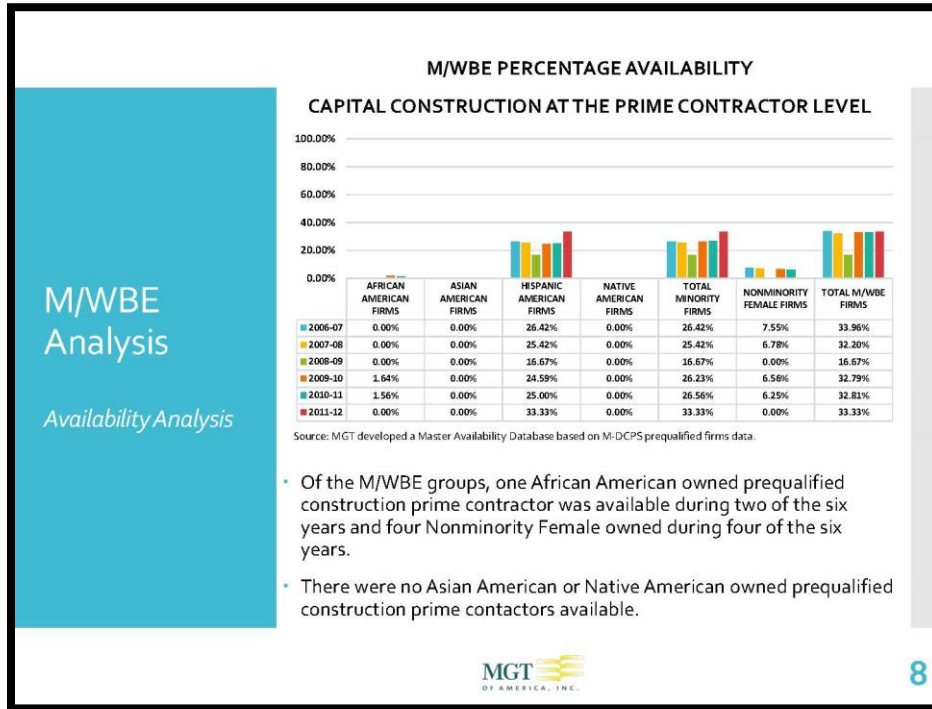


Miami-Broward-Palm Beach Market Area	Construction, Prime Level	Construction, Sub Level	Design & Construction-related Professional Services
Broward County	42.78%	19.97%	0.83%
Miami-Dade County	57.22%	75.44%	95.84%
Palm Beach County	0.00%	4.60%	3.34%
Total	\$1,053,992,313	\$749,232,971	\$98,230,903

Source: Source: MGT developed a Master Contract database based on capital construction and design and construction-related professional services commissioned by the School Board of Miami-Dade County between July 1, 2006 and June 30, 2012.


7

21st Century Schools Bond Advisory Committee Special Meeting Presentation of February 11, 2014




21st Century Schools Bond Advisory Committee Special Meeting Presentation of February 11, 2014

M/WBE Analysis

Disparity Analysis

CAPITAL CONSTRUCTION AT THE PRIME CONTRACTOR LEVEL

- In three of the six years during the study period, there was substantial disparity for M/WBEs (except for Hispanic Americans) for M-DCPS projects for prequalified prime construction contractors.
- African American, Asian American, Native American, and nonminority female owned firms were not utilized during the study period.
- There was one African American owned prequalified construction prime contractor available during two of the six years, and no Asian American or Native American owned firms.


10

M/WBE Analysis


Availability Analysis

M/WBE PERCENTAGE AVAILABILITY CAPITAL CONSTRUCTION AT THE SUBCONTRACTOR LEVEL

Group	Percentage
African American Firms	7.11%
Asian American Firms	0.63%
Hispanic American Firms	25.89%
Native American Firms	0.51%
Total Minority Firms	34.14%
Nonminority Female Firms	7.49%
Total M/WBE Firms	41.62%

Source: MGT developed a Master Availability Database based on custom census.

- Of the M/WBE groups, 0.51% of available firms were Native American owned, 0.63% Asian American, 7.11% African American, 7.49% Nonminority Female, and 25.89% Hispanic American owned firms.

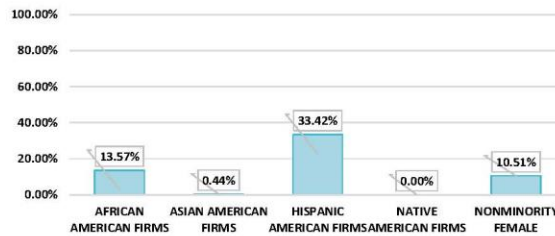

11

21st Century Schools Bond Advisory Committee Special Meeting Presentation of February 11, 2014

M/WBE Analysis

Utilization Analysis

M/WBE PERCENTAGE UTILIZATION OVER THE STUDY PERIOD
CAPITAL CONSTRUCTION AT THE SUBCONTRACTOR LEVEL



Source: Source: MGT developed a Master Contract database based on capital construction and design and construction-related professional services commissioned by the School Board of Miami-Dade County between July 1, 2006 and June 30, 2012.

- MBEs were awarded for \$355.3 million for construction subcontracting (47.43% of construction subcontract dollars).
- WBEs were awarded \$78.8 million (10.51% of construction subcontract dollars) for construction subcontracting.



M/WBE Analysis

Disparity Analysis

M/WBE DISPARITY ANALYSIS

CAPITAL CONSTRUCTION AT THE SUBCONTRACTOR LEVEL

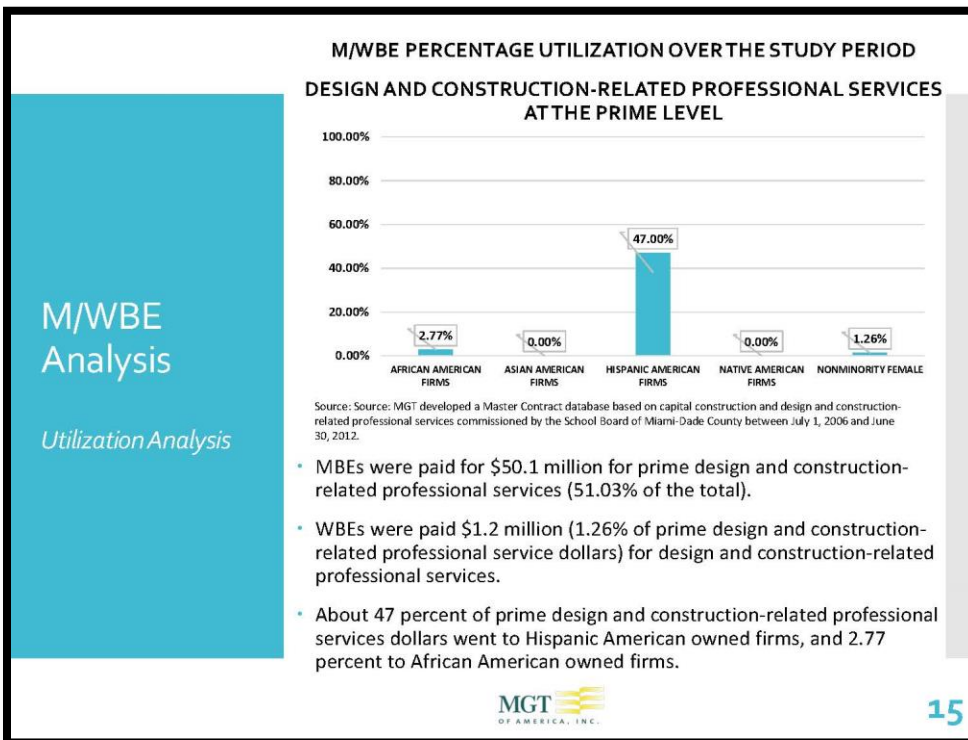
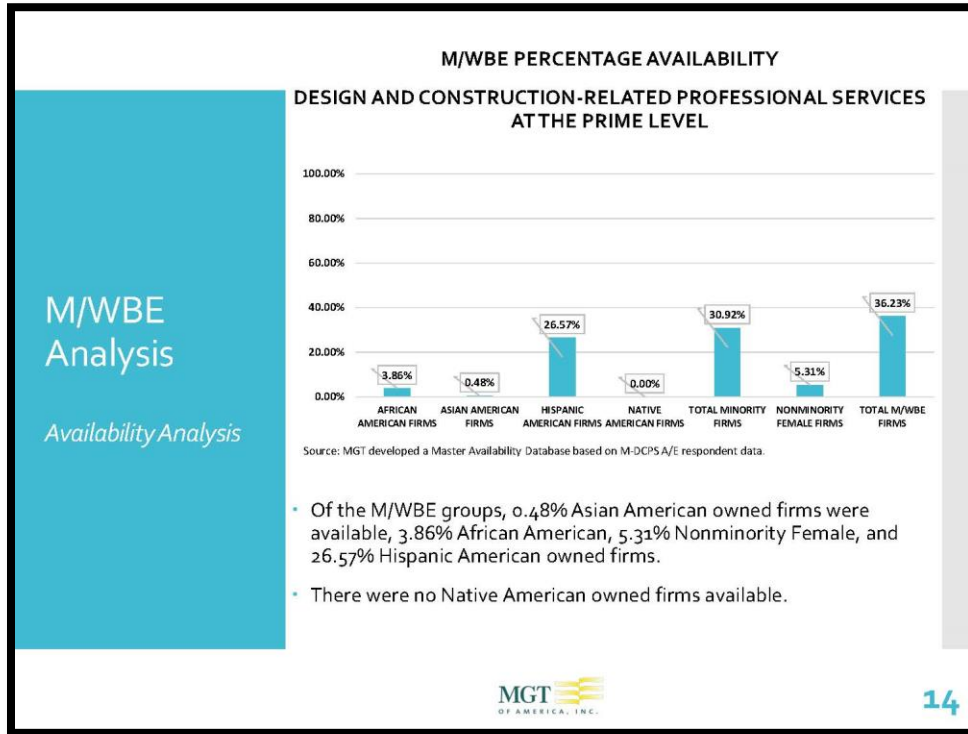
BUSINESS OWNERSHIP CLASSIFICATION	PERCENT OF DOLLARS	PERCENT OF AVAILABLE FIRMS	NUMBER OF AVAILABLE FIRMS	DISPARITY INDEX	DISPARATE IMPACT OF UTILIZATION
AFRICAN AMERICAN FIRMS	13.57%	7.11%	56	190.91	Overutilization
ASIAN AMERICAN FIRMS	0.44%	0.63%	5	69.36	Underutilization *
HISPANIC AMERICAN FIRMS	33.42%	25.89%	204	129.1	Overutilization
NATIVE AMERICAN FIRMS	0.00%	0.51%	4	0.00	Underutilization *
TOTAL MINORITY FIRMS	47.43%	34.14%	269	138.93	Overutilization
NONMINORITY FEMALE FIRMS	10.51%	7.49%	59	140.41	Overutilization
TOTAL M/WBE FIRMS	57.94%	41.62%	328	139.2	Overutilization

Source: Source: MGT developed a Master Contract database based on capital construction and design and construction-related professional services commissioned by the School Board of Miami-Dade County between July 1, 2006 and June 30, 2012.

- Of the M/WBE groups, there was substantial disparity for Asian American owned and Native American owned firms for M-DCPS projects.



21st Century Schools Bond Advisory Committee Special Meeting Presentation of February 11, 2014



21st Century Schools Bond Advisory Committee Special Meeting Presentation of February 11, 2014

M/WBE Analysis

Disparity Analysis

M/WBE DISPARITY ANALYSIS DESIGN AND CONSTRUCTION-RELATED PROFESSIONAL SERVICES AT THE PRIME LEVEL

BUSINESS OWNERSHIP CLASSIFICATION	PERCENT OF DOLLARS	PERCENT OF AVAILABLE FIRMS	NUMBER OF AVAILABLE FIRMS	DISPARITY INDEX	DISPARATE IMPACT OF UTILIZATION
AFRICAN AMERICAN FIRMS	2.77%	3.86%	8	71.72	Underutilization *
ASIAN AMERICAN FIRMS	0.00%	0.48%	1	0.00	Underutilization *
HISPANIC AMERICAN FIRMS	47.00%	26.57%	55	176.90	Overutilization
NATIVE AMERICAN FIRMS	0.00%	0.00%	0	-n/a	
TOTAL MINORITY FIRMS	49.77%	30.92%	64	160.98	Overutilization
NONMINORITY FEMALE FIRMS	1.26%	5.31%	11	23.66	Underutilization *
TOTAL M/WBE FIRMS	51.03%	36.23%	75	140.84	Overutilization

Source: Source: MGT developed a Master Contract database based on capital construction and design and construction-related professional services commissioned by the School Board of Miami-Dade County between July 1, 2006 and June 30, 2012.

- About 36 percent of available prime design and construction-related professional firms were M/WBEs.
- As a whole, there was disparity or substantial disparity for all M/WBE groups for M-DCPS projects, except for firms owned by Hispanic Americans.

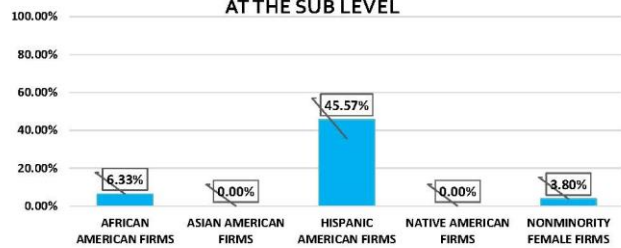


16

M/WBE Analysis

Utilization Analysis

M/WBE PERCENTAGE UTILIZATION DESIGN AND CONSTRUCTION-RELATED PROFESSIONAL SERVICES AT THE SUB LEVEL



Source: Source: MGT developed a Master Contract database based on capital construction and design and construction-related professional services commissioned by the School Board of Miami-Dade County between July 1, 2006 and June 30, 2012.

- There were 44 M/WBEs (55.70% of total design and construction professional subconsultants) utilized as subconsultants.
- 45.57 percent of total design and construction professional subconsultants were Hispanic American owned firms, 3.80 percent nonminority female owned firms, and 6.33 percent African American owned firms..



17

21st Century Schools Bond Advisory Committee Special Meeting Presentation of February 11, 2014

Anecdotal Activities and Analysis

ANECDOTAL ACTIVITIES AND FINDINGS

Among the M/WBEs who responded to questions about barriers to doing business, the biggest concern was competing with large firms (27.1% of M/WBE respondents).

Other key issues noted by M/WBE respondents included:

- Selection process – 20.4%.
- Unnecessary restrictive contract specifications – 16.4%.

With respect to disparate treatment M/WBE respondents reported:

- Discriminatory experiences in dealing with the M-DCPS – 2.9%.
- Discriminatory experiences in dealing with prime contractor – 2.9%.
- An informal network precluded their firms from obtaining work in the private sector – 21.1%.
- Seldom or never being solicited when there were no M/WBE goals – 41.4%.



18

M/WBE Analysis

Private Sector
Findings

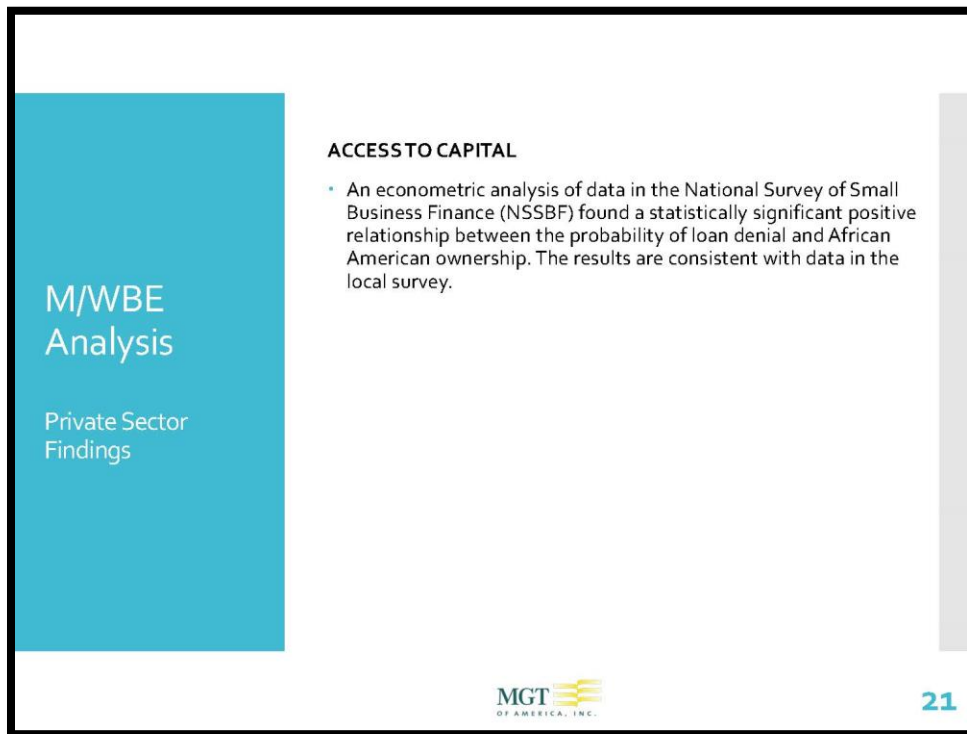
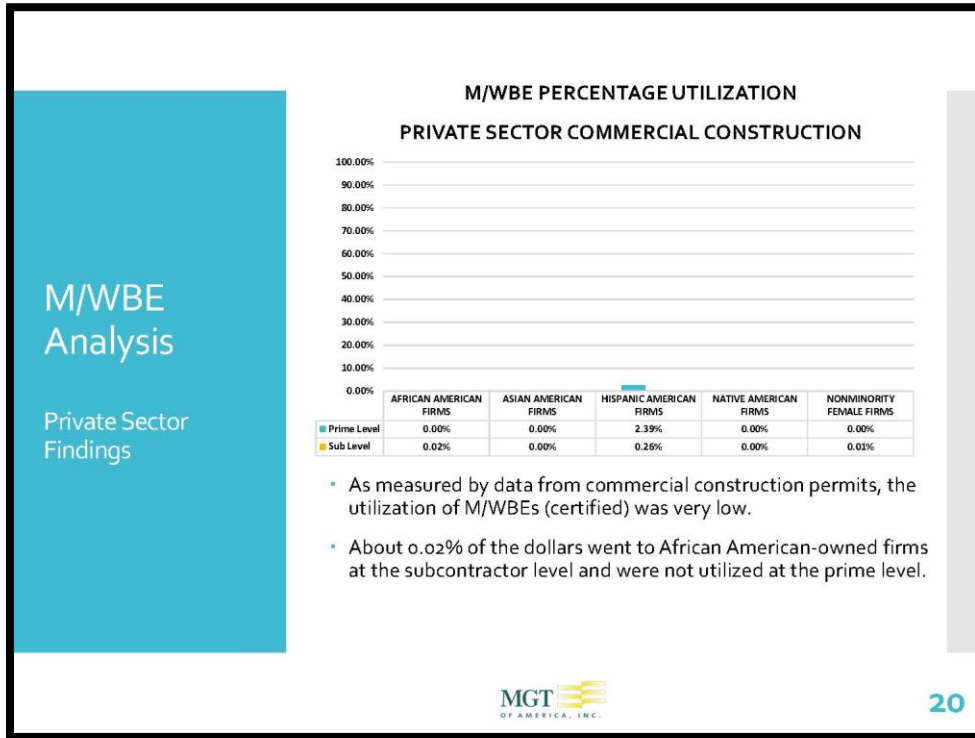
DISPARITIES IN SELF-EMPLOYMENT AND REVENUE EARNINGS

- Econometric analysis using data from 2011 American Community Survey data for the M-DCPS area found:
 - There were statistically significant disparities for entry into self-employment for African Americans, Hispanic Americans, Asian Americans and Nonminority Women.
 - There were statistically significant disparities in earnings from self-employment for Hispanic Americans, Native Americans and Nonminority Women.
 - There were statistically significant disparities for earnings for African Americans, Hispanic Americans, Asian American, and Nonminority Women.



19

21st Century Schools Bond Advisory Committee Special Meeting Presentation of
February 11, 2014



21st Century Schools Bond Advisory Committee Special Meeting Presentation of February 11, 2014

Commendations and Recommendations

- **NARROWLY TAILORED M/WBE INITIATIVE**
 - This study provides evidence to support an M-DCPS M/WBE initiative.
- **SMALL BUSINESS ENTERPRISE (SBE)/MICRO BUSINESS ENTERPRISE PROGRAM**
 - M-DCPS should be commended for starting a program for small business and micro business enterprises.
 - The use of small business set-asides and the two-tier approach to the definition of small business is especially commendable.
 - A strong SBE program is central to maintaining a narrowly tailored initiative to promote M/WBE utilization.
 - M-DCPS should focus on increasing M/WBE utilization through its SBE/Micro Business Enterprise program.

Commendations and Recommendations

- **CONSTRUCTION SUBCONTRACTOR PROJECT GOALS**
 - M-DCPS should be commended for its aspirational targets on large construction projects.
 - M-DCPS should consider subcontractor goals such as in which one or a combination of several M/WBE/SBEs/ Micro Business Enterprises may be utilized to meet the M/WBE/SBE project goal.
- **CONSTRUCTION MANAGEMENT AT RISK**
 - M-DCPS should be commended for its policy of promoting M/WBE utilization through construction management at risk.
 - Particular focus should be given to demographic groups, such as African Americans and Nonminority Women, with negligible construction prime contractor utilization over the study period.
 - There were no Asian American or Native American owned prequalified construction prime contractors.

21st Century Schools Bond Advisory Committee Special Meeting Presentation of February 11, 2014

Commendations and Recommendations

• CERTIFICATION

- M-DCPS should be commended for its certification efforts, in particular the two tier certification of small business enterprises/micro business enterprises.
- M-DCPS should consider accepting firms certified as HUBZone firms, Disadvantaged Business Enterprises, Section 3 firms, and 8(a) firms into its M/WBE and SBE/ Micro Business Enterprise programs.

• VENDOR ROTATION

- Some political jurisdictions use vendor rotation schemes to limit habit purchases and to ensure that M/W/SBEs have an opportunity to bid along with majority firms.
- Some vendors expressed concern that experience and prequalification requirements were unnecessarily restrictive.



24

Commendations and Recommendations

• M/WBE PROGRAM DATA MANAGEMENT

- M-DCPS should be commended for tracking M/WBE prime and proposed subcontractor in construction.
- It is important for M-DCPS to monitor closely the utilization of all businesses by race, ethnicity, and gender, and by prime and subcontractor utilization over time to determine whether M-DCPS's remedial efforts have the potential to eliminate race and gender disparities.



25

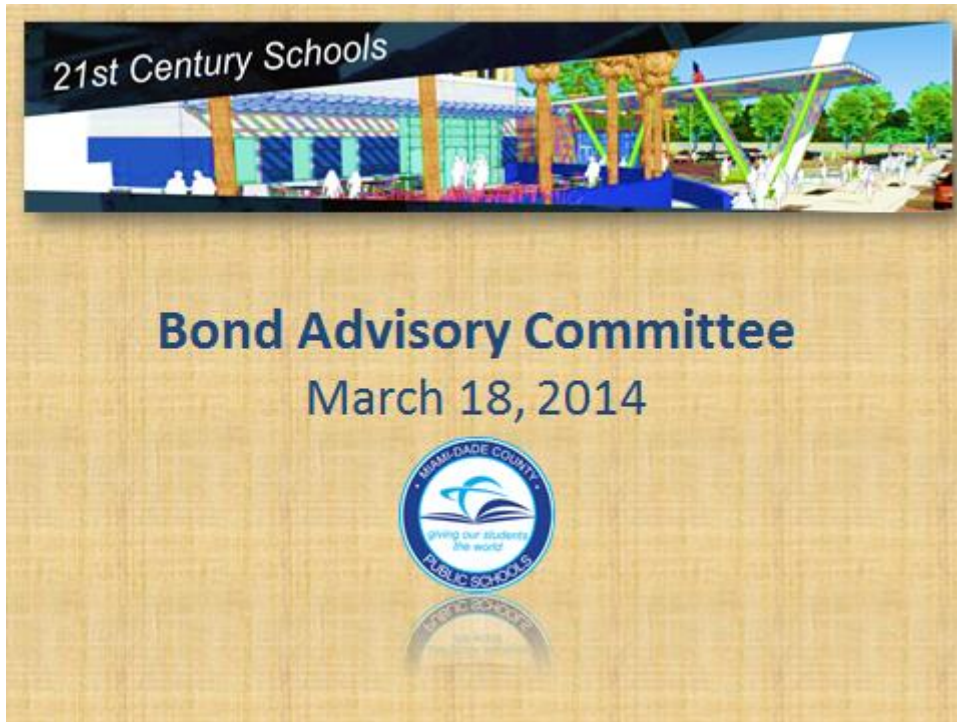
21st Century Schools Bond Advisory Committee Special Meeting Presentation of
February 11, 2014

Questions
and
Answers

MGT OF AMERICA, INC.

26

21st Century Schools Bond Advisory Committee Meeting Presentation of March 18, 2014

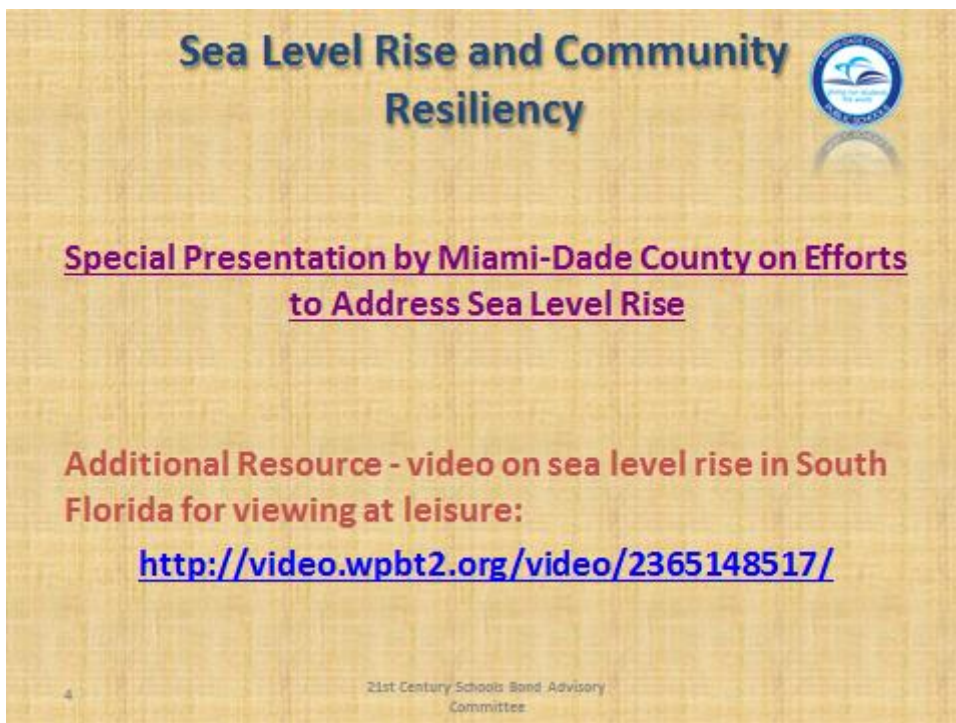
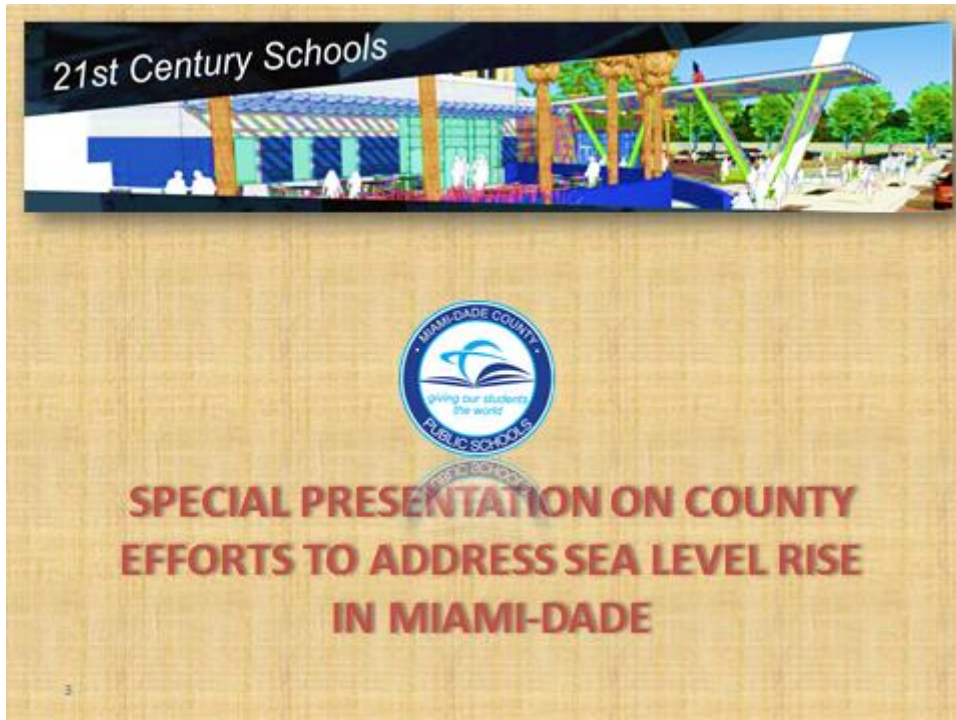


Agenda

- Call to Order
- Welcome
- Approval of Minutes
- Special County Presentation on Efforts to Address Sea Level Rise in Miami-Dade
- GOB Update:
 - Office of School Facilities
 - Implementation of GOB Year 1 & 2 Projects
 - Dashboard and GOB Reporting Tool
 - Advisory Committee's Annual Report
 - Office of Financial Services
 - Office of Economic Opportunity
 - Outreach Efforts
 - Update on Disparity Study Results
- Outreach Sub-Committee
- Discussion
- New Business Section
- Adjourn

21st Century Schools Bond Advisory
Committee

21st Century Schools Bond Advisory Committee Meeting Presentation of
March 18, 2014



21st Century Schools Bond Advisory Committee Meeting Presentation of
 March 18, 2014

Building Resilience to Sea Level Rise in SE Florida

Nichole L. Hefty, Chief
 Miami-Dade Office of Sustainability
 Planning Division
 Dept. of Regulatory and Economic Resources

MIAMI-DADE COUNTY
 21st Century Schools Bond Advisory Committee Mtg.
 March 18, 2014
 CLIMATE CHANGE

Miami-Dade's Long-Standing Climate Leadership

- 1993-2005
 - ICLEI Cities for Climate Protection
 - Urban CO2 Reduction Plan (2005 reduction goal)
- 2006-2011
 - Climate Change Advisory Task Force
- 2007
 - Chicago Climate Exchange (CCX)
 - ICLEI's Climate Resilient Communities Program Pilot
 - Sustainable Buildings Program established
- 2008
 - "Cool Counties" commitment: Reduce GHG emissions by 80% by 2050
- 2009
 - \$12.5 million in EECBG funding
 - The Office of Sustainability (OOS) realigned and strengthened
 - Southeast Florida Regional Climate Change Compact
 - ICLEI Sustainability Planning Toolkit Pilot – GreenPrint Began

MIAMI-DADE COUNTY
 21st Century Schools Bond Advisory Committee Mtg.
 March 18, 2014
 CLIMATE CHANGE

21st Century Schools Bond Advisory Committee Meeting Presentation of
 March 18, 2014

GreenPrint – Our Design for a Sustainable Future

5 Year Cycle

- Strong Leadership Connections & Commitment
- Water & Energy Efficiency
- Responsible Land Use & Smart Transportation
- Healthy Communities
- Climate Change Action Plan
- Vibrant Economy
- Our Environment

137 Initiatives

29 Strategies

<http://www.miamidade.gov/green/>

MIAMI-DADE COUNTY
 21st Century Schools Bond Advisory Committee Mtg.
 March 18, 2014

The SE Florida Regional Climate Change Compact

- Fully Ratified January 2010
- Commitments include:
 - Policy Collaboration
 - Develop Regional Tools
 - Unified SLR Projection
 - Inundation Maps
 - GHG Emissions Baseline
 - Create a Regional Action Plan
 - Mitigation and adaptation strategies
 - Convene Annual Summits

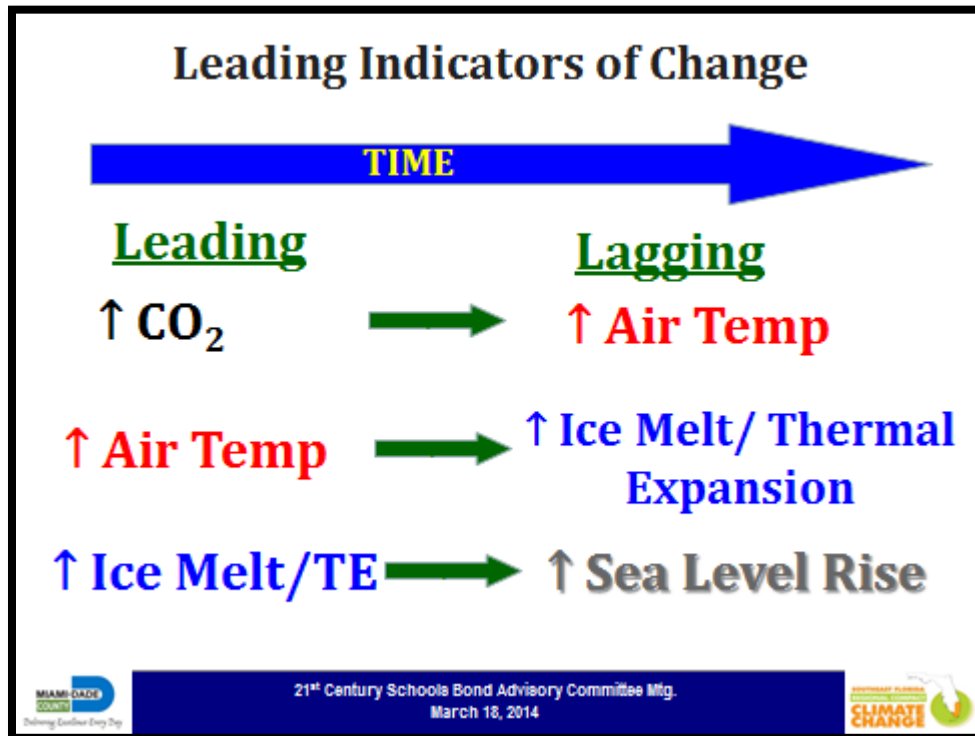
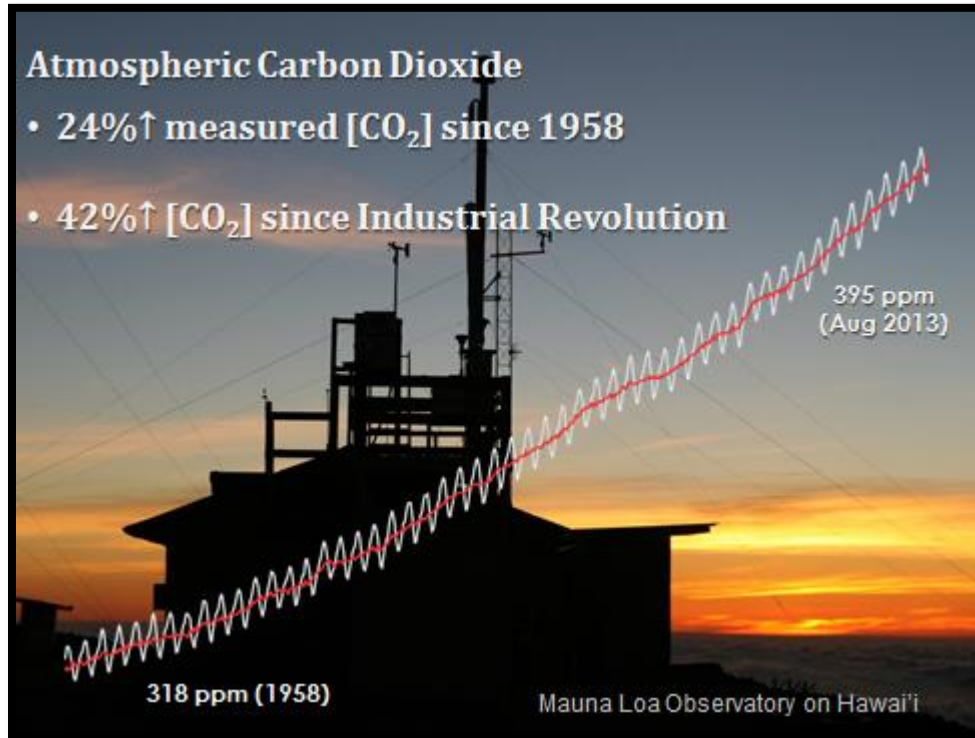
The Nature Conservancy

South Florida Regional Planning Council

MIAMI-DADE COUNTY
 21st Century Schools Bond Advisory Committee Mtg.
 March 18, 2014

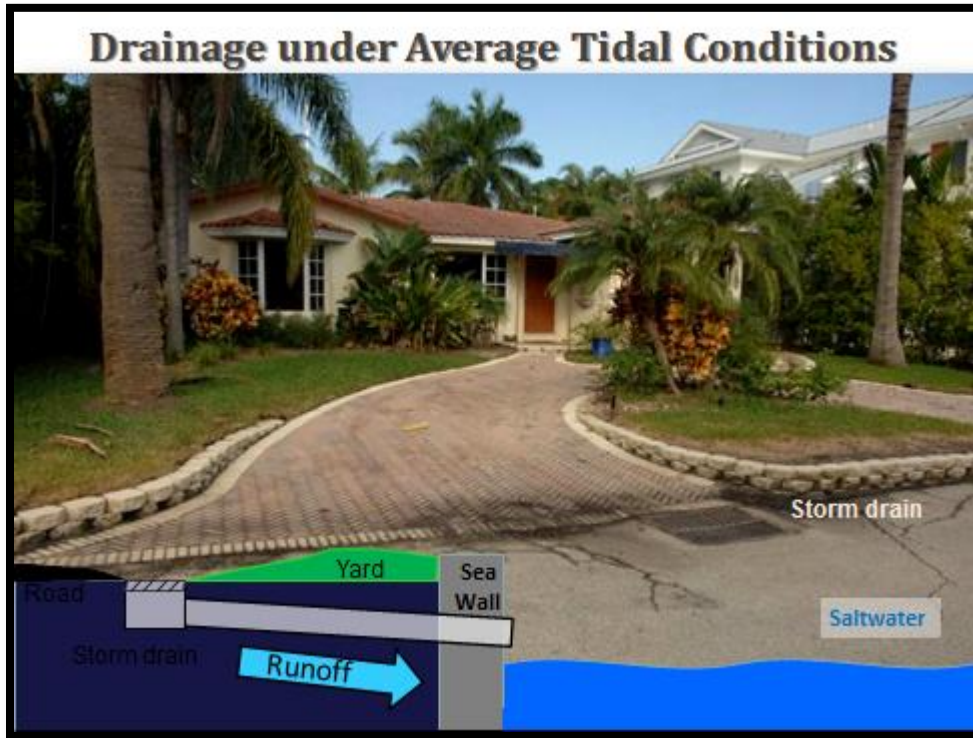
21st Century Schools Bond Advisory Committee Meeting Presentation of

21st Century Schools Bond Advisory Committee Meeting Presentation of
 March 18, 2014



21st Century Schools Bond Advisory Committee Meeting Presentation of

21st Century Schools Bond Advisory Committee Meeting Presentation of
March 18, 2014




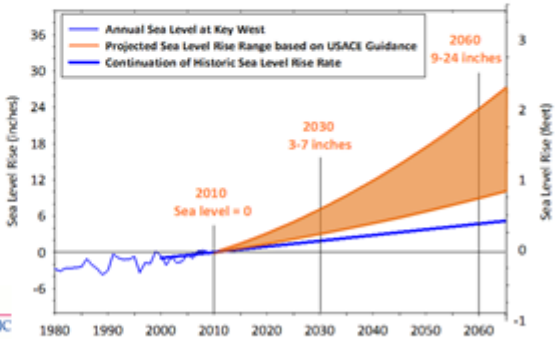
21st Century Schools Bond Advisory Committee Meeting Presentation of


21st Century Schools Bond Advisory Committee Meeting Presentation of
 March 18, 2014

A Solution – A Unified SLR Rise Projection


- Included scientists from local and regional universities
- Brought in stakeholders from Climate Change Advisory Task Forces
- Utilized experts from state & national scientific organizations – NOAA, USACE, Water Mgmt. District
- Utilized best, most current data and science available
- Agreed to reach a consensus



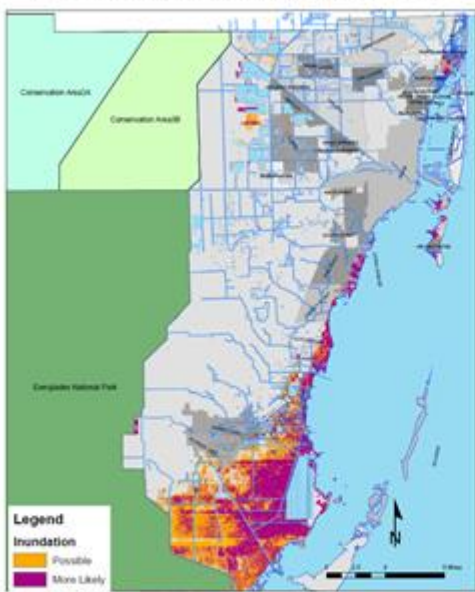




21st Century Schools Bond Advisory Committee Mtg.
March 18, 2014




1-foot Sea Level Rise In Miami-Dade County




SE FL Regional Vulnerability Analysis

- Identifies area with elevations below Mean Higher High Water (MHHW)
- Planning tool to identify areas of concern

**Timeline for 1 ft. SLR Scenario
~2040 – 2070**

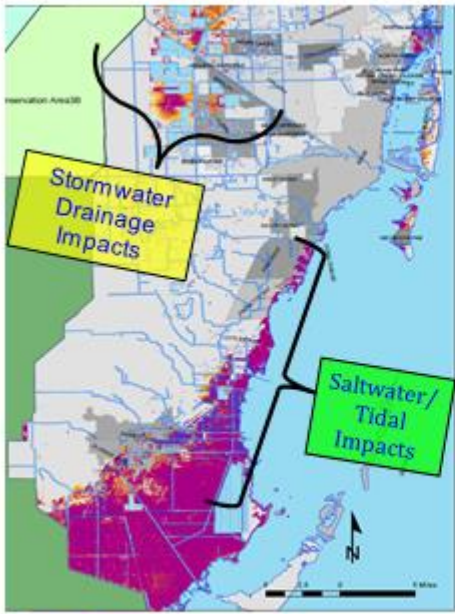


21st Century Schools Bond Advisory Committee Mtg.
March 18, 2014



21st Century Schools Bond Advisory Committee Meeting Presentation of

21st Century Schools Bond Advisory Committee Meeting Presentation of
 March 18, 2014



2-foot Sea Level Rise in Miami-Dade County

SE FL Regional Vulnerability Analysis

- 2 ft. SLR Scenario Timeline: ~2060 – 2115
- None of the schools in Unincorporated Miami-Dade County were impacted

This is not just a coastal issue!

MIAMI-DADE COUNTY
 Delivering Excellence Every Day

21st Century Schools Bond Advisory Committee Mtg.
 March 18, 2014

CLIMATE CHANGE

The Regional Climate Action Plan

*To integrate climate adaptation and mitigation into existing systems.
 To implement through existing local and regional organizations.
 5 year timeframe*

- Sustainable Community and Transportation Planning
- Water Supply, Management and Infrastructure
- Risk Reduction and Emergency Management
- Energy and Fuel
- Natural Systems and Agriculture
- Outreach and Public Policy



Includes companion Implementation Guide

**>100 Recommendations
 Adaptation and Mitigation**

[Download at www.southeastfloridaclimatecompact.org](http://www.southeastfloridaclimatecompact.org)

MIAMI-DADE COUNTY
 Delivering Excellence Every Day

21st Century Schools Bond Advisory Committee Mtg.
 March 18, 2014

CLIMATE CHANGE

21st Century Schools Bond Advisory Committee Meeting Presentation of

21st Century Schools Bond Advisory Committee Meeting Presentation of
 March 18, 2014

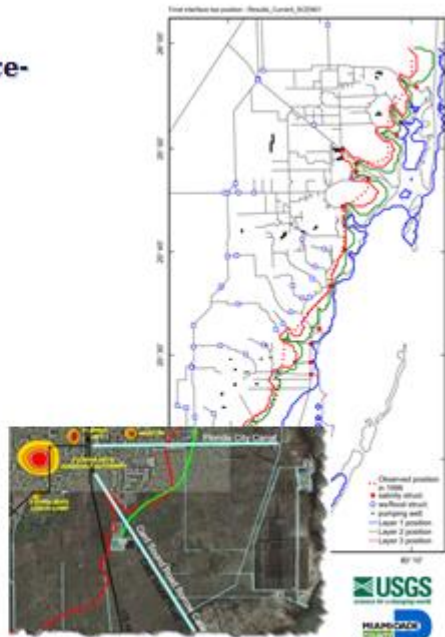
CDMP Policy as a Strong Foundation

- Climate Change policies woven into existing Plan elements



**Implementation Tool:
 Urban Miami-Dade County Surface-
 Water/Groundwater Model**


- Interaction of surface water and groundwater
- Various sea level and precipitation scenarios
- Key information to inform other planning programs
 - Adaptation Action Areas
 - Stormwater Planning (local and regional)
 - Local Mitigation Strategy
- Goal to expand to the Region



21st Century Schools Bond Advisory Committee Meeting Presentation of
 March 18, 2014

Implementation Tool Adaptation Action Areas (AAA)

**1-Foot
 SLR Scenario**



LEGEND
 Inundation
 Possible
 More likely

Example
 AAA

Florida Law now allows local governments to:

- Designate AAA for the purpose of
 - Identifying areas of SLR/Coastal flooding concern
 - Prioritizing funding for adaptation
- Working regionally on a “how to” guide
- Working with Ft. Lauderdale on pilot implementation

NOAA NATIONAL OCEANIC AND ATMOSPHERIC ADMINISTRATION

DEP


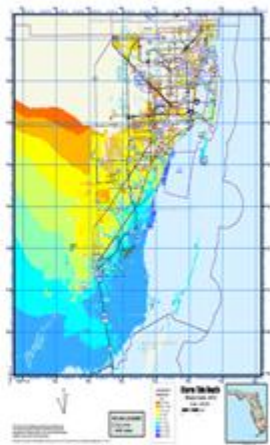
MIAMI-DADE COUNTY
 Delivering Excellence Every Day

21st Century Schools Bond Advisory Committee Mtg.
 March 18, 2014

CLIMATE CHANGE

Additional On-Going Work

- Regional Coordination of Hazard Mitigation Planning
- FHWA South FL Climate Change Vulnerability Assessment & Adaptation Pilot Project
- Florida Building Resilience Against Climate Effects (BRACE)
- Miami-Dade Sea Level Rise Task Force

LMS
 Miami-Dade

MIAMI-DADE COUNTY
 Delivering Excellence Every Day

21st Century Schools Bond Advisory Committee Mtg.
 March 18, 2014

CLIMATE CHANGE

21st Century Schools Bond Advisory Committee Meeting Presentation of

21st Century Schools Bond Advisory Committee Meeting Presentation of March 18, 2014

Next Steps

- Sea Level Rise Task Force Report & Recommendations
- Revisit Sea Level Rise Projection
- Modeling Analysis Results & Incorporation into Planning Processes
- Explore Additional Collaborative Opportunities Between The County and The School Board



21st Century Schools Bond Advisory Committee Mtg.
March 18, 2014



Questions?

Thank you!

Nichole L. Hefty

(305) 375-5593

heftyn@miamidade.gov

<http://www.miamidade.gov/green/>

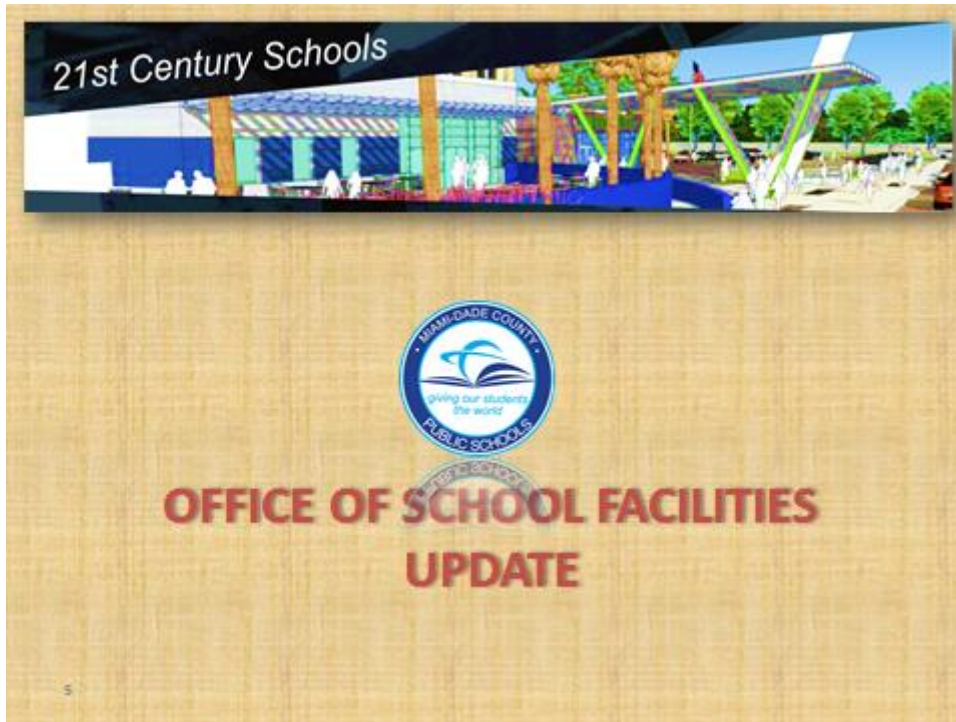
<http://southeastfloridaclimatecompact.org/>



21st Century Schools Bond Advisory Committee Mtg.
March 18, 2014



21st Century Schools Bond Advisory Committee Meeting Presentation of
 March 18, 2014



Year 1 GOB Projects Implementation Status

- All 68 GOB Year 1 projects are well into design
 - 66 have construction values of \$2M or less
 - 2 are large value projects, i.e. major replacement of Miami Norland SHS and new 6-12 grade facility @ MAST on Virginia Key


Miami Norland SHS - Conceptual Design

MAST 6-12 Grade Facility - Conceptual Design

21st Century Schools Bond Advisory Committee

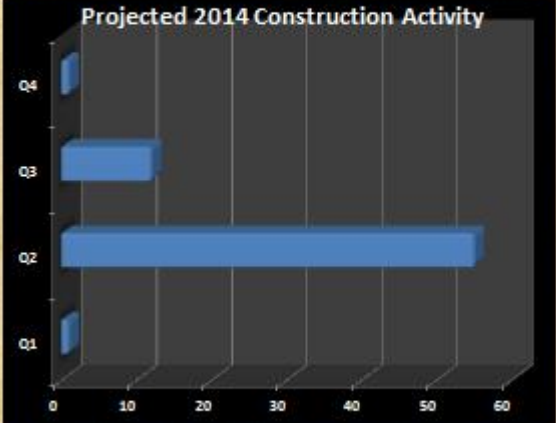
21st Century Schools Bond Advisory Committee Meeting Presentation of March 18, 2014

Implementation Status Year 1 GOB Projects



- Construction activity on the vast majority of these projects is projected to start in Q2 of 2014.
- Likewise, expenditures will accelerate starting in mid-year as construction contracts are awarded

Projected 2014 Construction Activity




Quarter	Projected Construction Activity (%)
Q1	~5
Q2	~55
Q3	~15
Q4	~5

7

21st Century Schools Bond Advisory Committee

Implementation Status of Technology




- Network Infrastructure**
 - Wireless networks have been completed at all sites
 - Bring Your Own Device (BYOD) network configurations are ongoing
 - Expected completion date is September 2014
- Classroom Interactive Technology Upgrades**
 - Promethean ActivBoard all-in-one units were ordered
 - Installation bid closed on Friday, March 14th
 - The goal is to have equipment installed in all schools by August 2014

8

21st Century Schools Bond Advisory Committee

21st Century Schools Bond Advisory Committee Meeting Presentation of March 18, 2014

Year 2 GOB Projects Implementation Status




- Preparations and planning for implementation of Year 2 GOB Projects are proceeding on a parallel track
- As reported at the December meeting, 13 larger projects with construction values exceeding \$2M will be individually commissioned based on three groupings
- The first solicitation for both design professionals and contractors is anticipated in the first week of April
- Subsequent solicitation(s) will be staggered to maximize opportunities for work distribution and rotation

9

21st Century Schools Bond Advisory
Committee

Year 2 GOB Projects Implementation Status



- In addition to these project-specific solicitations, the District has successfully concluded negotiations with design professionals and contractors certified as Small Business Enterprise (SBE) entities in the Sheltered Market categories
- As a result, the Board, at its March 12th meeting approved the commissioning of 11 SBE design professionals and 9 SBE contractors

10

21st Century Schools Bond Advisory
Committee

21st Century Schools Bond Advisory Committee Meeting Presentation of March 18, 2014

Year 2 GOB Projects Implementation Status



- Approximately 47 projects with construction values ranging between \$200K and \$1M will be assigned in April of this year to these SBE based on their ranking [highest value project(s) assigned to highest ranked firms and so on] and on the most logical geographic clustering
- It is anticipated that these projects will be in design by summer of this year

11

21st Century Schools Bond Advisory Committee

Year 2 GOB Projects Implementation Status

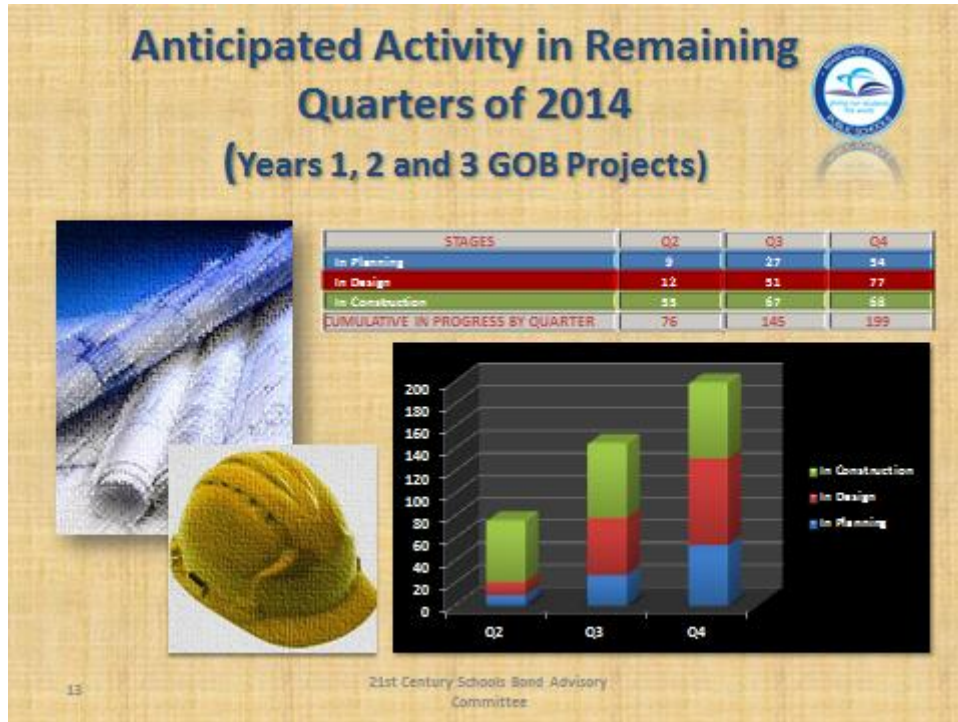


- In addition, the District is also engaged in active negotiations with design professionals and contractors certified as Micro Business Enterprise (MBE) entities in the Sheltered Market categories
- It is anticipated that a recommendation to commission MBE design professionals and contractors for projects under \$200K in construction value will be presented to the Board at its April 9th meeting, after which project assignments will be made based on established protocols

12

21st Century Schools Bond Advisory Committee

21st Century Schools Bond Advisory Committee Meeting Presentation of
 March 18, 2014



- ### Dashboard and Reporting Tool
- The District continues to update the Dashboard as projects are assigned or change in status from planning to design and construction
 - In addition, the District is still reviewing complementary reporting tools aimed at providing a more seamless interface with design professionals and contractors
 - The review is under the cone of silence and a final recommendation to the Board is expected by or before May
- 14
 21st Century Schools Bond Advisory Committee

21st Century Schools Bond Advisory Committee Meeting Presentation of
 March 18, 2014

Dashboard and Reporting Tool

- In addition to the current content on the Dashboard, the District has added a photo chronicling component to document conditions pre-GOB, during construction and post-GOB at project completion
- Every school in the GOB program will have its project fully documented and select photos will be progressively added to the Dashboard 'Gallery' as the work ensues

15 21st Century Schools Bond Advisory Committee

Chronicling GOB Projects




The screenshot displays a web interface titled "Chronicling GOB Projects". On the left, there is a "My Projects" sidebar listing various schools such as "W.R.T. Academy at Virginia Key", "Arthur & Ruby Wynn Community Of The Arts", "Aurora Elementary", "Biscayne Elementary School", "Biscayne Elementary", "Broward Academy K-8 Center", "Carnegie Mellon R.P. Center", "Coralmeadows Elementary", "Coral Reef Middle", "Coral Vista Elementary", "Coral Park Elementary", "Danielle M. Williams Civic Center", "Dr. Edward L. Whitman Elementary", "Dr. Henry E. Perdue Academy", and "Dr. Michael Wong Senior High School". The main content area shows a grid of project cards, each featuring a school name, a "Road" or "Level 1" category, and a set of four small photographs documenting the project's progress. At the bottom of the screenshot, the text "15 21st Century Schools Bond Advisory Committee" is visible.

21st Century Schools Bond Advisory Committee Meeting Presentation of March 18, 2014




21st Century Schools Bond Advisory Committee Meeting Presentation of March 18, 2014

Advisory Committee's Annual Report 

- In accordance with School Board Policy 9145 – 21st Century Schools Bond Advisory Committee, *“The Committee’s reviews and recommendations shall be reported on an annual basis to the Board, Superintendent and the community. The annual report shall assess the implementation of the Bond Program to ensure that the Bond Program proceeds are being spent according to the published plan, that projects are being delivered in a timely manner and are equitably distributed, and that Bond Program proceeds are directed to the local economy.”*

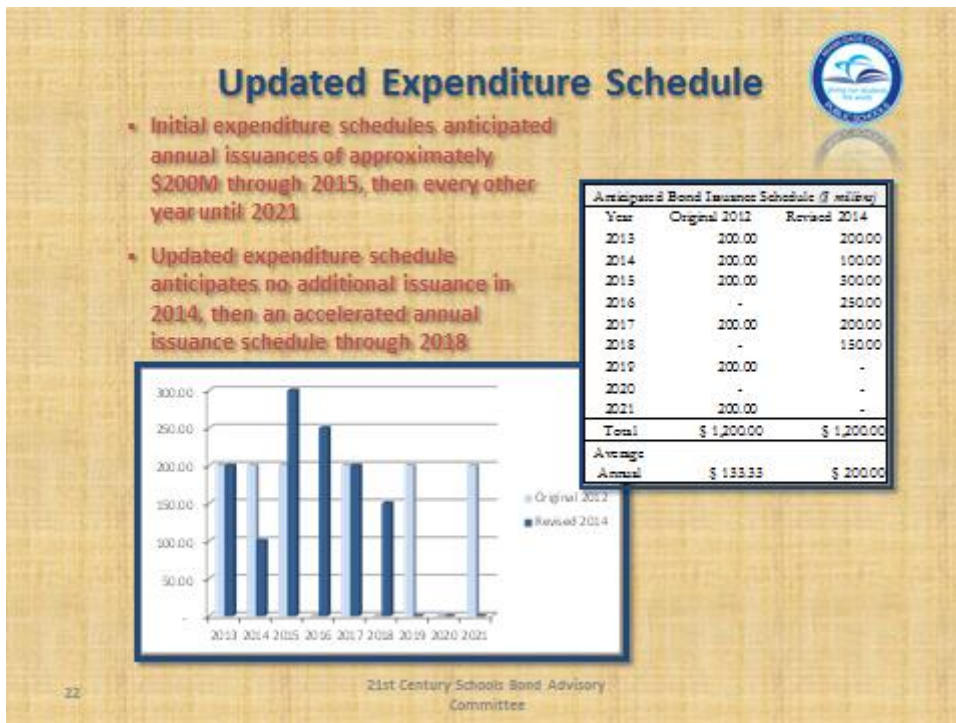
19 21st Century Schools Bond Advisory Committee

Advisory Committee's Annual Report 

- The Advisory Committee’s March 18, 2014 meeting will mark the first year anniversary of the Committee’s existence and in accordance with Board Policy, preparation of the first Annual Report is now in order
- It is recommended that the Committee grant to the Chair the authority to work with District staff to prepare the Annual Report for submittal to the full Committee at its June 10, 2014 meeting and subsequent release to the Board, the Superintendent and the community

20 21st Century Schools Bond Advisory Committee

21st Century Schools Bond Advisory Committee Meeting Presentation of
 March 18, 2014



21st Century Schools Bond Advisory Committee Meeting Presentation of March 18, 2014

GO Program Estimates - February 2014

- Full implementation of the plan is now projected to result in Debt Service leveling off at approximately \$77.8 million beginning in FY 2022, compared to \$77 million for August 2012 Estimate
- The August 2012 estimated max millage was .347, or \$35/year for \$100,000 taxable value
- Current estimated max millage is .295, or \$30/year for \$100,000 taxable values

		GO Program							Total
		2013	2014	2015	2016	2017	2018	2019	
Tax Roll Year	Fiscal Year	2008	2009	2010	2011	2012	2013	2014	
2012	2014	27,980,666	10,811,012	-	-	-	-	10,811,012	
2013	2015	19,430,068	12,480,000	7,697,501	-	-	-	27,177,501	
2014	2016	11,438,750	13,480,000	8,285,000	18,284,201	-	-	37,669,201	
2015	2017	11,482,750	13,480,000	8,250,000	18,288,875	15,927,000	-	54,120,000	
2016	2018	-	13,480,000	8,227,575	18,400,000	18,400,000	10,845,000	67,279,000	
2017	2019	-	13,480,000	8,225,000	18,288,750	18,400,000	15,187,250	69,600,000	
2018	2020	-	13,480,000	8,225,000	18,288,750	18,400,000	15,187,250	69,600,000	
2019	2021	-	13,480,000	8,225,000	18,288,750	18,400,000	15,187,250	69,600,000	
2020	2022	-	13,480,000	8,225,000	18,288,750	18,400,000	15,187,250	69,600,000	
2021	2023	-	13,480,000	8,225,000	18,288,750	18,400,000	15,187,250	69,600,000	

		2013	2014	2015	2016	2017	2018	2019	2020	2021	2022
Tax Roll Year	Fiscal Year	Assessed Value (Levy Year)	One Mill Revenue (\$2.95% Collection)	1 Year GO Program Millage Requirement	Continued GO Program Millage Requirement	Total GO Program Millage Requirement	Revenue for GO Program Debt Service				
2013	2014	215,103,167,538	206,488,091	0.281	0.052	0.333	66,773,707				
2014	2015	223,474,500,000	214,381,880	0.291	0.054	0.345	72,774,389				
2015	2016	233,754,400,000	226,324,234	0.249	0.185	0.214	45,469,823				
2016	2017	243,171,500,000	235,244,825	0.247	0.227	0.214	65,302,812				
2017	2018	250,954,500,000	250,523,820		0.289	0.289	67,279,000				
2018	2019	274,378,300,000	263,593,345		0.294	0.294	77,493,197				
2019	2020	274,378,300,000	263,593,345		0.295	0.295	77,521,438				
2020	2021	274,378,300,000	263,593,345		0.295	0.295	77,518,583				
2021	2022	274,378,300,000	263,593,345		0.295	0.295	77,509,858				

* Current estimate average millage .247 or \$25/year per \$100,000 taxable value

OFFICE OF ECONOMIC OPPORTUNITY UPDATE

21st Century Schools Bond Advisory Committee Meeting Presentation of March 18, 2014



Success Stories

Commissioning as Sheltered Market Architectural/Engineering Projects Consultant (A/EPC) for miscellaneous projects up to \$1 Million each [03/12/14 Board Meeting, Agenda Item F-21]

Of the firms that were selected as SBEs

- 5 out of 11 are Female owned (45%)
- 2 out of 11 are African-American owned (18%)
- 6 out of 11 are Hispanic owned (55%)
- 1 out of 11 are Non-Minority owned (9%)

Of the firms that were selected as MBEs

- 3 out of 4 are Hispanic owned (75%)
- 1 out of 4 are Non-Minority owned (25%)

25 21st Century Schools Bond Advisory Committee



Success Stories

Commissioning as Sheltered Market Construction Management at-Risk firms for Miscellaneous projects up to \$1 Million each [03/12/14 Board Meeting, Agenda Item F-22]

Of the firms that were selected as SBEs

- 9 out of 9 are MWBEs (100%)
- 6 out of 9 are Hispanic owned (67%)
- 3 out of 9 are Female owned (33%)
- 1 out of 9 are African-American owned (11%)


Of the firms that were selected as MBEs

- 8 out of 8 are MWBEs (100%)
- 5 out of 8 are African-American owned (63%)
- 3 out of 8 are Hispanic owned (38%)
- 3 out of 8 are Female owned (38%)

26 21st Century Schools Bond Advisory Committee

**21st Century Schools Bond Advisory Committee Meeting Presentation of
March 18, 2014**


Certification DASHBOARD



362	TOTAL NUMBER OF CERTIFICATION FILES RECEIVED SINCE INCEPTION
304	TOTAL NUMBER OF SMALL BUSINESS CERTIFICATIONS
83.9%	CERTIFICATION RATE
304	TOTAL NUMBER OF SMALL BUSINESS CERTIFICATIONS
22	African-American Female
77	African-American Male
4	Asian-American Male
49	Hispanic-American Female
104	Hispanic-American Male
28	Non-Minority
2	Service-Disabled Veteran
18	White Female

27
21st Century Schools Bond Advisory Committee

Community Outreach DASHBOARD



36	TOTAL NUMBER OF SEMINARS/WORKSHOPS IN 2013-2014 FISCAL YEAR
6	TOTAL NUMBER OF RADIO/NEWSPAPERS "TOUCHED"
7	TOTAL NUMBER OF SCHOOL BOARD DISTRICTS "TOUCHED"
2870	TOTAL NUMBER OF OUTREACH EMAILS (since Feb. 2014)

Pre-Qualifications DASHBOARD

201	TOTAL NUMBER OF PREQUALIFIED FIRMS
63	TOTAL NUMBER OF PREQUALIFIED SBE FIRMS
41	TOTAL NUMBER OF PREQUALIFIED MBE FIRMS

28
21st Century Schools Bond Advisory Committee

**21st Century Schools Bond Advisory Committee Meeting Presentation of
March 18, 2014**

Previous Outreach & Partnerships 

Miami Beach Chamber of Commerce w/ Dr. Karp
February 7, 2014

Pirtle Local Hiring Outreach Seminar
February 11, 2014

Subcontractors Outreach Event w/ Turner Construction
March 4, 2014

Outreach Event w/ City of Homestead
March 7, 2014

29 21st Century Schools Bond Advisory Committee

Upcoming Outreach & Partnerships 

Beacon Council Event
March 19, 2014

South Florida Minority Supplier Diversity Council Business Expo
March 21, 2014

Pirtle Local Hiring Seminar (MAST Academy)
April 17, 2014


West Kendall Business Association
April 24, 2014

City of Miami Gardens Business Fair
May 2, 2014

30 21st Century Schools Bond Advisory Committee

21st Century Schools Bond Advisory Committee Meeting Presentation of
March 18, 2014

The OEO Team



Brian A. Williams, Esq.
Torey Alston
Patricia Betancourt
Elsie Hamler
Jerome Hamler
Michelle Hicks-Levy
Denise Mincey Mills
Diane Pinate
Juliana Velez

31

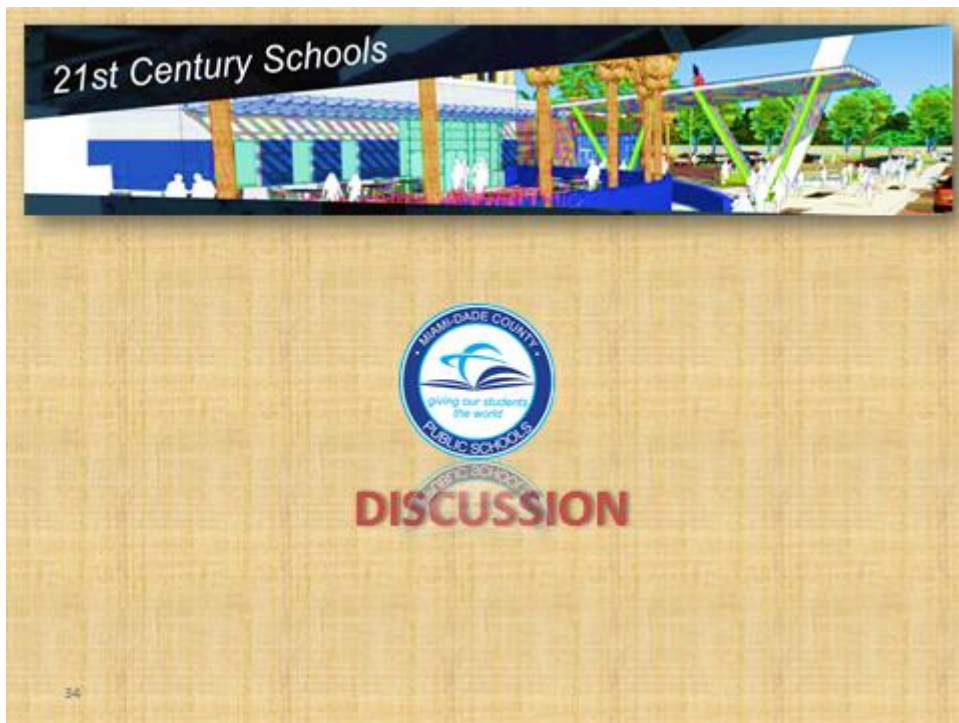
21st Century Schools Bond Advisory Committee



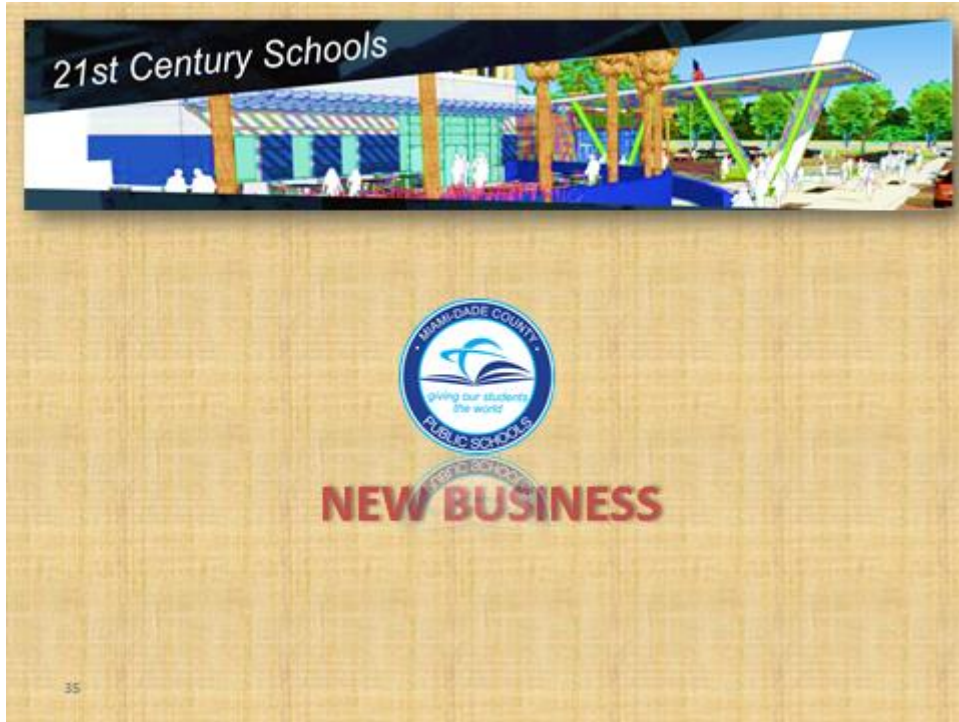
Office of Economic Opportunity
1450 NE 2 Avenue
Suite 428
Miami, Florida 33132
305-995-1307
<http://oedadeschools.net>
oeo@dadeschools.net

32

21st Century Schools Bond Advisory Committee Meeting Presentation of
March 18, 2014



**21st Century Schools Bond Advisory Committee Meeting Presentation of
March 18, 2014**



The Miami Herald

Tuesday, April 9, 2013

SENT ON BEHALF OF JOHN SCHUSTER, CHIEF COMMUNICATIONS OFFICER,
OFFICE OF PUBLIC RELATIONS

MIAMI-DADE SCHOOLS

High-tech classrooms of future showcased

With \$100 million to spend on technology in the next few years, school officials invited vendors to show how their wares can improve education.

BY DAVID SMILEY dsmiley@MiamiHerald.com

Not a textbook or dry-erase board in sight, freshman agriscience teacher Surey Rios floated around pods of students at TERRA Environmental Research Institute on Monday, guiding them in a lesson on energy as a crowd watched.

Jessica Bustillos created an interactive poster on her tablet depicting how energy is both used and wasted at her high school in Kendall. Joshua Garcia projected the costs and benefits of renewable energy onto a Smart Board 800. Around them, classmates used their fingers to operate a Smart Table, iPads to view a video on creating potable water, and a Steelcase media:scape to share thoughts on managing India's growth.

In Miami-Dade, call this class of interactive technology and new-school teaching methods the class of the (near) future.

"I keep calling it the classroom of the future," Schools Superintendent Alberto Carvalho told a crowd of onlookers. "But really, it's the classroom of now."

Today, that is true for some Miami-Dade classrooms, though not most. But that's going to change now that the district has about \$100 million to spend on technology as part of a \$1.2 billion voter-approved project to renovate, rebuild and upgrade school campuses.

The district will begin the upgrades this summer. So on Monday, Carvalho and the Miami-Dade School Board held a workshop and technology bazaar, inviting vendors to hawk the kinds of wares that might end up in classrooms, and showcasing how technology is being used to change the way teachers teach and students learn.

"We're at the threshold of something special," School Board member Carlos Curbelo said.

Among the district's broader goals:

- Dramatically expand each school's bandwidth — likened to an Internet highway — so it can support access by hundreds or even thousands of students without slowing down or freezing up.

- Place interactive, multimedia and touch-screen devices in every classroom within two years.

- Upgrade and improve technology across the board so that students in all communities will each have access to a device and first-class content with equity, regardless of where they live.

When the money is spent, the district hopes to emerge with a more-interactive, high-tech system more geared to projects and presentations, personalized instruction and the use of the ubiquitous smartphone and tablets. Though the district won't buy every student a device, the hope is that every student will have access to one.

"This is going to be transformative work," Carvalho said.

To display the technology coming to classrooms — or in some cases is already there — the district invited vendors to set up in TERRA's gym and created a bazaar that attracted education officials from around the state. Reading Plus and Discovery Education showed off their educational programs, while TekTouch vendors explained how their touch screen with a built-in computer allowed students at Nathan B. Young Elementary School to talk to kids in China last year.

Safe System presented equipment that places a camera in every classroom and gives teachers a small alert system to wear around their necks in case of emergency. The \$3,000 system can also be used to record lessons for professional development, or for "flipping" a classroom by recording lectures for students to view at home.

"This is what I've wanted in our schools for four years," School Board member Lawrence Feldman said. "But no one had been able to do it."

Adriana Diaz-Bergnes attended the bazaar to check out new programs for Dr. Michael Krop Senior High School, where she teaches math. She said she is now able to present all of her lessons on a high-tech Mimio

board and save them so that her students can download them through Dropbox. Most of her students download the lessons straight to their phones, she said.

"If you're not working with this technology, then you're behind," she said.

School district officials agree, writing in their presentation that "classrooms without technological tools are obsolete." They expect that when the money is spent, academic classrooms will resemble Surey's TERRA classroom.

One such example coming this fall: iMath, a high-tech curriculum that will be in every middle school math class, paid for with a \$32 million federal Race to the Top grant.

Surey said teaching such an interactive, tech-based class takes the right approach, which differs from the traditional lecture-and-textbook teaching model.

"I want to be with them. I don't want them following me," she said of her students. "I want to push them forward."

To help with that, the district expects to spend to provide professional development and training for its teachers. Carvalho said the district is also taking into consideration the issue of equitable device access, considering that some students don't have computers or high-tech devices at home.

"This is about bringing everybody up to the same level playing field," Carvalho said. "The failure to do that will not get us to the place we need to be."



JOSE A. IGLESIAS/EL NUEVO HERALD

WORKING TOGETHER: Deanna Harrison shows the Activ-Table, a multi-user device.

Miami Herald

Posted on Mon, Nov. 04, 2013

Schools bonds: Promise made, promise kept

BY ALBERTO M. CARVALHO AND ROBERTO MARTINEZ

www.dadeschools.net



MCT / MCT
MCT

A year ago our school system reached out to the voters of Miami-Dade County with a request for \$1.2 billion to make improvements to our schools in exchange for a promise that the funds from the bond program would be used to enhance the safety of our schools, improve access to technology, provide a dignified teaching and learning environment for school-site employees and students, and would deliver an economic boost to our local economy by creating jobs and business opportunities in construction and related industries.

The result was that our community, led by parents, teachers, business people, and many others, agreed to take us at our word and passed Proposition 222 by nearly 70 percent.

At the time, we made clear that one's zip code should never be an obstacle to accessing high-quality, academically rigorous, educational programs, and that through the proceeds generated from the bond we would focus on eliminating the digital divide that exists between new schools and some of our much older schools, as well as creating new state of the art learning environments across the district in every neighborhood.

We also committed that every step of the way the process would remain open and transparent, ensuring the public that through careful stewardship of its dollars, projects would be delivered equitably, efficiently, and with full accountability.

Finally, we promised that the dollars raised by the bond program would be reinvested into the Miami-Dade economy, creating over 9,000 direct and indirect jobs, particularly in construction and related industries, over the first three years alone.

A promise made is a promise kept. Every school in the district is slated to receive upgrades as a result of the bond program. Many projects have been advanced, cutting the time for improvements in some cases by up to two years. In fact, we have already launched 69 projects worth \$180 million just within this first year, with all design services and contracting work being done by local private firms.

The 21st Century Schools Bond Advisory Committee was established and includes a 29-member panel made up of a cross-section of the community empowered to monitor the performance and program achievements related to the bond program. Further, we are making good on our promise to reinvest in our own community. M-DCPS has contracted with a private program management firm to manage the construction program. This firm has managed some of our community's largest projects and has over a century's track record of success.

Finally, the district has implemented a small/micro business policy as well as a local vendor preference policy to ensure that local businesses have every opportunity to participate in the bond program.

We knew that aging school facilities and the lack of access to state-of-the-art technology would have a detrimental impact not only on our students but also on the long term economic development potential of Miami-Dade County. Now, at groundbreaking events that are being held at schools across the community, the excitement on the faces of the students, teachers, parents, and community partners has been a wonderful confirmation that 222 was the right thing to do, for all the right reasons and at the right time.

Miami-Dade County is a wonderfully diverse and culturally vibrant community poised to become one of the world's premier cities, and we are confident that with the investment made through 222, our schools will be prepared to lead the way.

To learn more about the bond program, special events like the upcoming groundbreaking for the new Miami-Norland Senior High on Wednesday, and the progress of individual projects, please visit the M-DCPS GOB Capital Projects Dashboard at <http://www.dadeschools.net> and click on the tab labeled "Bond."

Alberto M. Carvalho is superintendent of Miami-Dade County Public Schools and Roberto Martinez is chair of the 21st Century School Bond Advisory Committee.

© 2013 Miami Herald Media Company. All Rights Reserved.
<http://www.miamiherald.com>

Miami Herald

Posted on Sun, Nov. 10, 2013

Carvalho: \$1 billion bond initiative for Miami-Dade schools is on schedule at one-year mark

By David Smiley
dsmiley@MiamiHerald.com



CARL JUSTE / MIAMI HERALD STAFF



Demolition contractor Crisscross Concrete Cutting and Drilling tear down of one of the portables at Highland Oaks Middle as part of the Miami-Dade's \$1.2 billion school bond referendum. CARL JUSTE / MIAMI HERALD STAFF

Assistant Superintendent Carl Nicoleau, center, explains to Highland Oaks Middle students, about how the progress of the Miami-Dade's \$1.2 billion school bond referendum is removing portables at their school as officials Sally Alayon, left, and Sheryl Kushi, principal of Highland Oaks Middle, right, listen closely prior to the demolishing of one of the portables

Standing in front of a crowd cheering voters' approval of a mammoth \$1.2 billion school construction referendum, Miami-Dade Superintendent Alberto Carvalho promised last November to deliver the work "on time and under budget."

So far, so good, he says — even if one year later, construction has yet to begin.

"We are either on schedule or ahead of schedule in all areas as we planned them," Carvalho said.

With the first anniversary of the bond initiative's passage on Wednesday, the district has launched [69 projects at 66 schools](#), worth close to \$200 million collectively. Planning on most of those projects, however, has only just started, and money has only just begun to flow.

The pace is intentional, according to Carvalho. After rushing to propose, promote and pass the bond initiative in just under three months — other efforts across the country have taken as long as a year — district officials spent most of the past year pursuing prep work that typically takes place before a referendum.

"We told folks [during the campaign] and we've told them since that we're doing this backwards," said Carvalho. "We told folks after the election that all the elements of bond preparation that weren't done in the year of campaigning that usually takes place, we'd have to do afterward."

That includes legitimizing the results of the referendum in court and then selling the first \$200

million in bonds in July. The district also secured interest rates for the next \$100 million in bonds, to be released in February, and announced it would be able to begin all projects within five years instead of the original seven.

The school board established an oversight committee of volunteers and officials to monitor the district's progress. Board members also hired a project manager, Parsons Brinckerhoff, last May to oversee the several hundred projects, and district administrators budgeted and signed contracts for first-year projects.

Board members also passed a new policy to help small businesses win construction contracts, and bolstered the district's queue of pre-approved contractors, architects and engineers to speed up contracting.

A study of the district's hiring of minority- and women-owned businesses is nearly done. And a new Office of Economic Opportunity is helping to ensure local workers are hired for each project.

"What they're doing here is massive. And they've been going about it in a methodical way," said Roberto Martinez, a former State Board of Education member who is now chairman of the bond oversight group. "Frankly, I'm glad we didn't just start throwing money out there thoughtlessly."

Behind the scenes, work has been under way for months to install wireless infrastructure in schools as part of an effort to make all schools wireless by March. In August, the rollout of major renovation and improvements projects began when the district put contractors to work on the first 69 facilities.

"We're ready and now we're surging," Carvalho said.

To promote the work, Carvalho, board members and state legislators began campaigning last week, making stops at schools from Homestead to Hialeah to hold ceremonial groundbreaking. On Wednesday, they held a large gathering at Miami Norland Senior High, where they unveiled a draft site plan for the \$35 million school replacement project.

Most jobs cost \$2 million or less, and 15 are located in the historically overlooked inner city and north central corridor.

Last week, Board Member Dorothy Bendross Mindingall talked about investing \$62 million in first year projects in those areas during a stop at Kelsey L. Pharr Elementary in Brownsville. The school was built in 1968 and is slated to receive \$1.8 million in technology upgrades and new walkways, among other improvements.

"You know that it's important to keep your eyes and ears open for the schools over 60 years old, your [Miami] Edisons and your [Frederick] Douglass elementaries and those areas that are underserved," she said, mentioning two inner city schools where work is slated to begin this school year. "We will serve them."

At Norland, the district's signature job for the first year, because of its massive scope and how long the community has been waiting for badly needed improvements, alumni, parents and activists are watching closely. Those who spoke to the Herald said they're "cautiously" trusting the district to produce a good product.

"People are anxious," said Milton Parris, who as president of the school's alumni association has participated in project talks. "Everybody is excited to get out of that old building. It's 55 years old

now and it's deteriorating.”

Construction at Norland isn't set to begin for another year, but Parris said that's fine with him because it gives the district time to get its design right.

The last bond initiative in the late 1980s, he noted, was marred by poor planning and contractor change-over that caused problems for other schools.

“From what other people have said at other schools that were done, they suggested take your time and make sure it's done right. Because what happened with their schools, having to change contractors between buildings, that can be a disaster,” he said. “It's best to take your time.”

© 2013 Miami Herald Media Company. All Rights Reserved.
<http://www.miamiherald.com>

THE MIAMI TIMES

November 13-19, 2013

BY WILBERT 'TEE' HOLLOWAY, School board member, M-DCPS



For Norland High, promises finally kept

Last November, Miami-Dade County Public Schools asked voters to invest in education by approving the issuance of a \$1.2B General Obligation Bond. Voters overwhelmingly gave a collective nod of approval with 70 percent of voters supporting the measure.

Superintendent Alberto Carvalho and the Board understand there is a clear mandate from the community — build better schools for students because every child deserves the opportunity to learn in a facility and environment that are conducive to learning and teaching. Over the next five years, schools across the County will receive new or upgraded infrastructure to support cutting-edge instructional technology. Bond-related projects range from electrical and technology upgrades to school renovations and school replacements. Construction at one of North Dade County's oldest high schools will be the first major bond initiative. Miami Norland Senior High will be replaced with a

modern, state-of-the-art 21st century educational facility for its more than 1,500 students. Built in 1958, time has taken its toll. Patient and reasonable in their efforts, Miami Norland's parents, alumni, and supporters have persistently advocated for a new school and although

Norland's \$35 million project will fund a number of infrastructure improvements but more significantly, bond financing means that the school's students, teachers and community will get a new state-of-the-art education facility worthy of Viking pride. By the time the proj-

ing improvements. The physical transformation of Norland could not have come at a more appropriate time. The school is on an academic upswing with steady gains in student achievement and a performance grade of "A," students are graduating at a rate of nearly 90 percent — higher than the state; state academic and athletic championships have thrust the Miami Gardens high school into the spotlight; but there hasn't been a structural facelift of note to the existing school building since the 2006 gymnasium addition. The community is ready and deserving of a school that represents its present accomplishments and its hope for the future. A promise made is a promise kept, and the Superintendent and the Board will deliver on that promise. As a member of the School Board, I am grateful to Superintendent Carvalho and his team for making Miami Norland a priority. Our community is certainly deserving and warrants this new school.

Superintendent Alberto Carvalho and the Board understand there is a clear mandate from the community — build better schools for students because every child deserves the opportunity to learn . . .

minor school construction projects were completed in 1997 and 2006, budget cuts and spiraling economic conditions have made total replacement of the existing structure an achievable, yet distant goal. That is until November 6, 2012 when the community spoke loud and clear. With financing from the bond, funding is now available to support capital construction projects at Miami Norland and other schools with similar structural challenges.

ect is completed in 2016, Norland will have new everything — auditorium, media center, cafeteria, art and music suites as well as new classrooms. The school's science wing and gymnasium, which were erected in 1997 and 2006, respectively, will get long overdue renovation and remodeling makeovers. In addition to getting a new building, the school will receive classroom technology and electrical upgrades, covered walkways and air conditioning and heat-

- more -

THE MIAMI TIMES

November 13-19, 2013



Norland Senior
High School
November 6, 2013
Mr. Carvalho
Superintendent

Breaking ground on the new Norland Senior High.

Norland Senior High celebrates groundbreaking

Renovations begin after 55 years

By Ashley Montgomery
amontgomery@miamitimesonline.com

Students and faculty of Miami Norland Senior High School (MNSH) have been walking the same hallways since 1958. Now, after a promise was made last year by Miami-Dade County Public Schools, a brand new school is

on the horizon.

On Nov. 6, 2012 county voters for approved an issuance of \$1.2B General Obligation Bond (GOB) for dozens of Miami-Dade County Public Schools (M-DCPS) in need.

The GOB will go towards renovating buildings, updating technology, building school replacements, expanding student

capacity and enhancing facility safety.

"Our community allowed their voices to be heard and nearly 70 percent of those voting supported the measure," an excerpt from the back page of the program read.

Leaders of M-DCPS cheered and smiled along with the students, faculty and parents at the groundbreaking celebration. Students like freshman

Deliscia Glenn said that with a new school a better environment will come.

"I was just an elated attendee at the Norland Sr. High groundbreaking ceremony," said Rothei Fussel, a minister and City of Miami Gardens resident. "Both of my adult children graduated from Norland so this is a wonderful thing to witness."

Please turn to **NORLAND 5C**

- more -

THE MIAMI TIMES

November 13-19, 2013

M-DCPS keeps its promise

NORLAND
continued from 4C

Principal Reginald Lee says he is looking forward to all that is to come with the new school.

"Property value, excitement, just everything you can think of, that puts a smile on your face as a parent and as a student," Lee said.

M-DCPS Superintendent Alberto Carvalho said that this investment will benefit every single school. By every single school, Carvalho is speaking about the 66 Year-1 projects with construction values between \$1 million and \$2 million that are underway. He also stressed that the long-term benefits of this 21st century schools bond initiative include the creation of 9,200 jobs throughout the com-



—Photo courtesy Loretta McGill

School officials celebrate groundbreaking.

munity during the first three years of the bond. More than 18,000 sustainable jobs will be created during the course

of construction.

The new Norland campus is expected to open in August 2016.

NEWS ALERT



Miami-Dade County Public Schools

Office of Public Relations • 1450 N.E. 2nd Avenue, Miami, FL 33132 • 305-995-1126 • dadeschools.net

FOR IMMEDIATE RELEASE
Wednesday, Nov. 20, 2013

CONTACT: John Schuster
305-995-1126

PROMISE KEPT: MULTI-PHASE PROJECT TO REPLACE NORLAND SENIOR BEGINS

In keeping with the promises made last November when Miami-Dade County Public Schools asked county voters to invest in their schools by approving the issuance of a \$1.2 billion General Obligation (GO) Bond, the Miami-Dade School Board approved the commission of James B. Pirtle Construction Company, Inc. to provide pre-construction services for the phased replacement of Miami Norland Senior High School.

Pirtle was one of seven qualifying firms to apply for the project and has agreed to provide Construction Management at-Risk (CMR) pre-construction services for the scope of the project.

The School Board also approved an item awarding construction contracts to two Small Business Enterprise firms: JCI International, Inc., and JRT Construction Company; and two Micro Business firms: Unique Construction, Inc., and Cami-Axle Construction Corporation; to perform a wide variety of tasks and maintenance-related activities.

This item marked the first small and micro business Job Order Contracting (JOC) set aside in the District's history.

Under the terms negotiated with Pirtle Construction, the firm has agreed to utilize 40 percent of Small/Micro Business Enterprise firms, 20 percent African-American and 8 percent Women-owned firms, as well as 20 percent of the local workforce for construction.

All the contractors had to prequalify prior to submitting bids or proposals on the construction contracts. The Board approved the prequalification certificates for 26 new applicants at a Special Board meeting held November 6.

Norland Senior High School was constructed in 1958 and currently consists of 15 buildings, including a recently built gym, sports fields, courts, parking, fully developed site and various additions built between 1964 and 2006.

###

13-JS/259/HD

SMALL BUSINESS ENTERPRISE & MINORITY/WOMEN BUSINESS ENTERPRISE PREQUALIFICATION WORKSHOP

MEET KEY TEAM MEMBERS FROM KAUFMAN LYNN, COOPER CONSTRUCTION,
MIAMI-DADE COLLEGE AND MIAMI-DADE COUNTY PUBLIC SCHOOLS

- UNDERSTAND PREQUALIFICATION PROCESSES AND REQUIREMENTS
- HEAR ABOUT UPCOMING OPPORTUNITIES
- GET YOUR QUESTIONS ANSWERED

Thursday, December 5th, 2013

6:00 pm to 7:30 pm

1444 Biscayne Blvd, Miami, Florida 33132
(Please see the attached map for direction & parking)



Please RSVP to Hillary Kaufman at
hkaufman@kaufmanlynn.com
or call 786-350-1055

LIMITED SEATING

NEWS ALERT



Miami-Dade County Public Schools

Office of Public Relations • 1450 N.E. 2nd Avenue, Miami, FL 33132 • 305-995-1126 • dadeschools.net

FOR IMMEDIATE RELEASE
Friday, December 13, 2013

CONTACT: John Schuster
305-995-1126

MEDIA ADVISORY

M-DCPS TO HOLD SUBCONTRACTOR OUTREACH SEMINAR

- WHO:** Office of Economic Opportunity (OEO) and members of the business community
- WHAT:** Subcontractor Outreach Seminar
- WHEN:** Thursday, December 19, 2013
5 – 7 p.m.
- WHERE:** School Board Administration Building Auditorium
1450 N.E. 2nd Avenue
Miami, FL 33132
- WHY:** Join the Office of Economic Opportunity and members of the business community to learn about bid requirements for MAST Academy and Miami Norland Senior High School. The seminar will include information regarding prequalification with Miami-Dade County Public Schools (M-DCPS) and Pirtle Construction, understanding Minority/Women Business Enterprise and Small Business Enterprise and local workforce bid requirements as well as meeting key team members from M-DCPS and Pirtle Construction.

To view required forms, visit
http://www.pirtleconstruction.com/documents/Pirtle_Subcontractor_Form_Website_NEW.pdf or <http://forms.dadeschools.net/webpdf/3920.pdf>

CONTACT: Please contact Diane Vazquez at 954-343-5946 for more information and to R.S.V.P.

###

13-JJS/276/DF

MIAMI-DADE CHAMBER OF COMMERCE PRESENTS

SMALL BUSINESS CERTIFICATION WORKSHOP

FRIDEC13
DOORS OPEN 10AM-12PM

FOR MORE INFORMATION OR TO REGISTER TODAY
VISIT WWW.M-DCC.ORG OR CONTACT THE M-DCC AT 305.751.8648

ARE YOU CERTIFICATION READY?

- * HOW TO MARKET TO AGENCIES
- * HOW TO APPLY FOR CERTIFICATION - WHAT TYPES OF BUSINESS DOCUMENTS AND APPLICATIONS ARE NEEDED
- * HELPFUL TIPS ON IDENTIFYING WHAT PRODUCTS AND SERVICES ARE NEEDED
- * LEARN ABOUT THE INTER LOCAL AGREEMENT - BECOME CERTIFIED WITH ONE AGENCY TO BID ON SCHOOL BOARD PROJECTS

WORKSHOP FACILITATED BY:

MICHELLE HICKS LEVY
MIAMI-DADE COUNTY SCHOOL BOARD - OFFICE OF ECONOMIC OPPORTUNITY

LAWANDA WRIGHT-ROBINSON
MIAMI-DADE COUNTY - SMALL BUSINESS DEVELOPMENT



UNIVERSITY OF MIAMI LIFE SCIENCE PARK 1ST FLOOR CONFERENCE ROOM | 1951 NW 7TH AVENUE | MIAMI FL 33136

**Aventura Marketing Council
Business Development Committee**

**Wednesday, January 8, 2014
8 - 9 a.m.**



Hallandale Beach~Aventura

**Hampton Inn Hallandale Beach / Aventura
1000 S. Federal Highway
Hallandale Beach 33009**

**“HOW TO DO BUSINESS WITH
MIAMI-DADE COUNTY PUBLIC SCHOOLS”**

Brian A. Williams, Esq.
Economic Development Officer

Jaime Torrens
Chief Facilities Officer

Barry Meltz
Procurement Management Services District Director

Special guest School Board Member Dr. Martin Karp

Committee Chairman: Peter L. Fishel, CPA

Reply to RSVP

NEWS ALERT



Miami-Dade County Public Schools

Office of Public Relations • 1450 N.E. 2nd Avenue, Miami, FL 33132 • 305-995-1126 • dadeschools.net

FOR IMMEDIATE RELEASE

Friday, January 17, 2014

CONTACT: John Schuster

305-995-1126

*****MEDIA ADVISORY*****

M-DCPS TO HOST COMMUNITY TOWN HALL MEETING TO DISCUSS BOND PROJECT PROGRESS

- WHO:** Superintendent Alberto M. Carvalho, School Board Members, District Staff, and interested citizens.
- WHAT:** Community Meeting – Bond Project Progress Report
- WHEN:** Tuesday, January 21, 2014
6 p.m.
- WHERE:** School Board Auditorium
1450 N.E. 2nd Avenue,
Miami, FL 33132
- WHY:** To learn more about the School Bond Referendum projects, school facilities renovations, and technological upgrades throughout the school district. Also, to obtain information regarding business opportunities and doing contractual work with the District.
For more information, visit: bondsfor schools.dadeschools.net
The meeting will be aired on WLRN – Channel 17

###

14-JJS/015 /TC



On November 6, 2012, our school system asked you to invest in our schools by approving the issuance of a \$1.2 billion General Obligation Bond (GOB) for renovating facilities, updating technology, expanding student capacity, building school replacements, and enhancing facility safety. You let your voices be heard in a clear community mandate, and now we are moving forward to remake our schools into 21st century learning centers.

Tuesday, January 21, 2014 – 6:00 p.m.

Community Meeting Bond Project Progress

Miami-Dade County School Board Auditorium
1450 N.E. 2 Avenue • Miami, FL 33132
First Floor Auditorium

Featured Presentation By
Alberto M. Carvalho
Superintendent of Schools

To Learn More About
Upcoming School Bond Referendum Projects
Visit bondsforschools.dadeschools.net



Miami Herald

Posted on Thu, Jan. 24, 2013

Work to start this summer on school bond projects

By David Smiley
dsmiley@MiamiHerald.com

Starting this summer, most of Miami-Dade's 300-plus public schools are expected to benefit from brick-and-mortar improvements as the country's fourth-largest school district rolls out a \$1.2 billion plan to fix up aging, neglected campuses.

But with projects slated over a seven-year period, some students, parents and teachers are going to have to wait.

A newly released work schedule that lays out when money will be spent and where shows in specifics what Superintendent Alberto Carvalho and his top administrators began explaining last week: It will be several years before ground breaks on many of the district's largest projects.

In some cases, they will be among the last to start.

"For everybody, their school is the most important one to them. We perfectly understand that," said Chief Facilities Officer Jaime Torrens. "It's just a matter of our ability to do work, and we're not going to have access to all the money at once. We'd just overload everything. We're trying to do the ones that have the greatest need first in the procurement vehicles we have now."

The district has not released specific budgets for the hundreds of projects it plans to undertake, but a five-year capital plan crafted in September put a price on the number of improvements and additions needed at each school. And only two of the two dozen schools identified as having the greatest financial needs will benefit during the first two years of work: Norland Senior High School and Bunche Park Elementary.

Those projects are not to be understated. Norland Senior High, a school that has been waiting for more than five years for a shiny, new campus, is in need of some \$32 million in improvements according to the district's capital plan. Built 55 years ago, classrooms, offices, the auditorium and cafeteria are among the 15 buildings that need to be replaced. Air conditioners need to be fixed. Utilities are scheduled for upgrades.

Construction crews are scheduled to arrive at the school this summer.

"We know that Norland Sr. High School has been neglected for years, and the entire complex faces immediate needs," said Miami-Dade School Board member Wilbert "Tee"

Holloway, whose district includes the school. “They will be addressed in the first round, and we’re very pleased with that.”

However, the remaining 22 schools awaiting large projects, including American High and Miami Northwestern, won’t break ground until at least the 2014-15 school year. Southwest Miami Senior High, which needs about \$37 million in work to essentially create an entirely new campus, will see work in three years and then again two years later to finish a project so large it was split into two phases.

Most if not all students currently enrolled at Homestead High, Miami Killian and Skyway Elementary will be gone by the time contractors begin working at those schools in the fifth and sixth years of the district’s schedule.

In the meantime, dozens of schools with comparatively few needs will be first in line for improvements.

Torrens explained Wednesday, and also last week during a bond workshop, that most of the hundreds of first- and second-year projects would be smaller jobs valued at under \$2 million because companies already under contract could be tapped to do the work. As the schedule goes on, he said projects would decrease in number and increase in cost.

Torrens said that’s largely due to the time it takes to not only bid out and design larger, more expensive projects but also to sell bonds, and a need to space out design and construction in order to avoid flooding the market and inflating costs. He said Norland is an exception because design work had already been commissioned.

Still, district officials and board members hope to quickly show parents and students some kind of improvement after selling the bond initiative to voters in November by displaying some of the woes in the county’s older schools, half of which were built 40 years ago or earlier. For schools placed on the back burner, those improvements may come in the form of technological improvements or new playgrounds rather than large-scale renovations.

“Every parent is going to walk into a school in Miami-Dade County come August, and they’re going to expect to see a change. That’s the reality,” said board member Raquel Regalado.

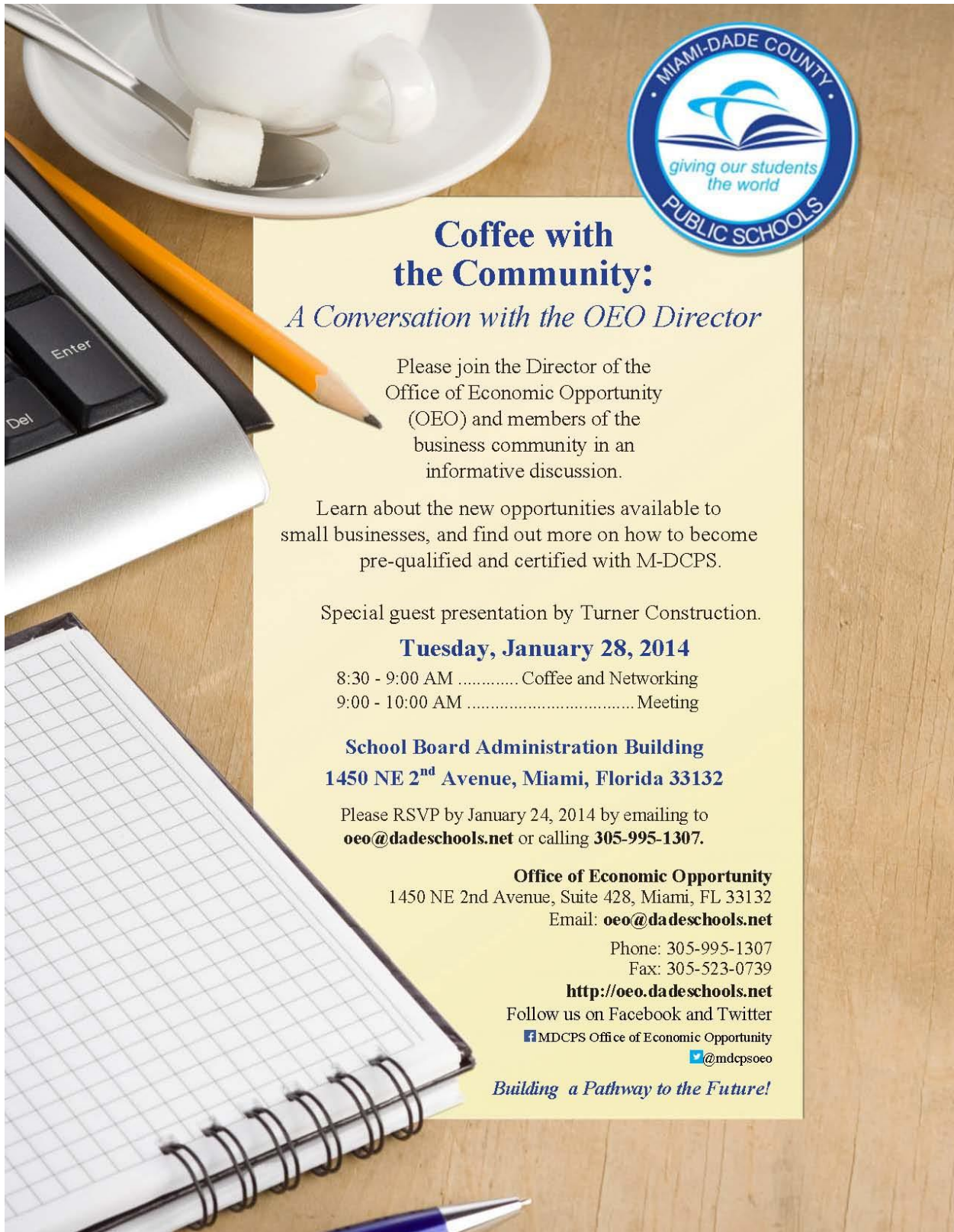

The schedule can still change. Board member Carlos Curbelo, for instance, has suggested that the district consider allowing private businesses to pay for projects upfront and then be reimbursed when bonds are sold in order to speed up construction.

But even Curbelo, who represents southwest Dade, calls the current schedule “practical.”

"We need to realize that most people who are supporting and paying into this don't even have children in the school system," he said. "It's not about what's in it for me. It's about what's best for the community."

This article was updated to more accurately reflect a quote by School Board Member Carlos Curbelo.

© 2013 Miami Herald Media Company. All Rights Reserved.
<http://www.miamiherald.com>

**Coffee with
the Community:**
A Conversation with the OEO Director

Please join the Director of the
Office of Economic Opportunity
(OEO) and members of the
business community in an
informative discussion.

Learn about the new opportunities available to
small businesses, and find out more on how to become
pre-qualified and certified with M-DCPS.

Special guest presentation by Turner Construction.

Tuesday, January 28, 2014

8:30 - 9:00 AM Coffee and Networking
9:00 - 10:00 AM Meeting

School Board Administration Building
1450 NE 2nd Avenue, Miami, Florida 33132

Please RSVP by January 24, 2014 by emailing to
oeo@dadeschools.net or calling **305-995-1307**.

Office of Economic Opportunity
1450 NE 2nd Avenue, Suite 428, Miami, FL 33132
Email: **oeo@dadeschools.net**
Phone: 305-995-1307
Fax: 305-523-0739
http://oeo.dadeschools.net
Follow us on Facebook and Twitter
f MDCPS Office of Economic Opportunity
t @mdcpsoeo

Building a Pathway to the Future!

CONSTRUCTION INDUSTRY MWBE/SBE OUTREACH MEETING

You are invited to join us!

Tuesday, March 4, 2014
 9:00 a.m. – 11:30 a.m.
 Turner Construction Company
 1000 NW 57th Court, Suite 200
 Training Rooms A & B
 Miami, Florida 33126

Turner
 Building the Future



- ✓ Learn “How to do Business with Turner”
- ✓ Find out about upcoming contracting opportunities
- ✓ Pick up Turner online pre-qualification instructions
- ✓ Learn how to be included on the Turner/MDCPS “Invitation to Bid” List
 - ✓ Network with Turner Key Personnel from
 Pre-Construction, Estimating and Purchasing
- ✓ Learn about the 2014 Turner School of Construction Management session
- ✓ Learn about the MDCPS Prequalification and SBE Certification Process
 - ✓ Network with other subcontractors and vendors

9:00 am – 10:00 am – Breakfast and Networking
 10:00 am – 11:30 am – Meeting and Program Agenda

Continental Breakfast will be served!

Register Today! For more information contact Rhonda Wimberly at (786) 621-9004

Name: _____

Company Name: _____

Address: _____

City: _____ State: _____ Zip: _____

Phone: (_____) - _____ - _____

Fax: (_____) - _____ - _____ E-mail: _____

This event is hosted in conjunction with Miami-Dade County Public Schools Year 1 Bond Program

Space is Limited; RSVP today; **Please fax this form to Turner (786) 621-9005**
by close of business Friday, February 28, 2014.

ATTENTION LOCAL VENDORS

MIAMI-DADE COUNTY PUBLIC SCHOOLS
OFFICE OF ECONOMIC DEVELOPMENT

— presents —

How To Do Business With Miami-Dade County Public Schools

FRIDAY, MARCH 7, 2014

9AM-11AM

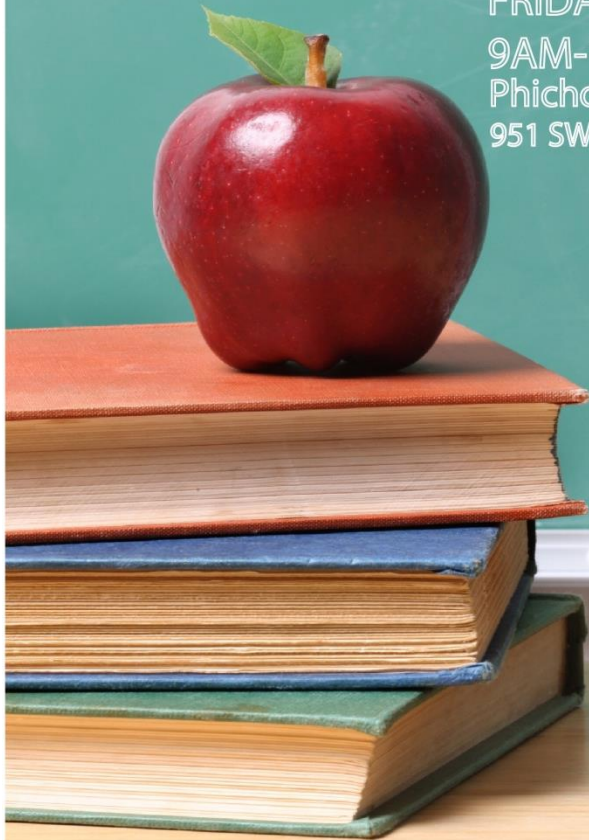
Phichol Williams Community Center
951 SW 4th Street, Homestead, FL 33030

featuring

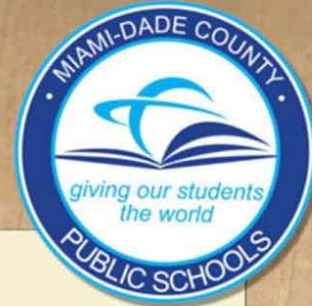
Jaime Torrens
Chief Facilities Officer

Brian A. Williams, Esq.
Economic Development Officer

Barry Meltz
Procurement Management Services
District Director



FOR MORE INFORMATION, PLEASE CALL 305-224-4480



Coffee with the Community:
*A Conversation with the OEO Director,
 Miami-Dade Expressway Authority and
 Miami-Dade County*
&
Small Business Workshop

Friday, April 25, 2014

8:30- 9:00 AM... ..Coffee and Networking
 9:00 -10:00 AM... ..Workshop

**Learn about upcoming opportunities and the
 Prequalification/Small Business Certification
 process from M-DCPS, Miami-Dade Expressway
 Authority & Miami Dade County Internal
 Services Department.**

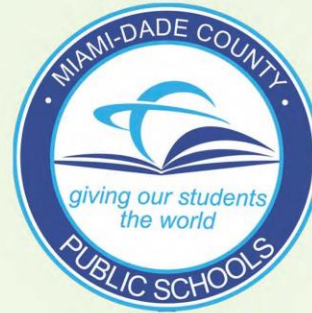


**School Board Administration Building Auditorium
 1450 NE 2nd Avenue - Miami, Florida 33132**

Please RSVP by April 23, 2014 by emailing to
oeo@dadeschools.net or calling **305-995-1307**.

Office of Economic Opportunity
 1450 NE 2nd Avenue, Suite 428
 Miami, FL 33132
 Email: oeo@dadeschools.net
 Phone: 305-995-1307
<http://oeo.dadeschools.net>

Building a Pathway to the Future!



Welcome to BDI Construction Small Business Enterprise/Micro Business Enterprise Work Shop for Pre-qualifications and Certifications for Subcontractors and Construction Manager @ Risk Contractors

Join Us: 7270 NW 12th Street Miami, Florida 33126
 Wednesday, April 30, 2014
 Time: Start 10:00 AM to 12:00 PM

All licensed Sub-Contractors and Vendors are invited to attend BDI Construction open house event to Pre-Register your business with Miami-Dade County Public Schools. Explore the new opportunity of future Business Development as an M-DCPS SBE and MBE certifications and Pre-qualification CM Contractor.

Contact: Frank A. Rosell, BDI, Vice President

T. (305) 592-1210

F. (305) 592-5603

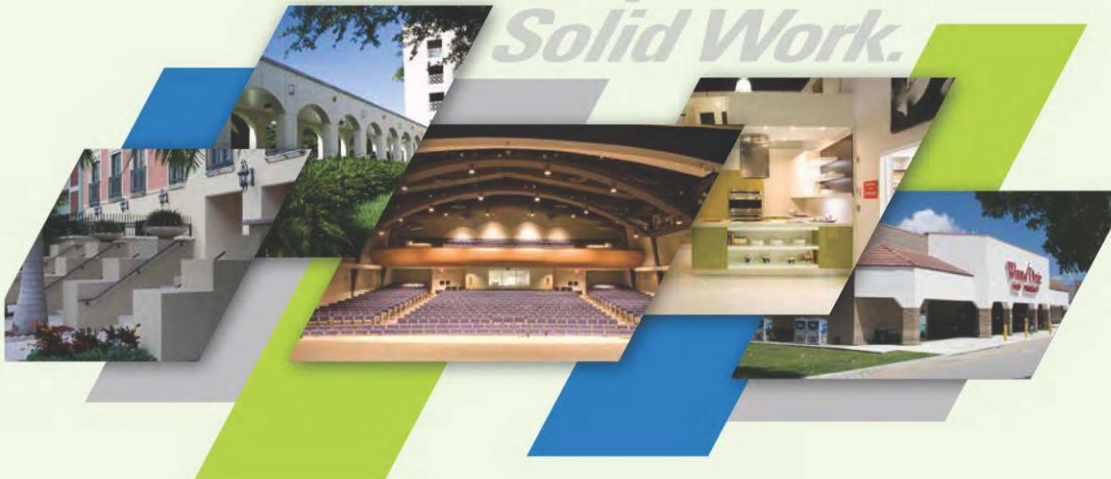
e-mail: frosell@bdico.com

Emerson B. Brown, EFCA, LLC

T. (786) 512-6347

e-mail: emerson_bia@msn.com

*Solid People.
Solid Work.*



MIAMI-DADE CHAMBER OF COMMERCE
PRESENTS

BUSINESS 101

BACK TO BASICS

- NEW BUSINESSES**
NAVIGATE THROUGH THE MATRIX OF THE CERTIFICATION PROCESSES
ENSURE YOU HAVE THE NECESSARY RESOURCES IN PLACE FOR A RUNNING START
HOW TO BRAND AND MARKET YOUR PRODUCT/SERVICES
- EXISTING BUSINESSES**
HOW TO REFRESH YOUR BUSINESS PRESENCE IN THE COMMUNITY AND AT-LARGE
INCREASING YOUR TECHNOLOGY USAGE AND MUST-HAVES TO BUILD A REPUTABLE BUSINESS
EXISTING RESOURCES TO ASSIST WITH STAFFING AND TAX CREDITS
- EMERGING ENTREPRENEURS**
LEARN HOW TO GET STARTED
NETWORKING OPPORTUNITIES THAT PROVE TO BE PROFITABLE
THE PROFILE OF THE IDEAL ENTREPRENEUR

BLACK POLICE PRECINCT
COURTHOUSE AND MUSEUM
480 NW 11TH STREET, MIAMI, FL 33136

LEAD SUPPORTERS AND SPEAKERS FROM: MIAMI-DADE COUNTY PUBLIC SCHOOLS OFFICE OF ECONOMIC OPPORTUNITY, NEIGHBORS AND NEIGHBORS ASSOCIATION (NANA), THE BEACON COUNCIL, ECONOMIC COMMUNITY PARTNERSHIP (ECP) AND CAREER SOURCE SOUTH FLORIDA

FRI. MAY 2, 2014 / 9AM-11AM
NO COST TO ATTENDEES. PLEASE RSVP EARLY AS SPACE IS LIMITED
RSVP ONLINE @ WWW.M-DCC.ORG OR CALL (305) 751-8648

****CDBG FUNDED TO SUPPORT ECONOMIC DEVELOPMENT AND JOB CREATION IN MIAMI-DADE. CDBG FUNDED TO SUPPORT ECONOMIC DEVELOPMENT AND JOB CREATION IN MIAMI-DADE COUNTY**



ATTENTION SMALL BUSINESSES

COME AND LEARN HOW TO DO BUSINESS WITH MCM AND M-DCPS

MCM

In partnership with

**Miami-Dade County Public Schools
Office of Economic Opportunity**

&

**National Association of Black Women in Construction, Inc.
South Florida Chapter**

We would like to invite members of the community to join us for a Small Business Workshop.

EVENT DETAILS

Date: Thursday, May 8, 2014
Time: 10:00 am - 12:00 pm
Location: South Florida Educational Credit Union
2nd Floor Conference Room
1498 NE 2nd Avenue
Miami, Florida 33132

AGENDA

- Introduction to MCM
- Prequalification with MCM
- Bidding Opportunities
- GOB Projects
- MCC-8 at MIA
- Bidding Procedures
- MCM contacts
- Q&A – Networking

Please RSVP by Tuesday May 6th, 2014
Contact: Johanna Santos
Phone: 305-541-0000, Ext. 145 Email: jsantos@mcm-us.com



PEOPLE . BUILDING . COMMUNITY




The Beacon Council
Miami-Dade County's Official
Economic Development Partnership

OPEN FOR BUSINESS

SMALL BUSINESS WORKSHOP



Miami-Dade Commission Vice Chair Lynda Bell, in partnership with The Beacon Council, is hosting a small business workshop promoting economic development.

Lead supporter: THE ECONOMIC DEVELOPMENT COUNCIL OF SOUTH MIAMI-DADE.



What: Open for Business – Small Business Workshop
Growing your business in Miami-Dade

Who: New or existing small businesses

When: Thursday May, 29th, 2014, 5:30pm – 8:00pm

Where: Chamber South Perrine Office
900 SW 97th Avenue Miami FL 33157

RSVP: This event is at no cost to participants. Please reserve early - Space is limited.
RSVP online at www.beaconcouncil.com/events • 305-579-1338

Supporters: The Economic Development Council of South Miami-Dade • Accion • Department of Regulatory and Economic Resources
• Economic Community Partnership (ECP) • Hispanic Business Initiative Fund (HBIF) • Miami Dade Defense Alliance (Military)
• Miami-Dade County Public Schools Office of Economic Opportunity • Partners for Self Employment, Inc. (PSE)
• PortMiami FTZ 281 • SCORE • Small Business Administration (SBA) • Small Business Development Center at FIU (SBDC at FIU)

HOW TO:

- GROW YOUR BUSINESS WITH MARKETING
- USE SOCIAL & INTERNET MARKETING
- INCREASE RETURNS

DadeSchools.net
Giving our students the world

CareerSource SOUTH FLORIDA

STAFFING SERVICES, INC.
"We Will Get The Job Done"

PIRTLE

WHEN: Monday, June 16, 2014

TIME: 1:00PM to 3:00PM

WHERE: Manuel Artime Community Center
900 SW First Street
Miami, FL 33130

CONTACT:
CareerSource SF (Carmen Andreu) carmen.andreu@careersourcesf.com
GL Staffing (Gueybi Ruiz) 305-885-2500

JOB FAIR

Miami-Dade County Public Schools (M-DCPS) Office of Economic Opportunity
and
Pirtle Construction Company

INVITES ALL INTERESTED INDIVIDUALS TO ATTEND THE

JOB FAIR FOR MAST ACADEMY @ KEY BISCAYNE

We're looking for individuals that fit the following criteria. Get on board so you can be a part of this project.

Do you live in the following Zip Codes → 33010, 33101, 33109, 33122, 33125, 33126, 33127, 33128, 33129, 33130, 33131, 33132, 33133, 33134, 33135, 33136, 33137, 33138, 33139, 33140, 33141, 33142, 33143, 33144, 33145, 33146, 33147, 33149, 33150, 33151, 33155, 33156, 33166

- Apply direct with our hiring firms.
- Un-skilled, Semi-Skilled, Skilled, and Trades Welcomed
- Pass a Level 2 fingerprint screening for the Jessica Lunsford Act
- Pass a drug screen
- Must bring proper I-9 documentation